



## INTERNATIONAL NEWS

## Bush launches media blitz in bid to sell Gulf policy

By Lionel Barber in Washington

PRESIDENT George Bush has launched an all-out public relations offensive aimed at selling his Gulf policy to the American public, the climax coming next week with his televised visit to US forces in Saudi Arabia.

The media blitz follows a lull in Mr Bush's approval rating and a belated recognition that the White House blundered by not winning over senior Democrats in Congress before deciding to double the number of troops in the Gulf.

Mr Bush gave a prime-time interview with Cable News Network on Thursday night; and on Monday, Newsweek magazine will publish a 1,000 word article (apparently penned by General Great Scowcroft, his national security adviser) in which the president will set out why the US is confronting Iraq with the biggest and fastest overseas military deployment since the Second World War.

Mr Bush has been stung by criticism that he has failed to present his message clearly. This week, US newspapers listed extracts from speeches by Mr Bush and Mr James Baker, US Secretary of State, in which they set out a multi-



George Bush: rising by attack in Congress and the media

tude of reasons for the troop deployment and the possible use of force.

Since the August 2 invasion of Kuwait, these have included "oil," "dealing with Hitler revisited," "protecting a New World Order," "fighting naked aggression," "preserving the American lifestyle" and, as Mr Baker put it this week, "jobs". The administration hopes to

showcase Mr Bush in the role he loves best: leader of the western alliance, standing around the world stage alongside the likes of President Gorbachev, Chancellor Kohl and Mrs Margaret Thatcher.

Network television will cover Mr Bush's weekend stops in Czechoslovakia and Germany, stepping up their efforts during his visits to Paris for the Conference on Security and Co-operation in Europe and the Gatt conference in Geneva.

White House advance teams

have spent hours working on the best available set for television, knowing that their efforts will be measured against the heights achieved by former President Ronald Reagan during his European tour.

However, all this will be to little avail unless Mr Bush succeeds in convincing Congress to swing its full support behind the Gulf policy and the possible use of force. So far, adverse commentary in the press, television and among politicians is that he has yet to persuade Americans of the need to pursue thousands of casualties in order to liberate Kuwait.

## Gatt and Gulf overshadow celebratory European tour

Peter Riddell looks at transatlantic differences

PRESIDENT George Bush arrives here this morning at the start of a European visit intended to celebrate the end of the Cold War and the achievement of what he has called "a Europe whole and free". But the trip will be overshadowed by strains in transatlantic relations and by uncertainties about what the US's role in Europe should now be.

There will certainly be no shortage of celebrations - later today, when Mr Bush speaks in Wenceslas Square on the anniversary of the start of the Velvet Revolution in Czechoslovakia, when he briefly visits the now united Germany for the first time tomorrow, and for the following three days in Paris, when the far-reaching treaty to reduce conventional arms in Europe is signed and when the 24-nation Conference on Security and Co-operation in Europe (CSCE) is given more substance as a forum, particularly for the non-democracies of eastern Europe.

Yet these successes have allowed differences to emerge. In particular, what is the US's role in Europe to be now that it is no longer the vital guarantee against the Soviet threat?

For 40 years Nato has been the main transatlantic link for the US. But for all the earlier talk about possible out-of-area roles, Nato's command struc-

tures have played only a peripheral part in the Gulf crisis, apart from guaranteeing Turkey. The EC has so far been very much a regional economic grouping, while CSCE has been too amorphous.

There is talk of broader security arrangements, especially with EC moves towards political union. But although the debate has started, few answers have been found, in part because of the distractions of the Gulf crisis.

US officials also view Europe as introspective, focusing on German unification, the changes in eastern Europe and the debate over the intensification of EC economic, monetary and political union.

There are two immediate areas of strain: the Uruguay Round trade talks and the Gulf crisis. The high-volume propaganda exchange of recent weeks has not only led to a successful outcome in the talks much more difficult to achieve, but has also soured relations generally.

For instance, the original plan was that Mr Bush and Mr Giulio Andreotti, the Italian prime minister and current president of the EC council, would hold a ceremony in Washington last Tuesday to sign a "Transatlantic Declaration", underlining common values and formalising the fine sentiments.

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## Consortium pulls plug on Hong Kong cable plan

By John Elliott in Hong Kong

HONG Kong's plans to have a cable television network operating by next year collapsed last night when a consortium of international companies including US West, one of the US Baby Bells, and Hong Kong's Wharf Holdings unilaterally terminated a 15-year franchise with the government.

No reasons were given by the consortium, which has been riven by boardroom splits and indecision since it won the franchise and pledged investment of HK\$4.5bn (£360m) in July last year.

Consortium members blamed a new government policy on satellite broadcasting announced just over two weeks ago.

The consortium, already worried about new estimates of a seven-year pay-back period on investment, alleged this broke previous government pledges and gave unfair advantages to a satellite television company run by Hutchison Whampoa.

The group last night issued 150 dismissal notices to its staff.

Behind the collapse lies rivalry between Sir Yue Kong-Pao, whose family controls the Wharf group, and Mr Li Ka-shing, who controls Hutchison. Mr Li had expected Hutchison would win the cable franchise until a few weeks before it was awarded, "so yesterday's Wharf's withdrawal was a victory for him."

US West is believed to have lost interest, at least for the time being, because it has failed in the last few days to obtain government assurances about the possible opening up in 1995 of a telephone voice monopoly operated by Hong Kong Telecommunications, part of Cable and Wireless.

US West's main interest in the cable project has been to use the network for a second

telecommunications channel.

The consortium - called Hong Kong Cable Communications - took the basic decision to pull out on Thursday. This led to 24 hours of negotiations involving Sir David Wilson, the consortium's managing director, who has already terminated a 15-year franchise with the government.

Apparently relieved that months of uncertainty and indecision were coming to an end, the government agreed not to take any retaliatory action against the consortium, which in turn agreed not to threaten action over the satellite policy.

The collapse of the franchise underlines the government's inability to develop and sustain a viable policy for telecommunications, cable television and satellites. Now it intends to spend some time reconsidering whether to have a separate cable system, which means that there could be a long delay unless companies in the industry rapidly offer a new alternative.

Last night the government issued a surprisingly docile statement which said that the consortium's withdrawal was a "commercial decision made by businessmen". It added: "We respect that decision and it is not our policy to interfere in such matters."

The statement dodged the issue that the government was directly involved with the franchise. Now the government will be criticised for failing to tie the consortium down with legal agreements and for failing to force the consortium to sign binding franchise licences. The consortium includes US West with 25 per cent, Sun Hung Kai Properties of Hong Kong with 21 per cent, Two 10 per cent stakes held by BellSouth's Codetel cable TV company and Hong Kong's Shaw Brothers which has established TV interests.

## China's yuan devalued a second time

By Paul Taylor, Asia Business Correspondent, in Singapore

CHINA will today devalue the yuan by 0.7 per cent from the current rate of 4.73 to the dollar, the New China News Agency said, agencies report from Beijing.

Under the new rate, 5.23 yuan will equal \$1.

The devaluation was China's second in less than a year as the government seeks to boost exports.

"The decision is part of the effort to deepen the country's economic and monetary reform and accelerate economic development," the news agency said.

The move had been widely expected and was likely to expand China's modest trade surplus with the world by boosting exports, diplomats said.

Imports, which have fallen sharply this year because of administrative controls and a devaluation last December, would be likely to decline further.

From January to October this year, total trade declined by 2.8 per cent against the same 1989 period to \$63.3bn. Exports rose 15.7 per cent to \$36.5bn and imports fell 20.3 per cent to \$29.5bn.

Last December's devaluation, which cut the yuan's value by 21.2 per cent, helped to turn China's trade from a modest deficit into surplus.

Foreign currency earnings are important to China as it faces a peak repayment period for an external debt totalling around \$40bn. For three years from 1992, Beijing is scheduled to repay about \$10bn annually.

## Taiwan economy likely to slow down this year

By Peter Wickenden in Taipei

TAIWAN's growth rate is likely to fall to 5.2 per cent this year, from last year's 7.3 per cent, the government statistics office forecast yesterday.

The government's target had been 7 per cent.

Preliminary estimates showed that the economy grew by an annualised 4.07 per cent in the third quarter, and is forecast to grow by 4.95 per cent in the fourth quarter.

Gross national product for the year is forecast to reach \$161.5bn (£22.3bn) compared to last year's \$150.3bn. Per capita GNP this year should hit \$7,992, up from last year's \$7,512. Next year it was expected to rise to \$8,603.

Economic growth had been affected by declining export growth over the last three years, and this year by a prolonged slide in stock prices, lower domestic demand, decreased investment willing-

## India's new premier confirmed in office

By David Housego in New Delhi

MR Chandra Shekhar, India's new prime minister, yesterday won a vote of confidence for his week-old administration - though apart from Mr Devi Lal, the deputy prime minister, he has not named any cabinet members.

In a one day special session of parliament, Mr Chandra Shekhar secured 269 votes against 204 for his opponents. Of Mr Chandra's votes, only 64 came from his own faction of the Janata Dal party - the Janata Dal(S) - while the rest were contributed by Mr Rajiv Gandhi's Congress party and its allies.

Mr Chandra Shekhar came under strong attack from his opponents - the Janata Dal party of former prime minister P.V. Singh, the Marxist left, and the Hindu radical BJP - for forming a government from "defectors" and with the support of the Congress party against whom he had campaigned in last year's election.

Mr Madhu Dandavate, the former finance minister, accused the prime minister of attempting to buy support in the parliament. "Horse trading



Heavy security: Indian police on patrol past the Jama Masjid mosque, Delhi, yesterday in the wake of two days of Hindu-Moslem violence in the capital.

is taking place," he said.

"Money power has an upper hand."

Mr Chandra Shekhar sought to focus attention on "the grave crisis" facing India and called for co-operation from all political parties. He warned Mr L.K. Advani, the leader of the BJP, that he was leading the country towards division and destruction. Mr Advani is launching a new campaign in support of the Hindu fundamentalists' goal of building a temple at Ayodhya on the site

of an existing mosque.

Mr Chandra Shekhar only hinted at the policies he intends to pursue. But in line with his socialist past, the emphasis was on the need for sacrifices by the rich, and on a diminishing role for foreign investment and for consumer industries appealing to the middle class.

He said the economic situation was so bad that people would have to tighten their belts. "Austerity is a must," he said. But he declared: "The

time has come when the rich have to be prepared to make sacrifices to help the poor live a meaningful and human life."

He said the country's resources would not be squandered on the production of luxury goods. While expressing support for liberalisation, he said that technology should be imported for only critical sectors and not to promote non-essential goods. Mr Chandra Shekhar has been a vehement critic of Pepsi-Cola's new joint venture in India.

cide with critical mid-term congressional elections next summer.

Presenting the expenditure programme, Mr Ernesto Zedillo Ponce de Leon, minister of budget and planning, said the outlay in real terms would rise by 15.7 per cent, with the allocation for the controversial national solidarity programme (Pronasol) rising by 41.2 per cent to 5.17bn pesos.

The opposition, centre-left and conservative, have accused President Carlos Salinas de Gortari's administration of using Pronasol as a political device to help the ruling Institutional Revolutionary Party (PRI) win votes in areas where it is weakest.

Assumptions are spelled out about the rate of exports but Mr Francisco Rochas, director-general of the state oil corporation Petroleos de Mexico, said this week that the 150,000 barrels a day increase to 1.37m b/d achieved in September over the July level could be maintained without any damage to reservoirs.

The primary budgetary surplus (before taking into account interest payments) is projected to be 6.5 per cent of GDP compared with 7.5 per cent in the 1990 estimates.

The government is planning a substantial increase in spending on social sectors to coincide with the revenue from the last stages of the privatisation programme, including the sale of its majority holdings in the Telefonos de Mexico (Telmex), in commercial banks, and in steel companies.

## Mexico's budget bid to halve inflation

By Richard Johns in Mexico City

THE Mexican government's ambitious 234,000bn pesos (£40.8bn) budget for 1991 aims to halve inflation next year to 14 per cent while achieving a growth rate of 2.5 to 3 per cent. It will cut state expenditure by 5 per cent in real terms.

The budget is based on a conservatively estimated average oil price of \$17 a barrel (compared with \$13 this year). Oil exports are expected to provide 27.7 per cent of revenue.

Mr Pedro Aspe, minister of finance, emphasised the fight against inflation. This reached an annual 28 per cent last month compared with the forecast in last year's budget of 15.3 per cent.

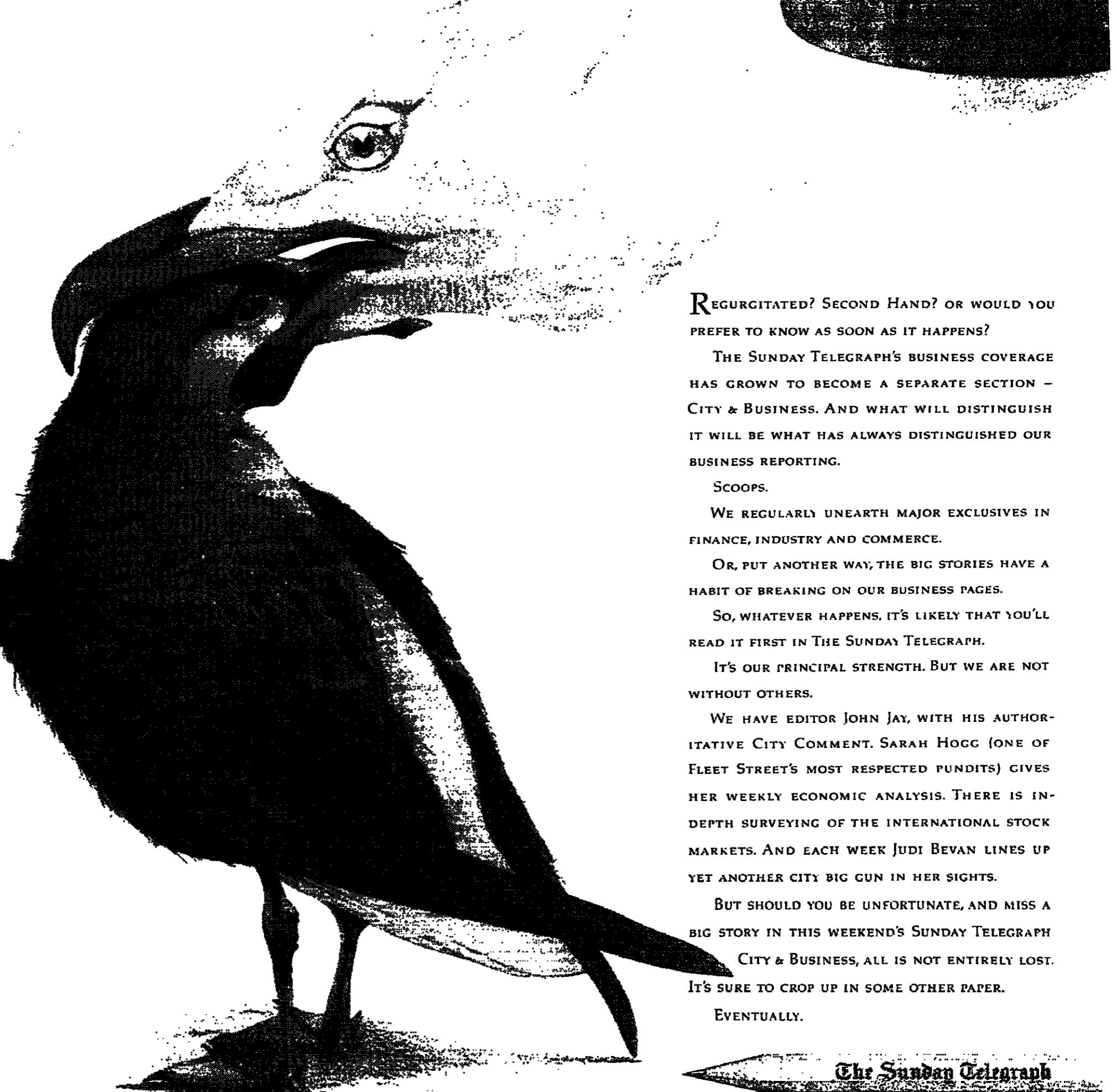
Growth this year is expected to be between 2.5 and 3 per cent, but will almost certainly be lower than the 2.9 per cent achieved last year.

Mr Aspe also aims to cut the budget deficit from 4.3 per cent to 1.9 per cent of gross domestic product. If achieved, this would be the lowest level for 19 years.

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## UK NEWS

THE CHALLENGE TO THATCHER

# A determined opportunist seizes the day

Andrew Bolger looks at the entrepreneurial acumen of Michael Heseltine as he strives towards No 10

**I**F Mr Michael Heseltine does oust the prime minister, he would be the first self-made businessman to occupy 10 Downing Street since Andrew Bonar Law in 1922.

There is no doubt about the extent of Mr Heseltine's financial success: his personal wealth is estimated at around £20m, including a mansion in Belgrave and country estate in Northamptonshire.

What sort of business acumen was it that allowed Mrs Thatcher's challenger to build up Haymarket Publications, the private publishing company that launched magazines such as *Management Today*, *Campaign and Accountancy Age*?

The young Heseltine came from a comfortable middle-class home in Swanscombe, where his father managed a steel plant. From preparatory school he went to Shrewsbury, the Shropshire public school which lies close to the Welsh border.

It was from Shrewsbury that his fellow pupil and later unofficial biographer, Mr Julian Critchley, the Conservative MP for Aldershot, cites the first recorded example of Mr Heseltine's money-making flair.

A monitor wrote that Heseltine was "very much the budding businessman", buying empty soft-drinks bottles from pupils at half their deposit price, and then taking them into town to collect the difference.

Mr Heseltine's entrepreneurial talent was again demonstrated at university, when as treasurer of the Oxford Union he persuaded the authorities to convert its disused cellars into a bar.

The boost that that gave to the union's parlous finances paved the way to Heseltine's election as president of the union – a crucial step in his already ambitious political programme.

Arriving in London in the mid 1950s to train as an accountant with Peat Marwick Mitchell (now KPMG Peat Marwick McLintock), Mr Heseltine immediately set about trying



Michael Heseltine in 1954 during his time as president of the Oxford Union and at the Data General Conference last month

ing to make the fortune he had decided he would need to enable him to concentrate on politics.

With a family bequest of £1,000 (worth about £11,500 today), he joined forces with a friend from Oxford to buy a boarding house in Notting Hill Gate.

They were soon able to trade up to a hotel in Bayswater, and Heseltine's career in property development was launched.

More significantly, Mr Heseltine teamed up with Mr Clive Labovitch, also an old friend from Oxford, who had gone into publishing.

Together they founded Haymarket Publications and produced a string of small-circulation trade magazines.

In spite of the distractions of National Service with the Welsh Guards and unsuccessfully contesting the Gower constituency in the 1959 election, business prospered. By the end of the decade, Mr Heseltine, in his late 20s, had a Jaguar and a home in south Kensington and had given up thoughts of qualifying as an accountant.

It was not all plain sailing, however, and in 1962 Mr Heseltine almost went under commercially when he was struck by a property slide and the collapse of Topic, an attempt by Haymarket to create a national weekly news magazine.

Mr Heseltine had debts of £250,000 and has said he was saved from putting companies into liquidation only by the support of his bank manager. At the time, he says in his book, *When There's a Will*, he insisted on personally countersigning every petty-cash voucher in excess of 50p. The only bills paid were those with expiring wits attached.

One reason Mr Heseltine was determined to pay his debts was his belief that people would not think it was right for him to go into public life if companies associated with him went under. In 1964 he was adopted to inherit the safe seat of Tavistock, in Devon, and was elected at the 1966 general election.

Mr Heseltine spent the 1960s foun-

ding the titles upon which the fortunes of Haymarket came to be based – *Management Today*, *Campaign and Accountancy Age*. Industry sources say they transformed the image and fortunes of the trade press. The magazines had the gloss of Sunday supplements, but also contained hard news and were not afraid to attack people and institutions.

Mr Robert Heller, who edited *Management Today* from 1964 to 1968, says of Mr Heseltine: "He saw the beginnings of a substantial publishing empire. If he saw an opportunity, he had absolute speed and determination."

"He was very much the general,

saying who would do what. There would be long discussions, setting aims, but I don't remember any interference thereafter."

Some people in publishing believe Mr Heseltine's business success has been overstated. It was only in the 1970s and 1980s that Haymarket started to make substantial profits.

In 1970, Mr Heseltine was offered his first government post as a junior transport minister after Mr Edward Heath's election victory. He put his Haymarket shares in trust to comply with government regulations.

Although Mr Heseltine has subsequently worked as a consultant for Haymarket, his current 50 per cent share in the group is still held by family trusts and he has kept his distance from the day-to-day running of the business.

Mr Heller rejects the suggestion that Mr Heseltine has reaped the rewards more properly attributable to Haymarket's managers. He says: "All the major profit-makers were launched during his time. Heseltine built the base. I can't imagine the company existing if he had not been there."

Even a fan such as Mr Heller admits that Mr Heseltine had limitations. "Michael was a very good businessman and entrepreneur – he was not a manager. He didn't have any interest in administration, details or management theories. He liked doing deals, starting things up. It was only later that proper financial controls were introduced at Haymarket."

Mr Heller concludes: "He was an opportunist, but that is the definition of an entrepreneur."

Mrs Thatcher's views on Mr Heseltine's ability as a businessman are not known, but this weekend she can be in no doubt that he knows how to seize an opportunity.

Heseltine, *The Unauthorised Biography*, by Julian Critchley MP. Coronet Books. £1.99.

## Warning that poll tax must be amended

By James Buxton, Scottish Correspondent

THE POLL tax may bring the Tories down in the next general election and bring about "the ultimate disaster" – the election of Mr Neil Kinnock to No 10 Downing Street, Mr Michael Heseltine said yesterday.

The community charge, he said, had to be amended. Mr Heseltine delivered the warning during his Scottish tour yesterday to a genteel audience in the town of Lanark. The contender for the Tory leadership is doggedly keeping to the speaking commitments he took on several months ago.

His only reference to the leadership contest was to say that "we are, how shall I put it, involved in a competitive environment at Westminster". In a gracious reference to his opponent, Mr Heseltine said the electoral disaster the poll tax could bring would put at risk "all that we have achieved in the 1980s under the remarkable leadership of Mrs Thatcher".

The poll tax should be altered so that it was related to the ability to pay and the cost of education should be removed gradually from local authorities, Mr Heseltine said. That would not involve extra taxation, he said, but would be covered by a rise in public spending to match the 2 per cent annual growth of the economy.

This was the soft part of Mr Heseltine's Scottish tour. The previous night, in the industrial town of Paisley, he was heckled and barracked by left-wing and Scottish Nationalist protesters from the moment he stood up.

In Paisley, parts of his speech were inaudible, in spite of a powerful delivery; but he aroused the Tories in that audience and repeatedly won their delighted applause. Many seem to see him as an electoral asset for the Tories in Scotland, unlike Mrs Thatcher, who is undoubtedly a liability.

Lanark is different. Its former manufacturing base is now the industrial heritage centre of New Lanark, created by Robert Owen in the early 19th century.

It has almost nothing to do with the steel towns of Lancashire to the north and Mr Heseltine soon backed off from talking about the closure announced last week of British Steel's tube works at Clydebank. Whereas the night before he had criticised British Steel, this time he praised the Conservative government for facing up to economic reality, unlike Labour, which would tax people ever more heavily to subsidise declining industries.

## Heseltine's axe hangs over the cabinet

By Ralph Atkins

MR Michael Heseltine's first cabinet, should he win the leadership contest, would be as shrewdly planned as his battle strategy so far.

With Downing Street's well-thumbed copy of Machiavelli's *The Prince* at his side, Mr Heseltine knows "men must be either pampered or crushed, because they can get revenge for small injuries but not for grievous ones".

He is pledged to select a balanced cabinet. There are debts to repay but he will want to avoid blood-letting that could weaken his generals as an election approached.

The first to be put to the sword will be Mrs Thatcher's most faithful lieutenants. Mr Michael Howard, employment secretary, has attacked Mr Heseltine publicly. Mr Norman Lamont, chief secretary to the Treasury, is firmly Thatcherite on Europe.

## Independent in £21m deal with foreign papers

By Raymond Snoddy

THE Independent newspaper yesterday ended a period of financial uncertainty by bringing in two new international shareholders. La Repubblica of Italy and El País of Spain.

The two quality newspapers are paying a total of £2.5m for new shares in Newspaper Publishing, the company that publishes both The Independent and The Independent on Sunday. The investment will give each of them 12.5 per cent of the enlarged share capital of the company. The two papers, which have had close news links with The Independent for some time, are also making a 15.5-share tender offer to existing shareholders for a further 2.59 per cent.

Mr Andrew Whitman Smith, editor and chief executive of The Independent, said yesterday: "Newspaper Publishing, La Repubblica and El País would be setting up a new joint venture company to invest in the expanding European media, including the possibility of getting involved in commercial radio and television."

## Revenue take rises 10%

By David Waller

THE AMOUNT of tax collected by the Inland Revenue in 1989-90 rose by 10 per cent to £108bn, while the amount collected as a result of action against non-compliance rose 22 per cent to a record £2.9bn.

The Revenue said in its 1989-90 annual report, published yesterday, that tax offices generally improved on or equalled the previous year's strong performance in meeting operational targets and the

proportion of tax left unpaid fell to the lowest level for six years. The Revenue said it was pleased with that performance.

The main challenge for the Revenue in 1989-90 was the introduction of independent taxation for husbands and wives, which was introduced on target in April 1990.

*Report of the Commissioners of Her Majesty's Inland Revenue for the year ending March 31 1990. HMSO. £14.90.*

## Move to raise home payouts

By David Thomas, Resources Editor

A BIG INCREASE in compensation for owners of homes that are compulsorily purchased was announced yesterday as part of a planning bill.

In future, home owners will receive the market value of their home, plus an extra 10 per cent of its value up to a maximum extra payment of £15,000. Until now, the additional payment has been £1,500.

Mr Michael Spicer, planning minister, said the changes were designed to reduce opposition to road and rail developments.

"It will be quite an important feature in present

times," he said. "It will be a presumption that there would be a presumption that any application that went against county or district plans and that that ought to

reduce the number of planning appeals referred to the environmental secretary.

Local councils will have tougher powers to crack down on activities that contravene planning laws, while the maximum fine for planning offences will increase from £2,000 to £20,000.

Mr Spicer said: "The main thrust of the bill is striking a balance between the need for economic development and the need to protect the environment."

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## Prime minister stays confident

By Our Belfast Correspondent

MRS Margaret Thatcher underlined her determination to fend off Mr Michael Heseltine's Conservative leadership challenge when she visited Northern Ireland yesterday.

Mr Kenneth Baker, party chairman, would be unceremoniously axed.

More outspoken Heseltine supporters may be disappointed.

"A prince is always compelled to injure those who have made him the new ruler, subjecting them to the troops and imposing the endless other hardships which his new conquest entails."

Dr Keith Hampton and Mr Michael Mates, the MPs closest to Mr Heseltine, have little government experience but will have to be given something.

Others who have supported him – frequently ministers dropped or passed over by Mrs Thatcher – may remain frustrated. Politics is a hard and messy business.

Mr Thatcher declined to comment on a Mori poll indicating that Mr Heseltine would be more likely to lead the Tories to a fourth general election victory. However, she added: "I believe we shall win and win well."

The prime minister's busy schedule took her on a tour of security bases in County Fermanagh. She met soldiers on duty at some of the most heavily fortified bases and also

talked to the widows of IRA murder victims.

During a visit to a shopping centre in Enniskillen, Mrs Thatcher said the government would never capitulate to terrorism.

She said: "We must never give in to terrorism. Never, because in the end our belief in freedom rests upon the knowledge that there are far more people in this world who are honourable and decent and good and who want to live that way, than there are evil."

"So long as we keep faith with ourselves and constantly renew our efforts, we shall eventually defeat terrorism."

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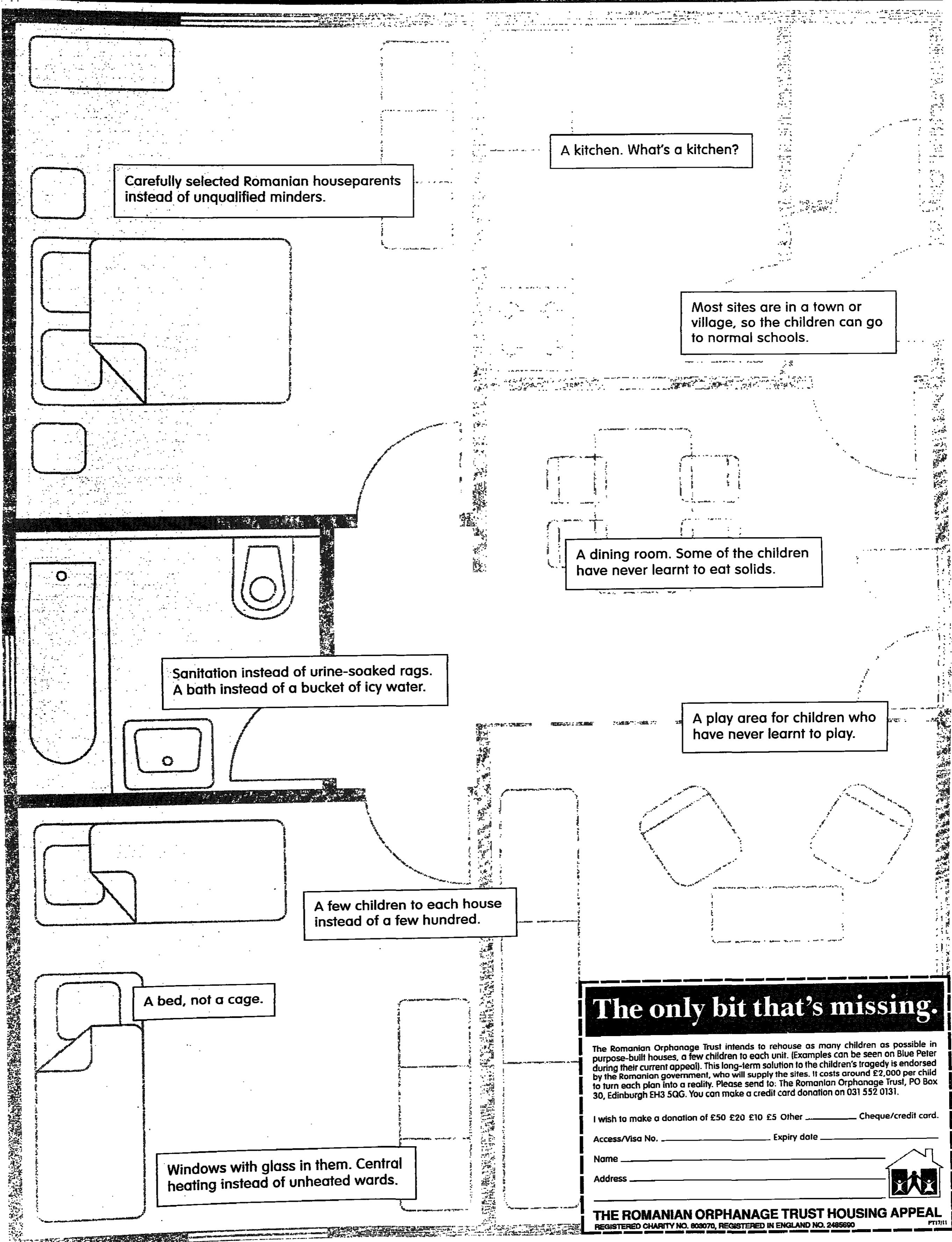
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# A plan to end the tragedy of Romania's orphans.



## The only bit that's missing.

The Romanian Orphanage Trust intends to rehouse as many children as possible in purpose-built houses, a few children to each unit. (Examples can be seen on Blue Peter during their current appeal). This long-term solution to the children's tragedy is endorsed by the Romanian government, who will supply the sites. It costs around £2,000 per child to turn each plan into a reality. Please send to: The Romanian Orphanage Trust, PO Box 30, Edinburgh EH3 5QG. You can make a credit card donation on 031 552 0131.

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## UK NEWS

# VSEL submarine yard plans further job cuts

By David White, Defence Correspondent

**THE TOLL** of job losses from cuts in defence spending grew yesterday with the news that VSEL, the submarine yard in Barrow-in-Furness, Cumbria, plans to cut its workforce by 1,500 more than announced earlier this year.

The move follows the announcement on Tuesday of a £500m production contract with VSEL for the UK's third Trident ballistic missile submarine.

Mr Noel Davies, chief executive, said the cuts reflected the fact that work on the Trident programme had peaked, and because the government planned to scale down the rest of the navy's submarine fleet.

VSEL had decided to make its plans clear to union representatives in order to quash rumours of larger cuts. Mr Davies said there might be further job losses later on.

The cuts, from next April, which the company hopes to make without outright redundancies, follow the announcement in August of 550 job losses. They reduced the workforce at Barrow to 13,300.

There was "never any

thought" that VSEL could maintain jobs at the 14,000 level of a year ago, Mr Davies said. In the light of the ministry of defence's Options for Change review he did not know what the new plateau might be.

Last month, VSEL put its Birkenhead warship subsidiary Cammell Laird up for sale for use as a merchant shipyard, saying it would close if no buyer was found. Together, the two yards have the same number for the British navy.

Apart from the Trident programme, under which VSEL is expected to be asked shortly to tender for the fourth and last vessel, no new submarine orders are in prospect. VSEL is completing the last of the Trafalgar class of nuclear-powered attack submarines, due to be launched in February, and plans for a successor, the SSN 20, are still unclear.

The first of the navy's new Upholder class diesel-electric submarines is already finished at VSEL and two more are under construction at Cammell Laird. But the government plans outlined in July made

clear that no more of that class would be ordered.

Mr Davies said the extent of cuts at VSEL would be determined by the outcome of bids for surface warships - a new frigate to succeed the navy's Type 42 destroyers and replacement for the amphibious vessels Fearless and Intrepid.

The formal order for the third Trident submarine HMS Vigilant, which will be based at Barrow, is about 25 per cent built. The contract was delayed by approximately a year and followed tough negotiations with the MoD. The price was lower in real terms than either of the two earlier boats under construction.

"Quite naturally and properly, they expected to see the benefits of our learning curve," Mr Davies said.

The total cost of the Trident programme, a replacement for the UK's Polaris submarines, is now put at £24bn, of which £2.5bn will be spent in the US. The submarines themselves, including nuclear reactors supplied by Rolls-Royce, account for £3.36bn of the expected total.

## NEWS IN BRIEF

### Lords will hear Sunday trade appeal

By Peter Marsh, Economics Staff

**BUOYANT** corporation tax receipts arising from companies' 1989 profits strengthened the government's financial position last month, enabling it to repay £2.3bn of debt.

The figure will cheer Mr John Major, the chancellor, but comes against a background of a general deterioration in the government's finances, largely due to the economic slowdown.

According to government figures yesterday, the Inland Revenue last month gained £9.1bn in tax payments, compared with £5.5bn in September.

The extra income was almost totally explained by the £1bn gained by the Inland Revenue in October from the first instalment of corporation taxes related to 1989 profits, which generally were extremely healthy.

By contrast, 1990 has seen many businesses reporting poor profits, a result of the weakening economy, and income from corporation taxes over the next year is likely to be relatively low.

Meanwhile, government finances are likely to be further squeezed by more social security spending related to the economic slowdown.

In its Autumn Statement last week, the government revised

downwards the forecast of its likely surplus for 1990-91.

It says that will be £3bn as against the £7bn it predicted in March. A number of City economists say even the new figure is over-optimistic and are predicting a surplus of between zero and £3bn.

Largely due to the corporation tax contribution, total government receipts in October came to £21.5bn, as against £14.1bn in September. Spending by the government totalled £16bn last month, roughly £1bn less than in September.

Debt repayment by the government last month contrasted with the position in September when it had to borrow £1.4bn. In August it borrowed £800m, while in July it had a surplus of £3bn.

The government's finances are markedly weaker than at the comparable time in 1989-90. Between April and October this year, the government had to borrow a total of £3.2bn, while in the comparable period last year the government ran a surplus of £3.8bn.

Excluding privatisation proceeds, the borrowing requirement for the first seven months of this year was £4.9bn, compared with a surplus of £0.2bn last time.

## Investment manager sent to jail for stealing funds

By Raymond Hughes, Law Courts Correspondent

**AN INVESTMENT** manager tried to trade himself out of his difficulties by using clients' money, the Old Bailey heard yesterday. He had got out of his depth after taking over the company for which he had worked.

Mr John Ainsworth, of Valmet Assets Management, was sentenced to 30 months' imprisonment after pleading guilty to stealing a total of £357,361 from two clients and to five false-accounting charges. He was also disqualified from acting as a company director for seven years.

Mr Neill Stewart, prosecuting, said that clients had paid money to VAM on the strength of false contract notes purporting to show that shares had been bought on their instructions. In fact, none had been bought.

For the defence, Mr Mark Ellison said that at the end of

1987 the Swiss investment bank that then owned VAM, where Mr Ainsworth had been working, had decided to shut the concern down because it was not profitable enough.

The bank had offered the shell of the company to Mr Ainsworth for nothing and he had decided to take the opportunity to "go it alone". The alternative had been redundancy.

For the first few months, the company had more or less broken even, but by June 1988 Mr Ainsworth had got out of his depth and had started to make losses because of his bad investment decisions.

By May 1989, he had totally lost his grip on the situation and was treating his clients' money as if it were his own.

His activities had eventually been halted by Fimbria, which had stepped in and stopped VAM from trading.

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## Employers in front line of poll tax fight

Michael Cassell on how the workplace has been co-opted as a debt collection point

**T**HOUSANDS of companies are about to become unwilling and unhappy intermediaries in the legal battle to prise poll tax debts out of their employees' wage packets.

New legal obligations on businesses to subtract poll tax liabilities from the earnings of defaulters are beginning to have an impact. As defectors exhaust protracted legal processes the time for them to pay up has finally arrived and their employers are in the front line in ensuring that they do.

Many companies are annoyed at what they regard as an additional administrative burden but they are primarily worried that their intervention in a fight involving private individuals and the law might inflict a bloody nose on relationships between employer and employee.

With the poll tax now seven months old, fines and orders demanding payment have now become part of the daily business of the courts. Companies' refusal to pay, however, no longer necessarily means a knock on the door from the bailiffs. It is more likely to mean a hole in take-home pay.

To add to many companies' sense of resentment, any employer failing to comply with regulations governing an attachment-of-earnings order faces hefty fines and a criminal record. There are also fears that the government plans to extend the earnings attachment principle to a much wider range of debt-recovery situations.

The prospect of gathering poll tax debts is particularly unattractive to employers such as Mr Keith Mansfield, whose mechanical repair business in Leicester employs nine people. He soon expects his first attachment order.

It is an odd form of justice which compels an unconnected, unqualified and unpaid third party to carry out a court order.

"How can you work affably alongside someone if you are having to deduct their pay because they have chosen not to pay a tax with which they fundamentally disagree?" As an



Beyond the courts: as poll tax protesters such as these exhaust the legal process, employers are made to step in

and Small Businesses, warns of "terrible damage" to relationships and says many companies are only just waking up to their "unpleasant and onerous" responsibilities over poll tax debts.

Mr Harris claims members are already reporting incidents in which the co-operation of employees has been withdrawn because of poll tax deductions.

**M**r John Pollard, chairman of a CBI working party pressing for changes in the rules governing the collection of poll tax debts by employers, says companies will have to handle deductions in a very careful and sensitive way.

"If employees feel that their employers are in some way personally involved in the making of these deductions, there could be serious industrial relations implications. We want it made clear that the employer is acting only as a collection agent, as required by law."

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and Small Businesses, warns of "terrible damage" to relationships and says many companies are only just waking up to their "unpleasant and onerous" responsibilities over poll tax debts.

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In its talks with the Department of the Environment, the CBI is asking for an extension to 28 days of the 14-day period allowed for employers to make deductions. It also wants to see a clearing house set up to receive all payments and distribute them onwards to as many as 367 local authorities.

The British Payroll Managers' Association has agreed to operate the system, the cost of which would be met by a recommended charge equivalent to 5 per cent of the debt and added to the bill before court proceedings are completed.

The CBI has already been accused of trying to make a profit out of such transactions, a charge it vehemently denies.

The prospects for securing significant changes to the collection system appear slim, as primary legislation would be required. The best hope for debtors might lie in a much broader, fundamental review of the poll tax which may yet take place irrespective of the outcome of the present Conservative leadership election.

## Policies urged to combat teacher stress

By Diane Summers, Labour Staff

**THE HEALTH** and Safety Commission yesterday urged every education authority to draw up a policy for dealing with stress among teachers in an attempt to cut down on absenteeism and reduce staff turnover in schools.

The costs of reduced productivity and loss of trained teachers add up nationally to several million pounds each year, according to a report from the commission published yesterday.

The report highlights big changes "both organisational and societal" that are contributing to the stress felt by some teachers. The changes include the introduction of local management of schools and the national curriculum.

**S**olutions lie in a combination of individual and organisational approaches, the guidance says. Managers need to develop an awareness of stress conditions - a "pull-yourself-up-by-the-bootstraps" attitude is likely to make things worse, according to the HSC.

Group problem-solving and "developing a supportive culture" are seen as key. At an individual level, the report details techniques for improving time management and relaxation.

The HSC report says that apart from rapid and far-reaching changes, researchers have identified time pressures, low perceived status, poor working

conditions and poor pupil motivation as contributory stress factors.

Stress is increasingly being recognised as a costly, work-related hazard, affecting both blue and white-collar employees. Teaching has been identified by some studies as among the "high-risk" occupations.

It is estimated that up to 10 per cent of the workforce suffers mental or physical ill-health linked to occupational stress. As many as 30 per cent of employees suffer from minor stress-related ailments.

The HSC report says that apart from rapid and far-reaching changes, researchers have identified time pressures, low perceived status, poor working

teachers of subjects including maths and science.

The measures contained in the bill will partially restore negotiating rights which were scrapped after a wave of disruption in schools in 1987.

Unions fear it might lead to an end to the national pay structure. They dislike inclusion of government powers to reject any negotiated settlement recommended by unions and employers.

The bill will establish direct

national negotiations between local-authority employers and teacher unions for the 1992-93 and subsequent years.

Although the government would have no presence in negotiations, it would have the right to refer back any aspect of the negotiating body's recommendations with which it disagreed. It could even impose its own settlement.

However, the bill says that the government undertakes not to override on cost grounds

a recommendation falling within the interquartile range (middle 50 per cent) of private-sector pay settlements.

The interquartile range formula has been used in negotiations covering civil servants. The NUT said the formula would do nothing to address teacher shortages.

Mr Clarke said he would write to the head teachers of all state schools in England and Wales with details of the opt-out proposals.

"A year ago we made an agreement which doesn't make a lot of sense now," he said.

The deal allowed for 8 per cent or the inflation rate plus 2.5 per cent in the second year beginning November 24, after a 10.2 per cent rise last November. Ford said yesterday that when it was struck last January the expected inflation rate for October was between 5.5 per cent and 6.5 per cent.

The inflation-linking formula means that, for the largest group of Ford workers, basic pay will rise from £245.83 a week to £277.87, including productivity bonuses but excluding overtime.

The rises apply to all 32,700 manufacturing workers and all but the management members of 11,200 white collar staff.

Mr Jimmy Airlie, chief Ford negotiator, for the TUC engineering union, said the rise was based on the massive increase in productivity the company had achieved in recent years in the UK.

"We very sensibly negotiated a deal to protect our members from inflation," he said.

"The government caused inflation. We just waited for it."

The experiences of Ford and Vauxhall, whose recent 1

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## INVESTORS IN INDUSTRY

31 defines investment capital as permanent and long-term capital in the form of share and loan investment in unquoted companies

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# EVERYTHING YOU EVER WANTED TO KNOW ABOUT INVESTMENT CAPITAL, BUT WOULD RATHER NOT READ AT THE OFFICE.

Now that we have you away from the office - away from endless interruptions and prying eyes - **31** would like to suggest that you spend a quiet moment giving yourself a clearer picture of investment capital and what it could do for you. So, safe in the privacy of your own home, read on.

What is investment capital? Investment capital is long-term equity investment in unquoted companies. It's about getting funding to the people who have the drive, the ambition and the vision but for whatever reason don't have access to finance.

If you have the entrepreneurial spirit, **31** can put an investment package together which can help you achieve your business ambitions.

How can investment capital help me? A **31** investment package can give your business a sound capital base. As you grow it allows you to take advantage of further opportunities when they arise. Well planned long-term financing allows you and your team to focus your energies on what you do best: running your own business in your own way.

Unlike many venture capital providers, **31** can also give you access to a network of specialist skills and the benefit of wide business experience.

A good investment capital company can also offer local knowledge and real involvement in your business if it has a comprehensive regional network of the kind that **31** have developed.

And if they take a long-term view, they can ride the economic ups and downs with you. Unlike many venture capital companies, **31** has always taken the long-term view

and the scale and spread of our investments means we are, still happy to do so today.

How is it used? The single most important thing that investment capital is used for is to effect a change. If you want to break out of your corporate structure a **31** investment capital package can help you develop a new and independent career by getting into business for yourself.

You might want to be your own boss, to start your own company or buy the one you work for; in any event **31** can offer an investment package to suit.

If you want to move to a larger factory or buy another business, **31** can provide growth capital.

An investment capital company like **31** can also help you manage changes in ownership or restructure your business to allow you to concentrate on your core activities.

Are there different types of investment capital? Whether you need £20,000 or £20 million, **31** can put that investment together. Ideally the investment package should take account of cash flow problems that can occur during the early days of your business. **31** uses a number of ways to structure investment capital solutions.

First off, there is equity share capital which provides permanent capital for your business. It is a simple and effective way of carrying your business through its early days.

Additionally, this may be supplemented by preference share capital which is redeemable over an agreed period of time.

Also, **31** may offer you loan capital as part of the financial package. The loans are highly flexible - you can pay back over five to twenty five years and we can arrange the type of interest to suit your requirements.

How can I pick an investment capital company? There are three issues which should decide your choice of investment capital partner.

The first is Timescale. Do you wish to stay with the business indefinitely or for the medium-term or might you wish to realise your investment in the short-term? Ask the investor about his timescale. Make sure you all understand each other's objectives. At **31** we are committed to working with you to achieve the best result for your business.

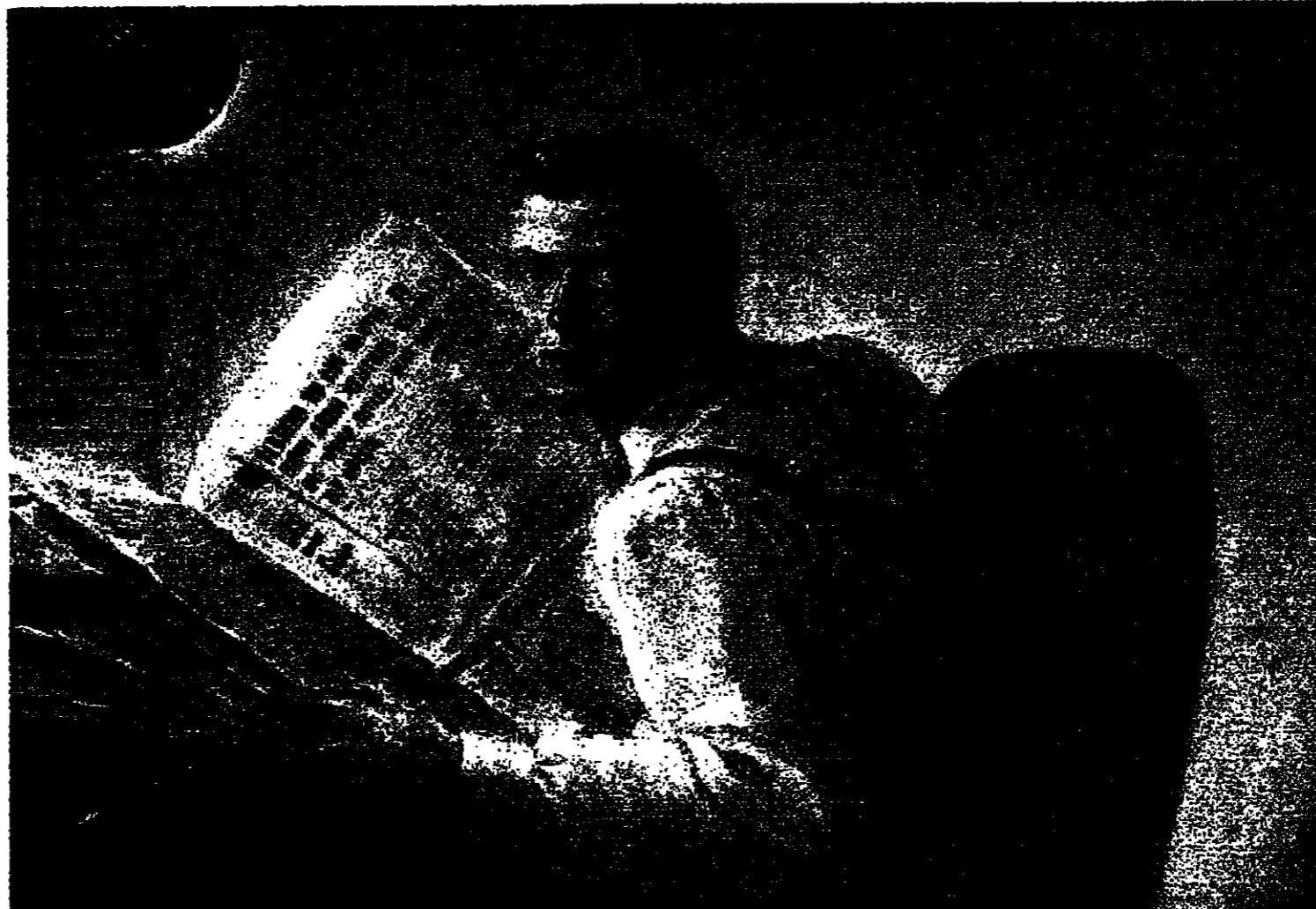
The second question is of Investor Involvement. How much do you want them involved and how much do they want to be? **31** stands for investors in industry not interferers in industry. The best route to success is to let you decide.

Thirdly, there is the issue of Future Funding. Can your investment capital company stick with you? Can they afford to make further investments in your company? **31** takes a flexible view, but favour a long-term commitment.

Apart from these three major issues there are other things you should look at to sort out. Have they particular experience of your field? Have they a good track record? Can they contribute anything else apart from money? What will they charge for ongoing involvement in your business? **31** can offer positive answers to all these questions.

What does **31** stand for? **31** is Britain's largest and longest established investment capital company. It stands above all for a long-term commitment, for enterprise, for excellence, for true professionalism, for dialogue, for innovation and for success. It stands in short for investors in industry. It is how we've always made our living and we see no reason not to continue to stand by our name.

If you would like to talk further about any aspect of investment capital, write to or telephone your local **31** office.



# FINANCIAL TIMES

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Weekend November 17/November 18 1990

## The wrong quick fix

AS Britain's 372 Tory MPs contemplate their options before the forthcoming leadership election, they might do well to consider the uncharitable verdict that the current currency markets are now passing on their electoral prospects. Sterling had admittedly established itself firmly at the bottom of the exchange rate mechanism (ERM) some time before Mr Michael Heseltine emerged to challenge Mrs Thatcher. But the conspicuous further decline of the pound in the course of a week that saw a powerful attack on the prime minister from Sir Geoffrey Howe and panic on the Tory benches serves to underline the extent of the problem that the Conservative party confronts between now and the next election.

For some, entry into the ERM was the quick fix that was going to put the Conservative show back on the road. A formal link with the D-Mark was to be the prelude to successive declines in interest rates, which would alleviate the burden of mortgage debt on individual voters and permit consumer spending to perk up in time for the election.

What happened, in the event, was quick, but no kind of fix. Entry into the ERM has failed to administer any immediate shock to inflationary expectations. Britain's rate of inflation - witness yesterday's unchanged rise in retail prices - remains obstinately above the average of its ERM partners. And while the Thatcher camp may draw some comfort from the fact that the currency markets still hold the prime ministers in higher regard than the domestic stock market, the politically-related sterling slide this week merely adds an uncomfortable twist to an already vicious circle: further falls in interest rates look even more elusive since sterling cannot now be allowed to fall below the bottom of the ERM currency grid.

### Obvious riposte

The irony in all this is that Mrs Thatcher's unease on the ERM may well prove to have been rather more justified, in the short term, than those of her more pro-European colleagues - although the obvious riposte is that the UK has entered at a difficult time largely because she herself resisted the idea of entry so strongly at a rather better time. But it is clear by now that Britain has chosen to join the ERM at a challenging moment. To start with, the system is suffering from a big external shock in the shape of German unification just when it is learning to live without the prop of exchange controls.

And it is now having to absorb a currency that is second only to the D-Mark in the extent to which it is traded internationally. All this is taken in place against a backdrop of tensions in the Gulf, which threatens to precipitate a nasty shock via the oil market.

It is not just the British who are feeling the strain. The renewed call this week by Mr Pierre Bérégovoy, the French finance minister, for a co-operative bid by the Group of Seven industrial countries to stabilise the dollar is one obvious symptom. At first sight Mr Bérégovoy's concern over the dollar's recent weakness looks like a straightforward attempt to prevent the United States exporting its recession to Europe through malign neglect of the currency. Yet the French are also worried, as are the Italians, that dollar weakness forces the D-Mark up against the other currencies in the ERM, thereby making it harder for them to cut interest rates when growth is slowing.

### Heavy scepticism

And slowing it definitely is. Most forecasters have been wrong-footed by the speed with which continental European economies other than Germany have been slowing down. And there is now widespread scepticism over official growth forecasts, notably in France and the UK. Yet there is no chance at all that the Bundesbank will accommodate the worries of Germany's partners when German fiscal policy is loosening in response to the budgetary demands of unification. The recent rise in the Lombard rate was a clear signal that the Bundesbank's interest rate decisions will continue to be made on purely domestic criteria. Yet an upward realignment of the D-Mark, which would help relieve the monetary pressure, is ruled out by other members of the system for political reasons.

For the British, who are confronting recession earlier than France or Italy, the pain will inevitably be greater - a point forcibly underlined by sharply rising unemployment figures this week. Perhaps the only glimmer of hope for unhappy Tory MPs this weekend is that the international climate is by now so uncertain that today's reasonable expectations about any given exchange rate may well be turned on their head within a matter of days. But that is a very insubstantial basis on which to reconstruct any credible scenario for a Conservative victory at the polls. Whoever emerges the victor from the leadership race next week will find that the UK's ERM entry poses a severe political challenge.

**I**t was difficult to disentangle the swirl of emotions in the perilous fog which engulfed the Conservative party at Westminster this week.

Fear, disbelief, despair, anger, and fear again gripped Tory MPs as they watched or joined the bloody conflict which threatens the government and its prime minister with self-destruction. An undercurrent of macabre excitement ran through it all.

The Labour party, whose own internecine strife delivered the 1983 and 1987 elections to Mrs Margaret Thatcher, looked on in unconcealed glee at someone else's civil war.

Outside the camps of the partisans in the first serious challenge to her leadership since she forced out Mr Edward Heath in 1975, it was perhaps the sheer incredulity among Tory MPs which was most striking.

Even those who agreed that the departure rate from Mrs Thatcher's cabinet had begun to look alarming rather than careless had not anticipated the shock waves. Nobody at the beginning of the week expected the sheer force and anger of Sir Geoffrey Howe's resignation speech. Few thought that Mr Michael Heseltine could cast aside with such ease his constant pledges not to challenge the prime minister.

"We have a majority of 100. What are we doing?" asked one middle-of-the-road MP, contemplating the disappearance of his 10,000 majority. The answer from a colleague came without hesitation. "Handing it all over to Neil Kinnock."

"You won't see this for another 30 years," said an old hand who remembered the turmoil which brought the end of the Conservative government of the then Mr Harold Macmillan. Nobody quite understood how and why history appeared to be repeating itself.

It may be that emotions and prejudices are for the moment clouding judgment. Politics, the few remaining optimists on the government side said, could be tumultuous one minute, serenely calm the next.

If Mrs Thatcher won a convincing majority in next Tuesday's leadership election, they maintained, the party would again unite behind her. By spring, inflation and interest rates would be falling, a compromise would be struck with our European partners, grudges would be buried until after the general election.

On the other hand, if Mr Heseltine defied the odds and won, there would be a honeymoon period. He would be sensible enough to keep a balanced cabinet; the expected boost in opinion polls would lift morale.

Perhaps. But most Tory MPs - and for that matter most of Mrs Thatcher's ministers - seemed unconvinced. The consensus (in private rather than public) was that whatever happens in Tuesday's ballot, the Conservatives' seemingly effortless grip on British politics has been finally lost. Unconvinced that it deserves that much luck.

Mrs Heseltine is offering 1001 policies to replace - with his eyes on the votes of MPs on the right of the party, he would say take forward - the Thatcher revolution. His massive manifesto - framed during four years in the wilderness of the hackhedges - is often as bewildering as it is

comprehensive. His pitch for support across the party means that every promise to offer a different and caring brand of conservatism is matched by another to prove his Thatcherite credentials.

Mr John Major, the chancellor, sounded more positive in his support for the prime minister. But he too left the door open to joining the contest if it goes to a second round.

Others, such as Mr Kenneth Clarke and Mr Chris Patten, defended Mrs Thatcher and her policies but said nothing which would exclude them from what Mr Heseltine has already promised would be a cabinet of all talents.

In private, ministers brooded with and consoled each other in evening telephone conversations and in snatched exchanges in the voting lobbies of the House of Commons. The general view was that if the government does in the end win the election due by mid-1992 it will because its luck returns. Many of them are unconvinced that it deserves that much luck.

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Thus he created both a crisis and an opportunity, but it was still a high risk strategy developed by a man of consummate discretion who keeps his cards very close to his chest. Critics say his innate caution makes of Mr Heseltine more of a schemer than a leader. He is too timid, they say, too anxious to avoid giving offence by engaging in direct confrontation. What is needed at Gatt is a person with political clout, a plain talker who leads from the front as the strong head of a strong organisation.

Thus he is said to have fluffed the opportunity to influence national trade policies through the country reports which Gatt began publishing last year. Some add that he has been too indulgent towards the less effective Uruguay Round negotiators.

Yet, this would imply a more political approach which would conflict with his mandate. This is not to make international trade law, but to facilitate its operation and to uphold respect for it. It requires strict neutrality which commands the trust of all. There are no political appointments on the staff of Gatt. No politician at the helm would immediately be seen as *partisan*.

Friends say it was faith in his own impartiality which gave him the courage to address, through a faulty microphone, the 15,000 angry farmers who stormed the iron gates of the Gatt this week. Though half of them were Swiss, he told them their problems could be resolved only through dialogue, not confrontation. The farmers may eventually have dispersed, but the problem remains.

Such isolation comes only through the attrition of continuous hours of negotiation to strict deadlines, often ending with a trip to Gatt's notorious "green room". Decorated in sickly olive-green wallpaper, this is a claustrophobic, usually overcrowded conference room made all the more uncomfortable by the billowing

clouds of Mr Heseltine's cigarette smoke. There cannot be many ministers and ambassadors who, a few hours into a night session in the green room, have not longed to give up the struggle in exchange for a refreshing glass of *Dôle du Valais* and the crisp white sheets of a comfortable Geneva hotel bed.

Timing is of the essence in the green room. Mr Heseltine has always prided himself on his ability to know when to let the weary negotiators go home and when to keep them there through the night if necessary so that some or more recalcitrant parties will be held.

Similarly, Mr Heseltine was also crucial to this week's warning that the Uruguay Round was in jeopardy. Mr Heseltine could have wheedled and cajoled the negotiators into carrying on their work in the desperate hope of an eventual breakthrough. Instead he made his statement just ahead of a mini-series of high-level international meetings culminating in next week's visit to Europe by

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**A**s Sir Geoffrey Howe was unleashing his attack on Mrs Thatcher in the House of Commons, a smaller – though for the consumer more substantial – earthquake took place nearby in Victoria. A brave new world for British telecommunications was unveiled before assembled journalists on Tuesday by Mr Peter Lilley, the trade and industry secretary.

In the most significant review of the industry since British Telecom was privatised, Mr Lilley made clear his intention to create the world's most liberal telecommunications environment – one certainly more liberal than in the US.

To achieve this, Mr Lilley intends to increase competition in local, trunk and international telephony. A consequence will be that overwhelming dominance of British Telecom, the company that presently controls 55 per cent of the market, will be undermined.

For the average business or residential customer, the implications of this liberalisation may well appear obscure. After all, a telephone is a telephone.

But Mr Lilley expects his proposals to create a fundamental restructuring of the UK telecommunications industry which will increase choice and efficiency. He hopes to repeat the experience of deregulation in the US where there was an

## Paul Abrahams analyses the government's initiative to make the UK industry the world's most liberal Brave new world for telecommunications

explosion in the number of telephone service providers. In addition, he argues that the competitive pressures created by wider choice will result in lower prices and improved quality of service for the customer.

At a local level, Mr Lilley's proposals should open up a Pandora's box of alternatives. Householders or businesses

about 70 per cent of UK households will have renewed incentive to invest in their networks. Many of these companies are part-owned by North American telecommunications groups and may well decide to accelerate their investment programmes. The joys of British Sky Broadcasting's *The Simpsons* may arrive in many UK homes sooner than expected.

Meanwhile, there should also be a multiplication of consumer options for the long-distance or trunk calls. Mercury will continue to provide such services, but so might companies such as British Rail, which already has its own dedicated fibre-optic network, and British Aerospace which wants to provide satellite services linked to the public network. A number of the utility companies may also prove interested in supplying services.

Under the proposals, BT would be obliged to provide 'equal access' to other service providers

will be able to connect their telephones to lines supplied by cable television companies, mobile telephone operators, providers of personal communication networks, one of the four telephone companies or anyone else who wants to become a service provider. Alternatively, they could stay with BT.

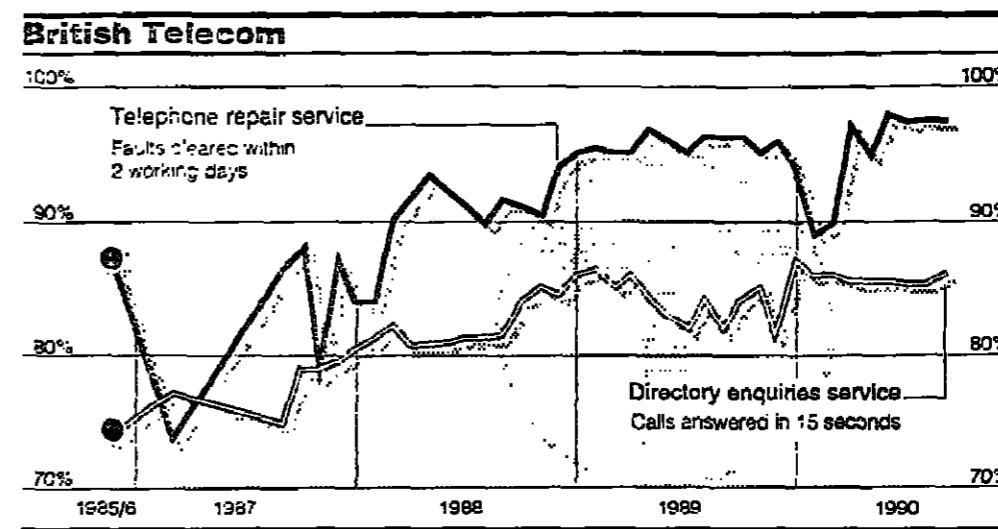
One side effect of the proposals is that the cable companies, which have franchises for

their home or office. All they need to do is dial a simple code before the normal telephone number. Mercury claims that consumers in Hull, where equal access already operates, make about half of their trunk calls through its network.

All this choice may well be rather bewildering for the average consumer. Even under the simple duopoly between BT and Mercury Communications in existence since 1983, consultants have sprung up offering advice on how to benefit from the duopoly's advantages. The likelihood is that a raft of new telephone retailers will appear offering consultancy services to companies and households that realise they could take advantage of the multiplicity of choice made available through liberalisation, but are unsure how to do so.

These businesses will provide a point of contact between the consumer and the multiple operators, making and evaluating the offerings available to produce a package meeting the customer's needs. Mr Lilley has the model of the mobile communications industry in mind, where specialised companies "retail" services to the customer have been in operation for the past five years.

Possible candidates to fulfil the new role of retailers include these mobile communications providers as well as cable television companies which could run a retail service in tandem with their local networks – and new



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long-distance operators such as BT. But in theory, anyone would be able to apply for a licence.

Although consumers should have plenty of choice, it nevertheless remains far from clear whether they will initially benefit from falling prices.

In the local arena, small businesses or individuals may

discover prices at best static and possibly increasing. The cost and time necessary to provide the necessary infrastructure may reduce immediate competitive pressures on BT. Indeed, local calls and lines may cost more in the short term because BT claims such services are subsidised by its trunk and international operations. It is allowed annually to increase line rental

charges by 2 per cent above the retail price index. There is every sign that BT intends to take maximum advantage of this freedom.

In the international and trunk sectors, customers could enjoy falling prices since competition is likely to be more intense earlier. Mercury already has much of the necessary trunk infrastructure in place, as does British Rail. British Aerospace is also anxious to provide both international and trunk services. In the US, one of the most important effects of deregulation is that the cost of long-distance telephone calls has fallen in real terms by 40 per cent.

Large corporations could also benefit from BT's plans to offer discounts to high-volume customers.

The final question is how soon all these opportunities will be available to the customer. The answer is later rather than sooner.

The earliest licences are likely to be offered in the middle of 1991. For most consortia, the problems of putting finance and infrastructure in place may prevent them from launching their marketing efforts until the mid-1990s. Mr Lilley may have written his Social Contract, but the Revolution is still some way off.

\*Competition and Choice: Telecommunications Policy for the 1990s. HMSO £2.80.

**A**n almost fatal attack on a leading politician, a wave of football hooliganism claiming at least one life, and now the worst riots in Berlin for years – Germany's first six weeks as a united country have been punctuated by violence. Is all this merely an unfortunate coincidence or is Germany becoming a more violent country? If so, is itification to blame?

The squatters' riots in Berlin this week have hastened the end of the coalition city government between the Alternative List (a more radical version of the Green party) and the Social Democrats and have triggered action from sympathisers in other parts of the country.

But some of this violence has a long history and compared with most other western societies, post-war West Germany has been a very placid and safe place in which to live. The home-grown crime series on German TV has always struggled to look convincing.

A strain of political violence has survived, however – witness the terrorism of the 1970s or the clashes over squatting in Hamburg and Berlin – while ordinary crime has actually declined in the 1980s after a slight rise in the 1970s.

Attempted or actual murder in West Germany fell from 3,044 cases in 1983 to 2,416 in 1989, rape from 6,900 in 1981 to 4,908 in 1989.

Armed crime fell through the 1980s as did burglary, while robbery remained static. Only muggings increased. About 200 people were shot dead in West Germany in 1989 compared with 2,000 in New York alone, and recent attacks on politicians have had more to do with the legal difficulty of detaining the mentally disturbed in hospital with a new wave of terrorist violence.

No reliable crime statistics were kept in the former East Germany. The communist leaders argued that crime could not, by definition, exist in a socialist state. And thanks to the East German state's close control of its citizens it was a relatively crime-free land.

But most observers now agree that the sudden falling away of this control combined with a collapse in the authority of the police has caused a rise in violence in the old East Germany. "It was a very repressive society with a high level of frustration and suppressed aggression," says Mr Christian Pfeiffer, a criminologist at Hanover University and member of the West German government's recent Commission on Violence.

People who have had to repress their feelings for a long time often acquire rather authoritarian personalities. When they are freed they do not become liberals," adds Mr Pfeiffer. That may help explain the increase in right-wing radicalism and skinhead bands, boosted also by the sharp rise in east German unemployment and a general loss of orientation.

Mr Heinz Galinski, leader of Germany's small Jewish community, complained this week about a sharp rise in anti-semitism in east Germany. Mr Peter Fritsch, vice-president of the Federal Office for the Protection of the Constitution (the country's internal security

watchdog), said that already east Germany has as many neo-Nazis as west Germany – about 30,000 – in spite of having one-quarter the population.

Skinhead bands have for months been launching attacks on foreigners and left-wing students and were also involved in football riots on November 3 in Leipzig. The riots resulted in the cancellation of a west Germany versus east Germany friendly match that was to have been played in Leipzig on Wednesday.

Football violence has never been as big a problem in West Germany as in Britain, thanks in part to modern stadiums on the edge of large towns which have made crowd control easier. But the industrial towns of the Ruhr and southern towns like Munich have long had fighting bands who model themselves on British gangs.

According to a recent analysis in

the magazine *Der Spiegel* rising violence is a Germany-wide problem and cannot be laid at the door of east Germany alone. It sees four main responsible groups: skinheads and right-wing extremists, ordinary football fans who enjoy a punch-up, young foreigners (especially Turks) self-defence groups, and militant anarchists and leftists.

The latter two groups often join forces, for example during the anti-unity riot on October 3 in Berlin. But it is the first two groups that have more in common and, according to the *Der Spiegel* report, about 40 per cent of young German males attend towards "authoritarian nationalism that is not far removed from fascism."

Mr Pfeiffer says such figures are "monstrous." But he does concede that there has been an increase in violent crime among foreign youths in Berlin over the past five years. This he attributes to the refusal to offer automatic German citizenship to young Turks born in Germany. "They have no political leaders because they can't vote and no representatives in the police or legal profession because they are not German citizens," he says.

He maintains that the former west Germany is not becoming a more violent society; indeed, he says that thanks to a policy of sending fewer people to prison, it is becoming less violent – but the difficulties in integrating foreign-

ers and now east Germany are generating some highly visible, often largely ritualised, street violence.

It is Berlin that is experiencing most of the new racial gang warfare and it is also Berlin that has provided the stage for the latest riots over squatting.

Such riots were routine events in West Berlin in the 1970s. The authorities were then in a weak moral position; in spite of a housing shortage and empty housing, especially in the Kreuzberg district, disputes between the city government, which wanted to renovate properties, and developers, who wanted to tear them down, meant that nothing was done.

The authorities eventually backed off and legalised the squats. Earlier this year squatters from the Krenzberg "scene" saw the opportunity to extend their empire and moved into more than 100 properties in East Berlin. It seemed in the summer that a negotiated solution, as in West Berlin 10 years ago, was possible. But then talks broke down and when the police moved in to evict hard-core squatters from Mauer Strasse, they were greeted with Molotov cocktails and rocks.

This week's squatting riots may not indicate that Germany is a whole once again becoming a violent society but it is a further blow to Berlin's campaign to lure the seat of government from Bonn.

## New Germany's kick start

Has unity brought more violence? David Goodhart reports



German police evicting hundreds of militants squatters from homes in east Berlin on Wednesday

## LETTERS

### High time to change the voting system

From Mr J. Korn.

Sir, Now Michael Heseltine has decided to challenge Mrs Thatcher, is it not time for the Conservative party to consider its position very seriously and in the light of Mr Baron and Mr McCaverty's comments (Letters, November 15)?

Whoever wins the Tories' leadership election and leads them into the next general election, there is a high possibility that they may face a disastrous election defeat. Would it not be better for them and the country to see the light and, with the agreement of MPs in other parties, to change the electoral system to the single transferable vote system advocated by the Electoral Reform Society? This would involve grouping constituencies into multi-member ones – an easy change to make.

The result would probably mean a centre-left coalition or, less likely, a centre-right one. Pragmatically, either should be preferable to the majority of conservatives in the country than a disastrous defeat. Douglas Hurd, who could well emerge as the next Conservative leader, has been listed for many years as a member of the National Committee for Electoral Reform. Is it not now time for him to help the country to get away from our present damaging "ya-hoo" political situation, so that we can discuss our problems seriously.

J. Korn,  
Surrey Bank Polytechnic,  
103 Borough Road, SE1

#### Batting style

From Mr Roger F.H. Crabb.

Sir, Mrs Thatcher likened herself, in her Guildhall speech, to a determined cricketer. I would suggest that she displays precisely the same characteristics as Geoffrey Boycott. However, the England selectors only once made the mistake of allowing him to lead the side.

Roger F.H. Crabb,  
Lismore,  
4 Woodlands Drive,  
Beaconsfield, Buckinghamshire

### The public and the unions

From Mr Norman Willis.

Sir, Your report ("Shift seen in public attitudes etc." November 15) on the British Social Attitudes Survey states that the government's trade union reforms have been well received. The only evidence offered for this, both in your report and in the survey, is that the number of people who believe that unions are too powerful has fallen from 54 per cent in 1985 to 40 per cent now.

Of course it is not in the interests of any organisation to be seen to be exercising excessive power but I do not think the public's response to this question justifies the assertion that the legislation has been well received. In the absence of any specific question on the legislation no conclusions can reasonably be drawn about the public's attitude towards it.

Norman Willis,  
general secretary,  
Trades Union Congress,  
Congress House,  
Great Russell Street, WC1

### A place for Albania

From Mr R.A.K. Scallan.

Sir, The report ("Albania opens the door to reforms," November 7) paints a picture of painfully slow change.

However, if the experience of the rest of eastern Europe is anything to go by, President Ramiz Alia will find it difficult to make successful economic change – notably accepting foreign investment – without allowing political change to occur.

Albania has discussed membership with the World Bank and the International Monetary Fund (IMF). Would it not now be right for an invitation to be issued to Albania to participate in the European Bank for Reconstruction and Development?

Could not Albania take over all or part of the shareholding reserved for East Germany? East Germany, having been absorbed into the re-united Germany, would seem not to qualify as a recipient nation in the bank's charter.

The involvement of Albania would depend on the progress which that country made towards multi-party democracy and a free-market economy.

Barry Harding,  
chief executive,  
British and South Asian  
Trade Association,  
Suffolk House,  
George Street,  
Croydon, Surrey

### Case for a new Stansted runway

From Mr Douglas Robertson.

Sir, I wish to express strong support for the new policy statement by the Air Transport Users Committee ("New airport runway urged for south-east," November 15). After study of the need for a further runway in the south-east, the AUC accepts that Stansted offers the best solution.

My consortium of local authorities has been campaigning for several years to persuade the government to review its 1988 airports policy and to roll well into the next century. We are promised that a new runway will shortly be established by the Department of Transport to review eight possible locations for a new runway, identified recently by the Civil Aviation Authority.

There are three major areas of interest which will need to be reviewed but which may often be in conflict. They are the views of the aviation industry, those of the users of airports and, of increasing importance now, the environmental implications.

For many years the aviation industry has made it abundantly clear that its interests are best served by further growth at Heathrow and Gatwick. There is, however, no doubt that the environmental impact of further development

at those two airports will be enormous. Both airports are within that part of the region where there is a shortage of skilled labour, where roads and railways are already heavily over-used, and where there is no space for further housing and commercial development. Regional planning guidance from the Department of the Environment stresses the need for restraint in these areas but encourages new development to the east of London.

A second runway at Stansted would undoubtedly have an environmental impact but this consortium has always believed that it would be considerably less than at Heathrow or Gatwick. Of perhaps greater importance, Stansted can offer the aviation industry unlimited room to expand in a well planned and co-ordinated way. The AUC, having looked at the aviation and environmental issues, has clearly identified the opportunities at Stansted. I hope that they will be persuasive to both the government and the aviation industry so that Stansted can help this country maintain its dominant role in aviation.

Douglas Robertson,  
chairman,  
Airports Policy Consortium,  
County Hall,  
Kingston upon Thames, Surrey

Good business despite politics

From Mr Barry Harding.

Sir, It is encouraging that your editorial comment ("India on the brink of chaos," November 19) has generated a spirited correspondence.

The fears which it voices are not too inconsistent with our own worst-case scenario. Certainly the over-emphasis on centralisation and the comparatively slow pace of economic liberalisation are aspects about which this association has expressed concern to the Indian authorities for some time.

But the most likely expectations are nothing like as gloomy as you predict for a number of reasons including the following:

● The underlying entrepreneurial flair of India, which continues to flourish despite bad politics.

● The huge reservoir of relatively skilled and inexpensive manpower.

● The success of agricultural development, plus some luck with the weather, which has

ensured that fears of famine are over and food is now available for export.

● Availability of a wide variety of minerals including coal, iron ore and bauxite.

● The amount of aid in the pipeline.

## UK COMPANY NEWS

## Brent Walker and banks halt current crisis

By Maggie Urry

BRENT WALKER yesterday announced that it had won the agreement of its bankers to changes in its banking arrangements, after a nearly eight-hour meeting. The group, which owns bars, betting shops and leisure developments, has been battling with debts totalling £1.4bn on the most conservative calculation. Its shares fell 2p to 39p yesterday.

However, yesterday's announcement does not end Brent Walker's talks with bankers. These will continue over the next three months and will consider "arrangements to provide financing for the group over the longer term." Bankers said yesterday's deal was sufficient to resolve the group's current crisis but would not be enough in the longer term.

In return for agreeing a standstill on capital payments until the end of next year, bankers have extracted higher interest rates on their loans. Brent Walker yesterday warned that the deal "will result in higher finance charges for the group."

The group is likely to have to give up locked in low inter-

est rates on some of its borrowings — it has £600m or debt fixed at an average interest rate of 9.7 per cent, but may make a capital profit by repaying the debt with new loans made at higher interest rates.

Details of the agreement will be sent to shareholders in a supplement to the listing particulars relating to a £103.3m convertible bond issue, made at the end of October.

That issue was approved by Brent Walker shareholders at a special meeting on Thursday morning. Following that the group and its bankers went to a lengthy meeting to finalise and sign the agreement. It was not until well into the early hours of yesterday morning that the bankers' meeting ended.

The bankers have agreed the standstill on capital repayments on the basis of working capital projections from Brent Walker, and an assumption that £50m can be raised through asset disposals by the end of 1991.

Mr George Walker, chairman and chief executive of Brent Walker, has repeatedly said that assets could be sold at a full price given the state of the



George Walker: deal will mean higher finance charges market. He told shareholders on Thursday that a forced sale of all the group's assets would leave a deficit for shareholders. However, Brent Walker may seek to raise the £50m through sales of casinos in London, its casino and banqueting suite at Southend, Essex, and its Westcliff Leisure Centre in Essex, one of Mr Walker's earliest developments, plus its Three Rivers Golf & Country Club in Essex.

The group may also be able to sell its half share in the Trocadero, the retail and leisure

See Lex

## Invesco in \$21m US fund management bid

By Andrew Bolger

Invesco MIM, the investment management group which changed its name from Britannia Arrow in January, has conditionally agreed to acquire Primo, a US asset management company based in Louisville, Kentucky.

Primo provides fund management services in guaranteed income contracts for certain types of US pension plans. The initial consideration is \$21.1m (\$19.7m).

Additional payments may be made up to a maximum of another \$3.6m. A further performance-related payment of up to \$2m may be made in 1995.

Invesco MIM said the proposed acquisition provided it with an opportunity to create a complete package of investment management services for US defined contribution pension plans.

Because certain directors of Invesco MIM have a financial interest in Primo, the acquisition is conditional on the approval of shareholders.

Invesco MIM also said market conditions in the second half of the year had continued to be turbulent and warned that its pre-tax profits in the six months to December 31 would not match the \$15.1m achieved in the first six months of the year.

## Acquisition policy hits Ferrari

By Alan Cane

FERRARI Holdings, the USM-listed computing services company, found the consequences of its aggressive acquisition policy a heavy burden in the first six months of the year leading to an attributable loss of \$683,000.

Mr Peter Marshall, formerly deputy chief executive of Plessey who took over as chairman in August, said the main source of the losses had been inefficiencies and duplication resulting from the speed with which the group had been put together.

In the period from May 1989 to April 1990, the company bought Pericom, UCL, Com-

mercial Cable and Blue Chip Systems for a total consideration of \$3.42m.

Consequently, revenues for the first half of 1990 rose to \$27.5m compared with \$14.5m for the nine months to June 30, 1989. The operating profit was \$150,000, against \$765,000.

But that was dwarfed by interest charges of \$540,000 and an extraordinary charge of \$346,000 related to plant closing and other elements of restructuring.

The loss is equivalent to 2.5p per share. The company did not pay the preference dividend due on October 10.

Mr Marshall said profits were down because of lower margins in the very competitive computer hardware business and market conditions in other sectors, including property, which had affected the group's software revenues.

He did not think the group would make a profit in the full year but a reorganisation programme was being implemented, including the centralisation of maintenance operations and the closure of duplicate facilities.

The group's core maintenance and facilities management balance sheet in good shape.

## Portsmouth Sunderland in line for acquisition

By Raymond Snoddy

PORTSMOUTH & Sunderland Newspapers is believed to be on the verge of a significant acquisition which would involve the local newspaper's interests. Negotiations are at an advanced stage although an announcement may not come before the end of the year.

P&SN, which yesterday announced pre-tax profits of \$3.11m (£3.02m) on a turnover of \$43.33m (£40.17m) for the half year ended September 29, declined to say which newspaper group was the target.

For more than three years the publishing, printing and retailing company has been trying to buy local and regional newspapers but was unsuccessful because it was unwilling to pay the high prices involved.

In the midst of the advertising recession P&SN now believes it can make the sort of acquisition it has been seeking.

The company said yesterday that despite adverse trading conditions in the south group trading profit before interest and investment income rose by 7.1 per cent and pre-tax profit rose by 3.2 per cent.

Profits held up so well mainly because recession had not affected the north east of England as badly as the south so far.

"The outlook for the year is increasingly uncertain as it depends on the depth and spread of the economic recession and its impact on advertising revenue in the regional press," Portsmouth & Sunder-

land said.

Contract printing turnover was up 15 per cent, retailing 24.1 per cent but publishing fell by 1.6 per cent.

## Guinness emerges as favourite to win bid for Spanish brewer

By Philip Rawstorne

GUINNESS, the UK-based drinks group, yesterday emerged as clear favourites to win the international bidding for Cruz del Campo, Spain's largest brewer.

The sale of the company, estimated to be worth some \$244m, is expected to be announced next week.

Guinness refused to comment on the situation yesterday, but it is known to have been interested in the possible acquisition of Cruz del Campo since the Spanish brewer came up for sale following a board decision to reject the buy-back of a 26 per cent stake held by the troubled Stroh Brewery of the US.

Early last month Guinness was reported to be discussing a possible joint acquisition of the brewer with Banesto, the Spanish bank and industrial holding company.

Other international brewers, including Heineken of the Netherlands, United Breweries of Denmark — the Carlsberg producer — as well as

Interbrew of Belgium, have been among the bidders in the auction managed by Goldman Sachs, the US investment bank.

Spain is one of the fastest growing beer markets in Europe, helped in part by the huge tourist trade. Although local brands still predominate, foreign beer brands are being rapidly introduced.

Cruz del Campo, whose shareholders apart from Stroh, include Banco Hispano Americano, the German BuFa Holding, and various Spanish families active in the drinks sector, increased its market share last year from 19.5 per cent to 22 per cent.

Foreign brewers already stand in most of its major competitors: Heineken owns 51 per cent of El Aguila, Spain's second largest brewer, BSN of France has a 33 per cent holding in Mahou, the number four, and Carlsberg has 61 per cent of the sixth largest, Union Cerveceria.

## Reuters gets A\$132m tax bill

By Richard Gourlay

REUTERS, the international news agency, has been presented by the Australian tax office with an A\$131.6m (£62.1m) tax assessment, but says the demand will be contested.

Reuters' counsel said the claim against the subsidiary, Reuters Investment (Australia), previously Australian Associated Press (AAP), was not justified and that it would be challenged at the time.

Since 1988 Reuters has bought 100 per cent of AAP, which owns and trades Reuters shares as its only business. It is separate from AAP Information Services which owns the news service.

The Australian case rests on the fact that AAP's only business was to trade Reuters shares, any profits on which

should therefore be treated as taxable income.

It is understood that Reuters did not know that AAP had this potential tax liability on the deal when it bought the company.

Reuters is likely to argue that 3 or 4 years after the event the Australian tax authorities have no case and that in any case the profit would have been a capital gain and not liable for income tax.

Should Reuters lose the case it will treat the tax as an extraordinary item below the line. Reuters is objecting to the assessment and if this fails will seek an early court hearing next year.

## CE Heath pays £18m for B&C broking interests

By Richard Lapper

CE Heath, the insurance broking group, yesterday announced that it had acquired the UK retail and wholesale insurance business of British & Commonwealth Holdings' subsidiary, Abaco Investments.

Heath is to pay a maximum consideration equivalent to £18m in two instalments for the business which produced brokerage income of £14.2m last year. Heath will pay an initial consideration of £11.75m by issuing 2.84m new ordinary shares. The balance is to be satisfied from existing cash resources, bank borrowings or the proceeds from a further issue of shares.

Approximately 18 parties are in the running to buy all or part of Abaco, according to Mr Stephen Adamson of Ernst & Young, joint administrator of British & Commonwealth Holdings, the money broker's collapsed parent.

## Hartstone trebled

Hartstone Group, the acquisitive distributor of handbags, leather goods and jewellery, more than tripled pretax profits from £700,000 to £2.3m in the six months to September 30.

Turnover rose from £2.6m to £2.4m and earnings per share more than doubled to 6.1p (3.5p). The interim dividend was lifted by 67 per cent to 1.25p (0.75p).

## Hotel mainly to blame as Wiggins incurs £13.5m

By Vanessa Houlder, Property Correspondent

WIGGINS GROUP yesterday announced a £13.5m loss for the year to March 31 and said it was passing its dividend.

The company's 350 bedroom hotel opposite Canary Wharf in the Docklands made the largest contribution to the loss, which compares with a pre-tax profit of £7.1m last year. Wiggins made a loss of £6m when it sold the hotel for £17.75m to the privately-owned Britannia Group last week.

The company blamed the loss, which compared with profits of £128.000, on poor trading in June and July and the accounting treatment of ante-post bets.

The group said this treatment resulted in a loss of approximately £250,000 which "can be expected to reverse during the second half."

Turnover increased to £18.31m (£10.5m). Losses per share came through at 6.2p, against earnings of 0.27p and no interim dividend is declared.

The proceeds of the rights issue, which will be offered at 6p, will be used to reduce borrowings "thereby providing a base for future expansion." Borrowings currently amount to £5.8m against shareholders' funds of £4.3m.

"It is necessary at the moment to offer pretty good value to entice the institutions," said Mr Paddy Bolger, finance director.

Surrey's shares closed 2% down at 6.2p.

Nearly 280,000 had been spent on refurbishment and shop openings, said Mr Forsyth.

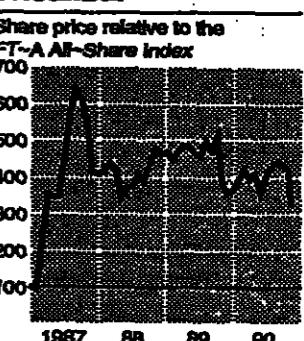
The Gold Centre chain would have 37 shops by Christmas, compared with about 30 across the group a year ago. About eight shops had been closed.

The change of policy meant that the number of product lines had been reduced from 8,000 to as little as 1,500, concentrating on 9 carat gold jewellery aimed at the lower, younger end of the market.

The loss per share was 11.5p compared with earnings of 0.38p. The interim dividend will be held at 0.15p.

## Excalibur

Share price relative to the FTSE All-Share Index



## No wizardry behind Excalibur's upward thrust

Maggie Urry on the jewellery and engineering company run by the brothers Griffiths

MICHAEL GRIFFITHS, chairman of the acquisitive Excalibur Group, is not shocked when asked if he is a wizard. Indeed, his response is to say that he is "very hungry".

Last week the Birmingham-based group launched an £8.5m rights issue to give it the ready cash to pick up companies cheaply, perhaps from the receiver, in the forthcoming bleak period for the UK corporate sector.

Excalibur's chosen targets for acquisitions will be in its two core areas of activity — jewellery and giftware making and merchandising, and precision engineering.

Since February 1987 when Mr Griffiths and his brother Richard bought a 29.9 per cent stake in Excalibur from the family which ran it, the group has spent something over £20m on 23 acquisitions — some were solvent companies and some were the business and assets of companies in receivership.

Many of these were loss-making, and have been turned into profitable businesses, sometimes within months. Others brought good management and merchandising, and precision engineering.

Meanwhile Excalibur, itself a loss-maker for some years before the Griffiths brothers arrived, has reported rising profits.

With the rights issue forecast an increase in half-year profits from £1.7m to £2m. "In the first month we vacuumed £40,000 worth of gold off the floors and walls," Mr Griffiths says.

From these thoughts came the group's strategy. On the one hand, acquisitions of jewellery businesses would give the group market share and by consolidating businesses on fewer sites would cut costs.

There are now five businesses in the Park Lane factory. "When we moved two businesses into Park Lane in March this year we shed £1.4m of overheads," Mr Griffiths says.

On the other hand, buying engineering businesses would give some protection against the seasonality and the consumer-dependence of jewellery while bringing production skills that could be transferred across. Thus the engineering

business was started from scratch, through acquisitions.

This side of the group has latched on to the buoyant market in civil aircraft by supplying components to Rolls-Royce aero-engines.

The first acquisition was of Robson Precision Engineering, "a very good stand-alone business with good management", says Mr Griffiths. Particularly interesting to him was Robson's ability to make components for aero-engines to extremely fine standards of accuracy — "that gave us the skills for jewellery making," he says.

Production engineers from the engineering division are now working on the jewellery side. Making tools for either the engineering or jewellery industries is a slow process.

The latest acquisition is to join the group's Price & Orpian engineering company, makes prototypes which are "the very things we need to make jewellery".

Mr Griffiths says that "there are a lot of benefits still to come" from the combination of the two activities.

The engineering side is benefiting from customers, such as Ford, Massey Ferguson and Rolls-Royce. Mr Griffiths is relaxed about this while the civil aircraft market continues to be strong. Furthermore, he is proud that Excalibur is now Rolls-Royce's only UK supplier of a vital component.

He must also consider longer-term expansions. He admits: "We are a bit frustrated. We could stand away buying small businesses but we have got a heavyweight management team, we could inject into something bigger."

He is also clearly unable to resist the prospect of picking up more businesses cheaply and he says that, although the rights issue will be dilutive in the current year, the money can be put to good use and boost earnings further in the future.

He must also consider long-term expansions. He admits: "We are a bit frustrated. We could stand away buying small businesses but we have got a heavyweight management team, we could inject into something bigger."

avourite  
brewer

FINANCIAL TIMES WEEKEND NOVEMBER 17/NOVEMBER 18 1990

### ECONOMIC DIARY

**TODAY:** Mr George Bush, US president, visits Czechoslovakia. Annual ministerial and summit meeting of east, central and southern Africa Preferential Trade Area in Mbombane.

**TOMORROW:** National Savings results (October). Mr Bush meets Helmut Kohl, German Chancellor, in Ramstein. He arrives in Paris later the same day for two-day CSCE conference before departing for Egypt and Saudi Arabia on November 20. The Association for South Asian Regional Co-operation meets in the Maldives.

**MONDAY:** Manufacturers' and distributors' stocks (third quarter-provisional), Gross domestic product (output-based) (third quarter-preliminary). The economic and financial council of the European Community holds a meeting in Brussels. The European Parliament in plenary session in Strasbourg (until November 28). CSCE summit meeting in Paris. The Arctic Treaty countries hold environmental protection meeting in Skopje.

**TUESDAY:** Finished steel consumption and stock changes (third quarter-provisional). London and Scottish banks monthly statement (October). Provisional estimates of monetary aggregates (October). US housing starts (October). Result of Conservative Party leadership contest.

**WEDNESDAY:** New construction orders (September-provisional). US import and export price indexes. Mr Bush visits the Gulf. Balkan tourism ministers meet in Sarajevo (until November 29). Striking price in electricity distribution competition privatisation offer to be announced.

**THURSDAY:** New Earnings Survey 1990, Part E: analyses by regions and by age group. Balance of payments current account and overseas trade figures (October). German parliament meets to discuss outcome of CSCE meeting in Berlin. British Gas interim results.

**FRIDAY:** Building societies monthly figures (October). Engineering sales and orders at current and constant prices (September). Deadline for completion of GATT Uruguay Round documents for agreement & December meeting.

### FT-ACTUARIES SHARE INDICES

\* The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Friday November 16 1990				The Nov 15				Wed Nov 14				Tue Nov 13				Year ago (approx)				Highs and Lows Index								
& SUB-SECTIONS																														
Figures in parentheses show number of stocks per section	Index No.	Day's Change %	Est Earnings Div. (M£s) (25%)	Gross Div. Yield %	Ex P/E Ratio (x)	xd adj. to date	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.					
1 CAPITAL GOODS (195)	691.35	+0.4	15.49	8.90	7.00	33.01	469.47	467.42	684.43	24/9	940.80	1038.07	167/67	67	60.71	13/12/74	13/12/74	13/12/74	13/12/74	13/12/74	13/12/74	13/12/74	13/12/74	13/12/74						
2 Building Materials (26)	926.43	+1.5	17.00	6.50	7.82	20/21	911.73	1025.21	3/1	823.99	1381.88	145/75	37	84.71	25/6	1951.50	16/7/87	71.48	2/12/74	12/12/74	12/12/74	12/12/74	12/12/74	12/12/74	12/12/74	12/12/74				
3 Contracting, Construction (34)	1116.77	-1.1	18.66	7.17	7.70	99.22	1094.01	1179.03	1807.00	2495.50	1731.15	4/1	172.48	2/11	3040.80	9/25	387.22	8/11	502.42	13/4	357.22	8/11/90	344.45	8/11	525.10	15/6	394.45	8/11/90		
4 Electrical (10)	1821.06	+0.9	15.40	7.40	7.94	99.22	1094.01	1179.03	1807.00	2495.50	2044.72	9/1	1486.79	24/9	2382.22	15/6	122.01	8/10/85	194.55	8/11/90	194.55	8/11/90	194.55	8/11/90	194.55	8/11/90				
5 Electronics (26)	1583.08	-0.1	10.51	5.43	13.03	58.75	1594.49	1574.09	1593.53	1923.46	2044.72	9/1	176.49	4/1	176.49	4/1	176.49	4/1	176.49	4/1	176.49	4/1	176.49	4/1	176.49	4/1	176.49	4/1		
6 Engineering-Aerospace (59)	399.58	+0.8	16.78	6.10	7.14	17.27	395.35	390.30	0.00	502.42	13/6	387.22	8/11	502.42	13/4	357.22	8/11/90	344.45	8/11	525.10	15/6	394.45	8/11/90	344.45	8/11	525.10	15/6	394.45	8/11/90	
7 Engineering-General (47)	347.71	-0.2	16.68	7.43	7.22	17.45	348.26	347.04	348.26	347.04	348.26	4/1	160.33	4/1	160.33	4/1	160.33	4/1	160.33	4/1	160.33	4/1	160.33	4/1	160.33	4/1	160.33	4/1		
8 Metals and Metal Forming (8)	392.91	-0.2	23.50	8.69	5.21	15.97	393.66	395.44	394.33	400.17	515.57	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1		
9 Motors (13)	276.57	+1.7	18.07	8.70	6.45	17.45	271.74	268.74	272.00	354.62	403.90	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1	160.44	4/1		
10 Non-Metallic Materials (23)	216.50	-0.3	14.78	7.14	7.82	60.96	118.04	119.11	161.27	177.46	11/1	121.42	2/11	147.92	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	
11 Oil & Gas (21)	221.47	+0.5	10.31	4.34	12.01	23.03	1178.68	1173.49	1178.20	1257.74	1577.03	3/1	121.42	2/11	147.92	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7
12 Packaging & Paper (12)	222.95	+0.4	10.3	4.34	12.01	23.03	1178.68	1173.49	1178.20	1257.74	1577.03	3/1	121.42	2/11	147.92	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7	177.46	1/7
13 Pharmaceuticals (17)	955.45	+0.4	10.36	6.03	9.29	32.20	952.00	944.07	945.15	1227.55	1235.3	3/1	923.53	2/11	1233.53	2/11	1233.53	2/11	1233.53	2/11	1233.53	2/11	1233.53	2/11	1233.53	2/11	1233.53	2/11	1233.53	2/11
14 Plastics (24)	1948.00	+0.3	15.70	6.35	13.62	22.50	1948.00	1948.00	1948.00	1948.00	1948.00	4/1	1948.00	2/11	1948.00	2/11	1948.00	2/11	1948.00	2/11	1948.00	2/11	1948.00	2/11	1948.00	2/11	1948.00	2/11	1948.00	2/11
15 Food Manufacturers (26)	2213.49	+0.9	9.85	3.35	13.26	52.48	2214.35	2214.35	2214.35	2214.35	2214.35	4/1	2188.04	20/2	2272.30	5/9	2272.30	5/9	2272.30	5/9	2272.30	5/9	2272.30	5/9	2272.30	5/9	2272.30	5/9	2272.30	5/9
16 Health and Household (18)	2246.33	-0.3	7.51	3.20	15.78	50.32	2237.05	2239.80	2241.69	2250.93	2261.49	4/1	2164.10	24/9	2758.49	1/2	2758.49	1/2	2758.49	1/2	2758.49	1/2	2758.49	1/2	2758.49	1/2	2758.49	1/2	2758.49	1/2
17 Leisure (53)	1212.60	-0.8	12.57	5.45	9.67	44.58	1202.52	1196.38	1196.38	1196.38	1196.38	4/1	1171.22	9/1	1207.73	20/2	1207.73	20/2	1207.73	20/2	1207.73	20/2	1207.73	20/2	1207.73	20/2	1207.73	20/2	1207.73	20/2
18 Packaging & Paper (12)	478.88	+0.3	13.44	7.27	9.14	23.79	478.88	478.88	478.88	478.88	478.88	4/1	461.30	2/11	478.88	2/11	478.88	2/11	478.88	2/11	478.88	2/11	478.88	2/11	478.88	2/11	478.88	2/11	478.88	2/11
19 Publishing & Prtg (13)	2864.77	-0.3	12.33	5.45	10.18	21.70	2864.77	2864.77	2864.77	2864.77	2864.77	4/1	2864.77	2/11	2864.77															

## INTERNATIONAL COMPANIES AND FINANCE

## Matsushita Electric ahead 20% in quarter

By Ian Rodger in Tokyo

**CONSOLIDATED** net income of Matsushita Electric Industrial, the big Japanese electronics group which is contemplating a bid for the US cinema house MCA, rose 20 per cent to Y68.7bn (\$336m) in the three months to September 30. Consolidated pre-tax profit in the group's second quarter was up 18 per cent to Y154.5bn on sales up 12 per cent to Y1,670.8bn.

The group said investment and consumer spending remained strong in Japan, and overseas market conditions were good. However, it felt "the unsettling effect of rising interest rates in Japan, higher oil prices resulting from the Middle East crisis and signs of economic downturn in the US as the first half drew to a close".

For the six months to September, consolidated net income advanced 16 per cent to Y127bn while pre-tax profit rose 8 per cent to Y280.1bn on sales ahead 12 per cent to Y3,247.1bn. Video equipment sales in the first half were up 8 per cent to Y835.4bn, helped by new camcorder models. Audio equipment sales jumped 15 per cent to Y291.2bn led by compact portable cassette players while demand for washing machines and vacuum cleaners boosted home appliance sales 13 per cent to Y466.8bn.

Rapid growth in orders for telephones, printers, mobile telecommunications systems and factory automation equipment contributed to an 18 per cent rise in sales of communications and industrial equipment to Y762.2bn.

Parent company performance was less buoyant than the group as a whole, reflecting the rapid transfer of production overseas. Parent only pre-tax profit rose 3 per cent to Y133.8bn on sales up 8 per cent to Y2,954.9bn.

The directors have revised forecasts for the full year on the expectation that domestic growth will remain strong. They forecast consolidated net income will rise 10 per cent in the full year to Y288bn. Parent company pre-tax profit is expected to rise 3 per cent to Y274bn.

• Nintendo, the Japanese video games group, has posted pre-tax profits of Y66bn for the six months to September 30 on sales of Y231bn.

In the previous irregular seven month period, the company reported sales of Y231bn and pre-tax profits of Y55.2bn.

The company said sales were brisk, with Game Boy hardware particularly popular. Next week, it plans to launch a Super Family Computer for which it claims orders of 1.5m.

## Fuji Heavy in shake-up as losses reach Y50bn

By Stefan Wagstyl in Tokyo

**FUJI** Heavy Industries, the troubled Japanese carmaker, yesterday posted an interim loss of Y49.8bn (\$365m), passed its dividend and unveiled a long-awaited restructuring plan.

The rescue programme is designed to try to bring the company back into the black by the 1992-93 financial year. It calls for the development of new models, including mini-cars, boosting distribution, particularly in the US, and increased co-operation with Nissan Motor, the Japanese auto group which leads the industrial grouping to which Fuji belongs.

Fuji plans to sell about 420,000 to 450,000 cars a year in Japan, against around 370,000 last year and 150,000 in the US, up from 120,000.

The company intends to share with Nissan development

costs and parts purchases and also to make cars under contract for Nissan.

The plan is being orchestrated by Mr Isamu Kawai, a former Nissan executive who was installed as president of Fuji earlier this year by Nissan and Fuji's main bank, Industrial Bank of Japan.

Fuji has long found it difficult to keep pace with Japan's top carmakers.

Its condition worsened last year when a downturn in domestic sales of mini-cars, its mainstay in the home market, coincided with a slump in sales in the US, where Fuji operated under the Subaru badge.

In the year to last March the parent company posted a Y28.6bn operating loss, which was transformed into a pre-tax profit of Y6.6bn through asset sales.

In the six months to the end

of September, as Fuji disclosed yesterday, the operating loss expanded to Y49.8bn.

The plan, instead of profits on the non-operating account, this time will suffice losses leading to the pre-tax loss of Y49.8bn.

Sales totalled Y367bn, 10.6 per cent higher than in the same period last year. An increase in domestic sales of 22.3 per cent, caused by an upturn in the mini-car market, was offset by a further decline in exports of 15.2 per cent due to the decline in US car sales.

The company suffered losses trying to reduce its inventory in the US.

Fuji expects an improvement in the second half due to continuing growth in mini-car sales. It forecasts a Y15bn pre-tax loss for the period, or Y6.6bn for the year as a whole.

## CS First Boston adds to week of long knives

By Martin Dickson in New York

A WEEK of long knives at CS First Boston, the troubled US investment bank, drew to a close yesterday with news of yet more departures among the group's senior executives.

Mr Gregg Malcolm, who headed the group's poorly performing real estate group, has left, together with Mr William Dickey, head of the Los Angeles property operations, according to bank insiders.

One or two rather more junior executives are also expected to be eased out of the company's property team.

It also emerged that Mr Sheppard Davis, a senior equity trader, had left the firm.

These moves bring to at least eight the number of senior figures to have left the firm — some on their own initiative and some through dismissals — since Tuesday when CS Holdings, the parent company of Switzerland's Credit Suisse bank, said it was spending \$300m to boost its stake in CS First Boston from 44.5 to around 60 per cent and taking boardroom control.

The move was accompanied by a financial package designed to dispel market concern about First Boston's creditworthiness by cutting its exposure to problem loans while the bank extended during the junk bond era of take-over financing.

Mr Malcolm, who had only had the property team for a few months, was previously in charge of the junk bond department and there was speculation that his departure stemmed more from the problems in the high yield bond area than in real estate.

Mr Paul McAuliffe, who recently joined the property team from Morgan Stanley, has taken over from Mr Malcolm and the group plans to refocus on the property needs of the bank's clients.

On Wednesday the bank announced that Mr Tony Grassi, chief financial and administrative officer, and Mr James Freeman, chairman of First Boston Asset Management, had decided to retire.

Mr Grassi was said to have made this choice some time ago.

On Tuesday three senior executives hired less than a year ago to run the group's bond trading department also left.

They are Mr William Voute, who headed the department, Mr Craig Coats and Mr Ronald Stuart.

## Amadeus and Sabre confirm travel booking merger

By William Dawkins in Paris

THE two largest computer travel booking systems in the US and Europe have agreed to join forces to create the largest network of its kind.

Sabre, the system owned by American Airlines, already the world's leading screen reservation network, yesterday agreed to connect its computers to Amadeus, formed by Air France, Lufthansa, Iberia Airlines and SAS, which handles 65 per cent of automated European travel bookings.

This could considerably strengthen the marketing muscle of the airlines concerned, since every carrier needs to have its schedules and prices displayed on such networks. It is the climax of a sensitive two-year negotiation and follows the recent series of alliances between the world's leading airlines.

France successfully resisted this, driven by fears that the airline would dominate the partnership.

Sabre's 12,000 travel agency users and the 10,500 agencies hooked up to Sabre will get access to each other's systems by the first half of next year.

Amadeus will take over Sabre's European marketing organisation, while the US partner will take over the European group's US offices and the pair will later develop compatible software. Their services will be marketed as a single product. Galileo is uninvolved in the creation of such a large competitor. "This comes as no surprise," says a spokesman. "With Covis, operator of the Apollo computer booking system owned by United Airlines of the US."

Lufthansa, the German airline, had wanted Sabre to take an equity stake in Amadeus to cement the alliance, but Air

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## **WORLD STOCK MARKETS**

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**INDICES**

Base values of all indices are 100 except IFCI 30, CMH 100, Standard & Poor's 100, Toronto Composite and Metals - 1000, Toronto Indices based 1975 and Montreal Portfolio 4/1/83. Excluding bonds & Industrial, plus Utilities, Financial and Transportation, ICI Closed (4) Unavailable.

## AMERICA

## Telecoms shares retreat on talk of MCI job losses

## Wall Street

**SHARE PRICES** eased yesterday morning after talk of job losses in the telecommunications industry and sporadic profit-taking had reversed early gains, writes *Patrick Harwood* in New York.

At 1.30 pm the Dow Jones Industrial Average was slightly down at 2,537.13, off 7.92 in steady end-of-week trading. Similar negligible falls were reported in the Standard & Poor's 500, down 0.97 at 316.15 at 1 pm, and the American Stock Composite, down 0.31 at 236.26.

The news that the Federal Reserve had signalled an easing of monetary policy via its operations in the credit markets failed to shift stock prices. The Fed's move had been expected all week. October's consumer price figures also failed to stimulate interest, although the 0.3 per cent rise in core prices was widely regarded as a sign that inflationary pressures were easing in the economy.

The story of the day was the decline in the market's big three telecommunications stocks, AT&T, United Telecom and MCI. The falls were initiated by the news that, because of the downturn in the economy, MCI, the country's second largest provider of long-distance telephone services, was planning a restructuring.

## EUROPE

## Strike shuts Milan as most bourses make modest gains

A MIXED, and occasionally ominous, week for bourses ended with a strike by Italian bourse floor traders, leading to the cancellation of stock and bond trading on the Milan Stock Exchange yesterday after a succession of 1990 lows for the equity market. Blamed on the Italian government's capital gains tax proposals, the strike was expected to last at least until next Wednesday, writes *Our Markets Staff*.

PARIS responded to Wall Street's early gains by finishing the day at its session high: the CAC 40 index rose 14.03 to 1,612.10, a gain of 2.5 per cent on the week, against one of 0.8 per cent to 952.01 for the PTSE Eurotrack index. Price movements were exaggerated, by the paucity of turnover down from FF1.8bn to about FF1.1m.

Compagnie Bancaire, the financial services company, advanced by FF21.80 or 1.8 per cent to FF117.42. One analyst said that Bancaire was benefiting by comparison with high street banks in that the latter's customers were putting their cash into the money markets; so the banks were having to borrow from the money markets - something which Bancaire, without its own retail network, has always had to do.

Bancaire's stock, therefore,

was performing well compared with traditional banks, such as Société Générale, which yesterday gained FF7 to FF36.

Accor dropped FF1.17 to FF77.05 in fairly active trading of 95,800 shares after disappointing third-quarter sales figures, particularly because of a fall in occupancy rates in its top-range hotels. The group made a presentation to analysts on Thursday, but some failed to be reassured about the prospects for what they had regarded as a growth glamour stock.

Eurotunnel rebounded after falling sharply earlier in the

week. The shares regained 90 cents to FF132.70, a loss since Monday night of 6.4 per cent, with 3.3m traded, while the rights package rose 64 cents to FF2.61 compared with a close of FF2.96 on Monday.

La Rotonde was one of the day's biggest losers, falling FF2.50 to FF167.70 on profit-taking after its speculative bounce this week.

FRANKFURT ended mixed to slightly higher on an indecisive day, the DAX index closing 4.49 higher at 1,423.68 after a 5.71 rise to 621.25 in the FAX at mid-session. Rises on the week were 2.2 per cent and 2.9 per cent respectively.

Volume was flat at DM4.4m, against DM4.5m on Thursday. Banking shares moved both ways as the quarterly reporting season approached; Deutsche Bank, looking the strongest with a DM4.62 to DM568.50. Chemicals were in similar form in the midst of their season, and carmakers looked relatively subdued after progress reports from Daimler on Thursday and Volkswagen yesterday.

Daimler added DM1.50 to DM57.66 after a 4 per cent rise in profits over nine months, and VW eased 80p to DM341.70 on a 19 per cent drop in profits over the same period.

However, analysts argued that Volkswagen had discounted the news with its fall ahead of the results, putting the shares on a prospective p/e ratio of 7.4 for 1990, while Daimler was looking somewhat less attractive on a multiple of 11.8.

STOCKHOLM closed with the Aktiervärlden General index 3.5 higher at 866.33, 1.9 per cent up on the week, as turnover slipped from SKr23m to SKr15.6m. Trading in Asea, Volvo, Astra and Ericsson, all of which produced results this week, accounted for almost half of the total volume.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

## NATIONAL AND REGIONAL MARKETS

	THURSDAY NOVEMBER 15 1990				WEDNESDAY NOVEMBER 14 1990				DOLLAR INDEX					
	US Dollar Index	Pound Starting Index	Yen Index	DM Index	Local Currency Index	US Dollar Index	Pound Starting Index	Yen Index	DM Index	Local Currency Index	1990 High	1990 Low	(approx)	
Australia (77)	122.54	83.45	100.94	94.04	106.62	-0.1	7.43	123.76	94.04	101.38	94.68	106.72	158.31	
Belgium (51)	192.15	-0.7	150.64	162.71	152.88	-0.2	0.4	179.00	151.65	164.51	153.80	162.90	186.57	
Canada (120)	126.87	-0.3	104.58	112.95	103.82	-0.2	0.4	122.92	105.44	112.40	106.81	112.40	125.87	
Denmark (33)	124.89	-0.3	94.47	102.03	101.71	-0.2	0.4	124.97	102.60	105.57	105.31	124.16	143.07	
Finland (25)	123.23	-0.3	191.70	194.00	194.40	-0.2	0.4	125.51	192.85	190.93	192.40	197.22	221.90	
France (122)	105.63	-0.5	79.26	85.94	80.74	-0.8	0.3	108.89	105.82	108.70	108.95	112.57	121.37	
Germany (51)	115.78	-0.4	105.07	113.47	106.61	-0.6	0.3	113.51	105.45	111.48	108.72	110.80	124.95	
Hong Kong (46)	122.00	-0.8	87.58	95.90	94.60	-0.8	0.9	122.00	98.98	94.29	98.84	100.00	124.95	
Ireland (17)	152.37	-0.1	152.59	124.49	118.58	-0.2	0.5	152.37	122.17	115.03	122.17	122.17	157.47	
Italy (91)	79.41	-1.0	60.08	94.87	94.87	-0.2	0.4	79.41	117.17	115.01	124.65	118.74	158.97	
Japan (454)	147.10	-0.1	96.48	104.80	104.80	-0.2	0.5	147.10	105.25	105.25	105.25	105.25	168.30	
Malaysia (55)	94.10	-0.1	146.75	156.50	149.50	-0.2	0.3	146.75	121.90	121.90	121.90	121.90	157.38	
Mexico (12)	55.94	+0.5	47.50	45.94	42.88	-17.17	+0.7	0.38	54.82	45.17	44.93	42.00	42.00	55.94
New Zealand (18)	133.84	-0.2	101.24	105.38	101.71	-0.2	0.5	133.84	101.33	102.87	102.57	102.57	135.84	
Norway (27)	49.12	-0.7	36.40	38.31	38.94	-0.8	0.5	49.12	35.50	35.50	35.50	35.50	55.38	
Singapore (25)	151.17	-0.4	157.87	150.97	170.05	-0.2	0.3	151.17	150.95	150.95	150.95	150.95	171.80	
South Africa (60)	170.49	+0.3	121.22	120.59	120.59	-0.2	0.5	170.49	120.47	120.47	120.47	120.47	172.92	
Spain (42)	169.15	+0.4	125.68	136.75	127.55	-0.8	0.7	169.15	125.07	125.07	125.07	125.07	176.23	
Sweden (27)	151.91	-0.9	69.92	75.10	70.56	-1.1	-0.4	151.91	106.98	106.98	106.98	106.98	151.91	
Switzerland (65)	181.48	+0.5	122.15	131.92	123.95	-0.2	0.7	181.48	120.54	121.34	120.54	120.54	181.48	
United Kingdom (286)	127.95	-1.0	96.81	104.57	98.25	-2.7	-0.4	96.81	123.29	123.29	123.29	123.29	123.29	
USA (533)	135.81	+0.1	102.73	110.98	104.00	-0.4	0.4	135.81	103.52	103.52	103.52	103.52	145.77	
Europe (562)	178.90	-0.3	135.92	148.16	137.53	-0.8	0.0	178.90	135.63	147.01	137.28	137.28	186.57	
Nordic (112)	127.55	-1.1	98.48	104.21	97.91	-1.0	-1.2	127.55	97.51	102.00	97.51	97.51	135.87	
Europe Ex. (617)	131.26	-0.8	98.29	107.23	100.78	-0.3	0.2	131.26	97.51	102.00	97.51	97.51	135.87	
North America (633)	127.71	-1.0	90.47	104.35	91.50	-0.8	-0.2	127.71	90.47	102.00	90.47	90.47	135.87	
Europe Ex. Japan (201)	115.37	-0.3	90.54	96.72	90.57	-0.5	0.2	115.37	90.54	102.00	90.54	90.54	135.87	
World Ex. US (1805)	131.67	-0.5	95.50	107.59	101.08	-0.6	-0.2	131.67	100.07	108.47	101.29	101.29	135.87	
World Ex. UK (2044)	131.21	-0.9	97.98	105.46	99.12	-1.1	-0.4	131.21	97.98	104.32	99.12	99.12	135.87	
World Ex. So. Afr. (1221)	129.11	-0.7	97.85	102.17	100.73	-1.1	-0.4	129.11	97.85	107.09	100.73	100.73	135.87	
World Ex. Japan (1883)	131.21	-0.8	97.85	105.68	99.31	-1.2	-0.4	131.21	97.85	107.09	99.31	99.31	135.87	

The World Index (2342) ... 129.36 -0.7 97.85 105.68 99.31 112.90 -0.8 3.05 130.26 106.78 99.67 113.77 182.05 118.33 150.87

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Constituent change 15/11/90: Deletion: Queensland Cement (Australia). Latest prices were unavailable for this edition.

## WORLD STOCK MARKETS

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# FINANCIAL TIMES

Weekend November 17/November 18 1990



DEVELOPMENTS

## IBA in threat to BSkyB licence

By Raymond Smiddy

BRITISH Sky Broadcasting, the merged satellite television venture, was warned yesterday that it may not get permission to run its new five-channel service from the UK's IBA.

The venture, formed from the merger of British Satellite Broadcasting and Mr Rupert Murdoch's Sky Television, plans after an interim period to end broadcasting from the BSF satellite and concentrate the combined five-channel service on the Luxembourg-based satellite, Astra.

The IBA warned yesterday that, under the new Broadcasting Act, a "non-domestic service" on a satellite such as Astra would require a licence from the new Independent Television Commission.

In a clear warning to the new company, the authority said the shadow ITC would be giving careful consideration to the implications of an application for such a licence. Under the Broadcasting Act the ITC can refuse a licence to an applicant who is not "a fit and proper person to hold it".

It is being suggested that the shareholders of the original BSF — Granada, Pearson, owner of the Financial Times, Reed International and Charron — might be judged unfit to hold a licence because they had broken their contract with the IBA by going ahead secretly with the merger.

Without a licence, BSkyB could not send its service to the Astra satellite from the UK. It is not clear, however, whether the legal definition of who is a "fit and proper person" can be extended to cover breach of contract.

The IBA said that the behaviour of the original BSF shareholders had been a serious breach of BSF's programme contract. The contract would be terminated, but not immediately to protect the interests of viewers with BSF satellites.

After a transition period, the IBA intends to try to find another broadcaster interested in using the higher frequencies licensed to BSF. IBA officials believe there is a "realistic" if slim chance of finding a rival for BSkyB.

The shadow ITC will be inviting interested parties as soon as possible to inform it of their proposals for the use of such frequencies, the authority said.

Under the BSF contract, the new user of the frequencies has the right to buy the 24,000 BSF satellite for a "fair price". The IBA/ITC decides what is fair in the circumstances.

The fully-paid share price



Boris Yeltsin at yesterday's Supreme Soviet session, where he warned: 'The people's patience is ending'

## Yeltsin calls for crisis action

By Quentin Peel and Leyla Boultton in Moscow

MR BORIS Yeltsin, the Russian president, and leaders of other Soviet republics yesterday called for the creation of an all-union anti-crisis committee to tackle growing chaos in the country.

Mr Yeltsin's call came during an extraordinary session of the Supreme Soviet, the all-union parliament, at which the future of the Soviet Union was debated.

The session had been called by deputies in the face of increasingly severe food shortages, soaring inflation, growing dislocation of economic life and rising political tension across the country.

The anti-crisis body would take over all key functions of the present union government, which is facing a profound public crisis of confidence in an escalating legislative war with the 15 republics.

At the same time, Mr Yeltsin said that the authority of President Mikhail Gorbachev should

be reinforced to cope with the economic and constitutional conflict in the country.

The new demand followed a proposal by Mr Gorbachev to overhaul but not to replace his present administration, headed by Mr Nikolai Ryzhkov, the prime minister, in the face of a barrage of criticism over the country's deepening economic and political plight.

The Soviet leader also announced plans to shake up the leadership of the Soviet military establishment, a source of strong conservative opposition to present reforms.

Mr Gorbachev faced probably the most sceptical audience of his leadership during the debate. In the event, he failed to persuade many deputies of the coherence of his reform plans and failed to convince the leaders of the republics to back his call for a moratorium on conflicting laws passed by their parliaments.

"The economic and political

crisis in the country has come to a head," Mr Yeltsin said. "The people's patience is ending, and an explosion could occur at any time."

He called for food rationing on a national scale and the immediate use of strategic food reserves, while also turning to the west for food aid.

Earlier, Mr Gorbachev admitted that food supplies had deteriorated, but insisted that the country had enough for the winter. The crucial problem was distribution, he said, and he strongly attacked the republics for refusing to fulfil their contracts with neighbouring regions and the big industrial cities.

He rejected accusations that the central government had no coherent programme to tackle the crisis, but agreed that nonetheless the administration would undergo "radical changes" in the near future.

He promised proposals for an overhaul of the government

structure within 10 days, almost certainly abolishing many of the current plethora of central ministries.

Mr Gorbachev declared that the most urgent task for the country was the signing of a new Union Treaty, which would define the respective powers of the republics and the central government — inevitably granting far greater autonomy to the republics.

In the meantime he called for a moratorium on "decisions that give rise to arguments" over the issue of competence. "Otherwise we shall be paralysed, and will not be able to overcome the paralysis."

Yet speaker after speaker rejected his plans as inadequate, while at least four union republics have served notice that they are not prepared to sign the new Union Treaty in any form. They are the three Baltic republics and Georgia, Armenia and Moldova are also wavering.

## Power shares likely to have 8.4% yield

By Clare Pearson and Juliet Sychava

SHARES in the regional electricity companies are expected to have an initial average dividend yield of about 8.4 per cent when the terms of the privatisation flotation are announced on Wednesday.

Fixing the yield is the central decision in pricing the shares because it is on that basis that professional investors will judge their attractiveness.

The fully-paid share price

will be in the range of 230p to 250p.

The final pricing decisions will not be taken until early next week in case market sentiment changes. Printing schedules for the flotation prospectus dictate that Mr John Wakeham, energy secretary, will not be able to wait until the results of the Conservative party leadership ballot on Tuesday. Government advisers believe the narrow yield range

of 8.35 per cent to 8.4 per cent being considered takes full account of any uncertainty. This is the yield on full-paid shares. Investors are initially being asked for 100p per share.

By tomorrow night, the government will have determined the number of shares allocated to each company and how they will rank in terms of bigger or smaller yields. This handicapping system is intended to make all 12 look equally attractive.

Yield by awarding companies likely to be viewed as weaker more generous yields. The likely take-up of shares by local customers, which will affect the initial trading, will be taken into account.

The range between the individual yields is expected to be about 1 percentage point. Manweb, South Wales and Northern are expected to have the highest yields and Southern and Eastern the lowest.

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Top Schools

# Weekend FT

SECTION II

Weekend November 17/November 18 1990

## The old order changes

**Norma Cohen asks leading independent heads which school they think is top of the academic league**

**H**ARROW? Rugby? Marlborough? Shrewsbury? Where are they now? Not among the top ten 10 English independent schools for academic excellence according to the elite schools themselves.

The leading group is dominated by former grammar schools more likely to be attended by the middle and working classes than by the rich and titled. Of the 12 "green" public schools listed by the Clarendon Commission in 1861, only four would make it into today's top 10.

Or the 50 headmasters, senior masters, academics and examiners who helped us to compile the ranking, not one mentioned Harrow, Rugby, Merchant Taylors' or Shrewsbury as being academically superior, while Charterhouse was only named in passing. "It tends to be dominated by stockbrokers' sons. It leads to a certain moral climate," one headmaster sniffed, when asked about the school.

Of the other "great" schools listed by Clarendon - Marlborough, Cheltenham and Wellington - not a single academic believed them worthy of inclusion in a top 10 list.

In a country strongly influenced by its public schools, attempts to rank institutions fall just this side of incitement to riot. Headmasters, asked to place their own schools, to a man, described such efforts as pointless. "Some of the most important things in education are things which cannot be measured by statistics," said Dr Eric Anderson, headmaster of Eton College.

Privately, heads were anxious to evaluate their competitors' schools and equally anxious to learn what others had said about them.

We decided to ask leading figures in the independent sector, Oxbridge admissions tutors and A level examiners, for their list of the best schools in order of academic merit. Every head whose school was mentioned was then consulted about the placing of his or her school. All co-operated and provided insights into their own and competitors' performance as well as A level statistics, which are not widely available. A final list was then drawn up. While some other schools may have academic track records equal to those on our top ten, none received a significant number of nominations from their peers to merit inclusion.

In preparing our ranking, we have cast aside considerations of social connections and prestige and focused on academic excellence. Does the school turn out gentlemen or ladies? We decided not to ask.

Surprisingly, perhaps, there was wide agreement about which schools produce the best scholars and why. And when schools were asked the percentage of A level exams resulting in grade A results, the bare statistics largely confirmed educators' off-the-cuff impressions.

King Edward's School, Birmingham, appears at the top of the list - a position scarcely disputed by admissions tutors, examining board officials or its competitors. With 82 per cent of A level exams sat in 1990 resulting in a grade A, the school is comfortably ahead of the field.

Several attributed the school's success to the efforts of Martin Rogers, Chief Master, who has not been shy about broadcasting the school's academic record. It is particularly impressive considering that all pupils take four A level exams, and some take five. Although general studies is the fourth exam, Rogers says the percentage of A grades would be unchanged if those tests were omitted from results.

But among admissions tutors,

King Edward's, like its closest rival, Manchester Grammar School (61.2 per cent A grades in A level) has a bit of a reputation as an Oxbridge production line. "Some of their boys are thought to be duller, but very well coached," one examining board official said of King Edward's students.

Of Manchester Grammar, one former admissions tutor said: "I used to be a bit of a truism that we would take a little bit off the admissions scores for boys from Manchester Grammar to compensate for the cramming factor." An examining board official described MGS as "very much geared to getting kids into Oxford and Cambridge." In June 1990, 57 out of 200 sixth-form students won Oxbridge places.

In Manchester's defence, John Parker, High Master, points to the school's reputation for producing fine cricketers and its music instruction - claims which rival headmasters find little quarrel. Whatever reputation King Edward's and Manchester have earned as academic treadmills, their place at the top of a list of elite schools is unquestioned by competing headmasters.

The next three places on the list are occupied by St Paul's School,

Barnes, London, Winchester College and Eton College in that order, although if A level grades alone were the criteria, Winchester would be much further down and St Paul's would be higher. St Paul's headmaster acknowledges the school had a very good year in 1990 and said he believes Manchester Grammar School is probably academically superior. St Paul's academic standing is helped by its very large endowment which it uses generously to encourage the brightest students.

While a majority of those surveyed said they would rank Winchester ahead of Eton academically, a number of headmasters believed that Eton has pulled ahead in recent years and that Winchester has lost its edge. A level exam grades for 1990 would seem to support this view.

"Winchester felt the loss of (Oxford) open scholarships and the relationships with the colleges more keenly than did Eton," said one top 10 headmaster. However, among admissions tutors and examining board officials, it is Winchester which has the more formidable reputation. One admissions tutor, while acknowledging that no students are brighter than Kings

Scholars from Eton, said that the rest of pupils are fairly ordinary. "Frankly, I've never taught a brilliant one from Eton," he said.

"People send their children to Eton for the wrong reasons," said the headmaster at a competing school.

Although only 43 per cent of Winchester A level exams resulted in an A grade - against 49 per cent at Eton - about 40 per cent of Winchester pupils take four or more A levels. And none of those take the General Studies exam, a test widely regarded as requiring little extra study. In contrast, fewer than one-third of Eton pupils take four A levels and nearly half of those take the General Studies test. But both schools have made an effort to broaden sixth form education, requiring pupils to study subjects for which no A level exam will be sat.

The sixth place on the list is occupied by Westminster School. Westminster, in spite of its location in the shadow of Westminster Abbey, has almost no endowment and does not even own the land it occupies. Its board of governors has also elected not to participate in the government's assisted places scheme, thus closing off the school to poor,

but bright children. Thus, it cannot afford to be as selective in admitting pupils while its well-endowed rival St Paul's, is largely a day school with never less than 240 places.

The remainder of the list consists of former direct grant grammar schools. Of the Royal Grammar School, Newcastle-upon-Tyne inspires the greatest respect among competitors and among examining board officials, even though its A level grades are not as spectacular as some. "I used to grade their exam papers and they were the most brilliant group I ever saw," said one top 10 school official who also graded top papers of Eton students. Eton students, he said, were quite ordinary by comparison.

Perhaps the most encouraging message for parents from the current list of top schools is that almost every urban area in England sports at least one selective, academically rigorous school at modest cost. Other grammar schools consistently mentioned by headmasters as academically superior include those in Bristol and Bolton.

However the assessment is complicated by doubts whether academic excellence is best measured by A level grades. Rogers, for instance, concedes that the very high rate of A grades at his school may simply reflect the degree of selectivity used to admit pupils. Smaller schools may have better statistics only because they have fewer places to fill and can be more choosy than their larger neighbours. Good A level grades do not necessarily mean the standard of teaching offered is greatly superior to that in schools with a higher A level scoresheet. "Value-added is very difficult to measure at

Continued on Page XVI

### TOP INDEPENDENT SCHOOLS:

Percentage of A grades at A level

	BOYS
1 King Edward's, Birmingham	82
2 Manchester Grammar School	51.2
3 St Paul's School	57.7
4 Winchester College	43
5 Eton College	49
6 Westminster School	45
7 King Edward VII School	45
8 Bradford Grammar School	40
9 Royal Grammar School, Newc.	32
10 Leeds Grammar School	30.3

Others

Dulwich College

King's College School, Wimbledon

28.5

GIRLS

1 St Paul's Girls' School

2 South Hampstead High School

3 North London Collegiate

4 Oxford High School

5 Wycliffe School

6 Cheltenham Ladies' School

7 Jane Austen's School for Girls

8 Cheltenham Ladies' College

9 King Edward VI High School for Girls

Others

The Perse School, Cambridge

The Mount School, York

## Model advice for weight watchers

The Long View



**Some investment experts now claim to be applying the very latest computer techniques to the analysis of the Tory Party's leadership struggle**

machines-like verbal delivery. "Don't forget I have access to our state-of-the-art political database," he snapped. "We've developed a high-level standardised model for financial market behaviour during political regime changes. Besides, we have a Tory MP on our London advisory board."

"For a moment I thought I had rattled the normally unstoppable Steve with his

As of today I compute a 40 per cent chance of a first ballot defeat and I am allocating another 30 per cent probability to alternative Thatcher early resignation scenarios.

"That leaves just 30 per cent for the possibility that Margaret Thatcher will win well enough to carry on. But if she does she will face 18 months of struggle until spring 1992 and certain defeat by Labour. My clients would be derailed by residual exposure if I had anything to do with it."

I remarked that this must mean the other possible outcomes were much more positive, but my French clients any favour at all. Hurd and Howe, that's right, thank you. The point is, they would be much more coolly received and I would have to be much more neutral towards them."

At least, I suggested, they would be considerably more pro-European Community than Margaret Thatcher, and foreign investors would be much more confident that the UK would become integrated into a low inflation monetary infrastructure.

"That could be true but it would need to be tested out," said Steve.

"I would expect a serious currency market attack on a new UK government to see whether it would raise interest rates to defend sterling, regardless of a crashing economy and a looming election. The markets will want to see blood flow; they'll be satisfied with nothing less than a Mitterrand-type conversion."

For a moment he relaxed. "It's going to be kinda fun around here," he mused, "and I don't have to eat cold fish."

## INVESTMENT TRUST SELECTOR PEP

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## MARKETS

## LONDON

## Political test fails to bowl investors over

IT IS no wonder that Britain looks isolated in Europe when the political Great and Good launch their most vicious attacks and build their stanchest defences out of cricketing metaphors.

As a slogan, *The Sun's* Up Yours Delors may be blunt and objectionable, but at least it is clear, by what time a Briton has exploded both sides and creases to an Italy, Michael Heseltine could be back in the pavilion unbuckling his pads.

Although the BBC has described Conservative MPs as "the most sophisticated electorate in the country", the UK's European neighbours must think them certifiable.

But some see through the eccentric and gentlemanly facade, as foreign exchange dealers will test this weekend. Against the D-Mark, sterling slipped a further 3½% yesterday in the last five days, closing in London last night at DM2.8897, ever closer to the

bottom of the ERM band. That is only one factor suggesting that a significant cut in interest rates will have to wait.

The equity markets, on the other hand, have watched the five-day political test match with European disdain. The FT-SE 100 index again edged up on the week, closing 27.4 points higher at 2062.

In fact, there were signs that the world was not political, only remaining rather than depressing the market. For example, on Tuesday, Footsie began with an advance of 19 points, tracking a strong performance on Wall Street. Sir Geoffrey Howe's Commons speech scratched the gloss from that increase, but the index still ended Tuesday a few points higher.

As for the rash of economic statistics which disfigured the week, most of the news seemed to be in the market already. Yesterday's retail price figures, headline inflation again up

10.9 per cent in October - scarcely caused a ripple.

But although investors seem reluctant to sell, they are not exactly raring to buy. The chancellor is still talking of recession, when he dares utter the word, in the most guarded terms. In an interview on Sunday, he described the possibility of "a modest recession" in the second half of this year.

This sounded worryingly like the language of economists, the "modest two-bedroom maisonette" in need of renovation" which turns out to be a broom-cupboard with dry-rot.

And the dry-rot was partly visible on Thursday when statistics for October showed the biggest monthly rise in unemployment for more than four years: some 32,300 additional people are now spending more time with their family. That chimed uneasily with the Bank of England's quarterly bulletin, published on the same day, which warned that greater

unemployment would be the price paid by wage negotiations for being too greedy.

The chancellor must be hoping that the 1.7m out of work do not begin to describe this modest recession as the Major recession.

The prime minister is not the only person contemplating the possibility of a life of leisure this weekend. Among those joining the unemployed are a couple of senior company executives - Sir Ralph Halsall of Burton and Roger Kingdon of Davy Corporation.

Kingdon resigned as chief executive of the engineering contractor a few days ahead of next week's results, which analysts fear will show a sharp downturn, while Sir Ralph's departure as chairman and chief executive of Burton coincided with the announcement of a profits fall and dividend cut. Shareholders signed their relief nonetheless and the shares rose 10½p on the day to 77½.

The share prices of entrepreneurial retailers like Burton and Next sometimes look like an index of the prime minister's popularity. But the difference between the leisured retirement of Burton's former chairman and chief executive, and that of Thatcher - if she goes - will be about £3m.

Apart from a £455,000-a-year pension entitlement, Sir Ralph will have his parting handshake gilded by £260,000 before tax in compensation and £1m in deferred incentive pay.

After last week's slower growth from British Telecom, there was further unsettling news for the privatised company on Tuesday, when the government announced it would increase competition in the industry and break the duopoly of fixed link services enjoyed by BT and the much smaller Mercury Communications.

Mobile-phone operators like Racal Telecom should be among the beneficiaries of the review, but it is hard to say how shareholders in Racal Electronics, the group's 80 per cent shareholder, will receive the benefits. A day earlier, without even heralding the announcement to its advisers, Racal Electronics unveiled a break-up plan. It would involve distributing shares in two subsidiaries - Racal Telecom, which owns the Vodaphone network, and Racal Chubb Security - to existing shareholders, while the group chairman, Sir Ernest Harrison, would launch a management buy-out for the rest of the business.

Sir Ernest and his board believe the value of the 80 per cent stake in Racal Telecom has not been reflected in the Racal Electronics' share price, since 20 per cent of the subsidiary was floated two years ago. But shareholders now have a right to be concerned about the value which their own chairman may place on the rump of

Andrew Hill

## Smaller Companies

## USM bruised by Orchid pull-out

JUST WHEN it seemed things could not get any worse, a new bruise blighted the Unlisted Securities Market on its tenth anniversary last week, inflicted by Orchid Technology.

The general malaise is bad enough, with investors and company chairmen alike turning their backs on the iSM - Britain's once-hyped trading ground for smaller businesses - at a time of appalling returns, poor liquidity, and low reputation. Now Orchid, a California-based computer accessory manufacturer, has deepened the mood of despondency. The company, which makes "enhancers" to improve computer performance, announced it intends to withdraw from the USM in December.

Naturally, the decision is subject to shareholder approval at the annual general meeting, which takes place on December 3. But since the chairman and a single Singaporean company between them hold 69 per cent of the shares, and have indicated their support for the motion, thus should be a formality.

The company does not believe that maintaining its USM listing provides significant benefit to the company or its shareholders, read a statement issued by Orchid a week ago. It will then resume its firm life as a private company. It has also made a tender offer to buy 500,000 of the shares in issue, at 50p each, compared with the original flotation price equivalent to 50p. The 5.5m shares held by directors, executive officers and affiliates are excluded, leaving 1.54m eligible for purchase. The company added that it may buy more if the offer is over-subscribed.

Orchid's withdrawal is the final chapter in what has been a controversial history on the USM. Its original placing in January 1987 was part of the high tech phase that was sweeping the market after the interest in oil exploration stocks of the early 1980s had waned. Nevertheless, the issue had to be postponed for what UBS Phillips & Drew, the brokers, called "technical reasons". It turned out that there was insufficient interest from institutional investors.

When it was finally placed in April 1987, raising \$4.5m, the share price began to rise in line with the market, hitting \$50p before the October crash. It never recovered, tumbling as low as \$2p in October 1989.

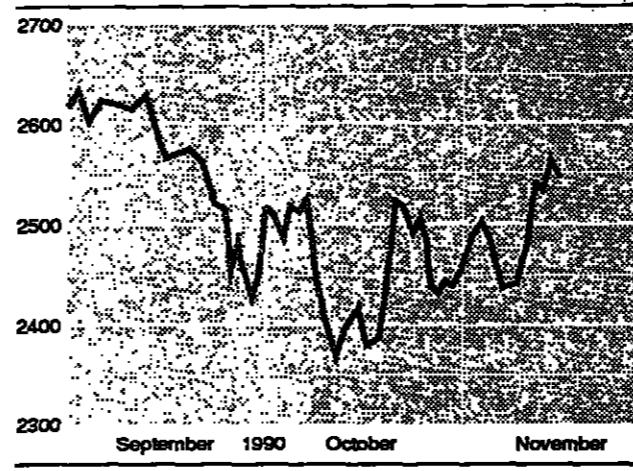
"It was one of the technology companies that came to the market with a product that no one understood," says Chris Marsh, an analyst at UBS Phillips & Drew. Although it is based in Silicon Valley, Orchid decided to join the British USM. Despite size requirements and entry costs were lower than in the USA, Orchid was in any case

Martin Dickson

## WALL STREET

## Lessons from a hamburger

## Dow Jones Industrial Averages



per cent to about 60 per cent and take control of the board. From now on, it will be cracking the whip.

It is also injecting money into a special partnership to take over the bank's troubled bridging loans, while First Boston itself will take additional reserves for problem loans and other assets, shrinking its capital to about \$600m from \$840m at the end of last year.

This package solves the immediate problems facing the investment bank - a lack of confidence in the credit markets which was increasing through times.

First Boston's new capital base is small when compared with some of the biggest players in the increasingly tough global securities market, but on the other hand it has the advantage of a large, wealthy European backer and an established network of One is staff morale. The

bank has suffered a steady stream of departures by senior managers in recent weeks. Some were pushed - apparently part of a 200-person staff cut being carried out over the next month and a half - and others were of their own volition.

Another is the strength of management and its ability to control costs and set a strategy for the 1990s which plays to the bank's best suits.

First Boston's new capital base is small when compared with some of the biggest players in the increasingly tough global securities market, but on the other hand it has the advantage of a large, wealthy European backer and an established network of

global offices.

First Boston's problems may be particularly severe, but it is hardly alone on Wall Street as all the large securities houses slow down to cope with the much tougher climate of the 1990s. A report this week by Moody's, the credit-rating agency, reckoned it could take to the end of the century to squeeze out the sector's over-capacity, and that this might leave few if any large independent US firms.

The erosion of Glass-Steagel, the 60-year-old US act which separates commercial banking and the securities industry, will help this winning process. The US Federal Reserve has been allowing the commercial banks to nibble at the securities business and the CS First Boston deal looks like another move in this direction.

It is the first time a foreign commercial bank has taken major control of a US securities business. First Boston insists that this is no breakthrough, and that in allowing the deal the Fed has merely confirmed the status quo, but many on Wall Street are unconvinced.

Trying to read the mind of the Fed, in one field or another, occupied Wall Street for most of this week. The big question was whether it would ease monetary policy after Tuesday's meeting of the policy-making Open Market Committee. Stocks and bonds rallied strongly in the belief that it would, but then fell back a bit when it seemed it might not. Yesterday morning the mists finally cleared and the Fed Funds rate began a drop from 7.75 per cent towards 7.50.

Monday 2540.25 + 51.74  
Tuesday 2525.40 - 4.95  
Wednesday 2530.66 + 24.25  
Thursday 2545.05 - 14.60

Martin Dickson

## Company Profile

## Amersham pays price for being 'blinded by science'

NICE TECH, shamed about the share price that has been the story of Amersham International, the healthcare and medical products company, over the last couple of years.

A main cause of the disappointment has been Amerlite, the Queen's Award-winning product which uses the chemistry of the firefly to identify the presence of disease. This week's announcement of its sale, as part of an £84m two-year deal with Eastman Kodak of the US, marks the end of an extensive diversification for Amersham.

Amersham International, formerly the Radiochemical Centre and privatised by the government in 1982, produces minute radioactive packages for medical, industrial and research uses, and is also involved in non-radioactive biological research.

Before Monday's announcement, the share price of 24p was around its lowest level for five years. Since the speculative excitement of 1988, when the government gave up its

golden share and the price neared 65p, the stock had become one of 1989's laggards.

Pre-tax profit fell by 15 per cent in 1988-89, and last year's £2.5m increase to £23.5m was helped by a 7.8m gain from the sale and leaseback of its Buckinghamshire head office.

That move typified the thirst for cash. As one analyst put it: "The company has been highly creative but underfunded."

Another described it as having been "carried away with science, rather than market led".

One of the charts produced to explain the deal with Kodak crystallised the problem. It showed how Abbott of the US, the market leader in clinical reagents, was spending \$200m (£102m) a year on research and development, whereas Amersham was struggling to come up with \$20m. Even this amount - half Amersham's total research budget - was starving other promising areas, such as breast and heart imaging agents, of resources.

With Kodak - which had sales of \$18.4bn last year

against Amersham's £207.7m - the effort to automate the Amerlite diagnostic tests can be resumed. The hand-over is being smoothed via a jointly owned company, Amerlite Diagnostics.

The purchase price of £84m, plus longer-term royalty payments, buys the long-standing

Pre-tax profits and earnings per share

Profits (£m) 1988 1987  
Eps (p) 24.5 26.6

Earnings per share 1988 1989 1990

£2.5 2.1 2.4

32.6 25.5 33.1

Figures for the year to March 31

and profitable radioactive clinical tests as well as Amerlite, which has cost nearly £40m to develop so far, including 1,600 man-years of R & D. Altogether, the business being disposed of had sales last year of £95m, but an operating profit of only £1.9m.

It is good news that Amersham has recovered its investment and can reduce gearing albeit with initial delay. It could, in any case, not have afforded to pursue the goal of a fully automated version.

and we could have been embarrassed by the need to match their investment."

One of Castell's main messages since joining Amersham is that marketing should receive the same single-minded attention that has long been applied to technology. The company had been trying to tackle new markets by creating off-shoots, with their own R & D and marketing forces.

Castell admits that he was confused about lines of com-

mercial responsibility. With 90 per cent of sales overseas, he has decided that accountability for profit should lie with company managers.

His priorities for deploying the newly available cash are: building up radio-pharmaceuticals, manufacturing in Japan and getting the UK factories into "robust shape".

A prime example of a promising product needing resources is Cerebral, a radiolabel agent which enables blood flow to be traced through the brain, helping to diagnose such disorders as hyperactivity or dementia.

But promising products, even in Amersham's traditional areas, are not enough. While analysts' opinions converged in welcoming the sale of Amerlite - hence a 40% rise in the share price within 48 hours of the announcement - they diverged over the strength of the underlying business. This year, pre-tax profit is expected to fall to below £20m and estimates for next year range from £22m to

£28m. The sanguine view is that, without the Amerlite albatross, Amersham can concentrate on exploiting high-tech market niches. Some feel that a bidder might still emerge, despite the company's restrictive articles of association.

The pessimistic line points to the depressing effect of the pound's strength on export earnings and says that the stock does not deserve its present hefty premium to the market.

A prime example of a promising product, the strength of the pound's strength on export earnings and says that the stock does not deserve its present hefty premium to the market.

Even the middle-of-the-road view acknowledges that a serious management task lies ahead in changing the business culture and in reorganisation. Amersham estimates this will cost £10m, including "costs associated with eliminating excess overheads, site closure and relocation".

While Castell has been applauded for grasping the big Amerlite nettle, a cluster of smaller problems remain to be solved.

Jane Fuller

They might do better to sell all their shares at the current price, he suggests, although a spread of around 10p makes the offer less tempting even on small transactions. Shareholders who cannot sell their stakes must hope for future dividends, or a later offer from the company.

Andrew Jack



## FINANCE &amp; THE FAMILY

# Insurers deliver 10% blow over homes

THROUGHOUT THE summer, pundits were warning house-holders that house insurance rates would be increased sooner or later.

This week the blow fell when three major insurance companies, General Accident, Legal & General and Royal Insurance announced a rise in the underlying rate of at least 10 per cent. This will mean a rise from £2 to £2.20 per £1,000 sum insured - the value placed on the cost of rebuilding the house.

The storms in January and February cost UK insurers more than £2bn in claims. The bill for subsidence claims is not yet known, but is expected to be around £200m. As such, a

premium rate of £2 per £1,000 proved quite inadequate.

However, insurers could not decide what the increase in rates should be until they knew the cost of reinsurance for 1991.

Now, they are finding that out, and for Royal Insurance it will be five times what it was this year.

Sun Alliance, the largest house buildings insurer in the UK and Commercial Union are still considering the situation.

But they are almost certain to announce increases very soon.

However, a 10 per cent increase in rates to £2.20 per £1,000 will not cover house insurance claims on the scale seen this year.

Insurers have had to pitch their increases at a level that will be acceptable to the public and the building societies. At this level of increase, insurers are hoping that conditions seen in 1990 will not be repeated for at least a couple of years.

This will be the fourth time that insurance companies have raised their house buildings rates in the past decade, after having held the rate steady at £1.50 per £1,000 sum insured (or its pre-decimal equivalent) for nearly 50 years.

Now there are signs of growing resistance from householders to paying ever more for insuring their houses, particularly from those who have not made a claim.

Property owners in Aberdeen, with their houses built on granite, are starting to ask why they should pay towards the subsidence claims of householders in south-east England, whose homes are built on clay.

Sun Alliance and Royal, the second largest house buildings insurers, have both stated that house buildings will have differential rates, similar to the system used for insuring house contents, by the end of next year. The premium will depend on type, size and age of building as well as geographic location.

Previously, when one company increased its rates the rest soon followed. There was

little opportunity for householders to shop around.

This time, however, there are strong indications that not all insurance companies are under the same level of pressure to increase their rates.

There could be some well-known names still offering the old rates and householders, for the first time, could have a realistic chance to shop around.

Norwich Union has said that it will not be putting up rates, at least in the first few months of 1991.

It will also shortly introduce a house insurance policy for people aged 65 and over, which will not only give lower rates for contents, as with the

recently described Homesafe from Royal, but on buildings.

Householders need to remember that their house building insurance premium is affected by two factors.

First, there is the sum insured which is automatically increased each year in line with the rebuilding cost index calculated by the Royal Institute of Chartered Surveyors.

Their insurance premium will increase by at least this amount.

Then the basic insurance rate is applied to the sum insured, so this year householders could be hit by a double blow.

Eric Short

## NEWS IN BRIEF

## Share service revised by BT

BRITISH Telecom is revising its real-time share price and financial information service. CityService supplies information on UK shares, foreign exchange, futures, traded options and the commodity markets and provides business news, broker research and analysis.

If you have a portfolio of shares and unit trusts, you can monitor its performance by typing your investments into the programme. You can also place buy and sell orders with your stockbroker using the share dealing service.

CityService is part of Prestel, and you can receive the service on your television or computer screen. You will need to buy an adaptor for about £250, and thereafter you pay for the service as you use it, at a cost of 39.5p a minute, or less during off-peak hours.

For private investors, there is a charge of £42 a quarter for stock market information, and a charge of £100 a quarter for futures information. However, BT is introducing a maximum charge of £250 a quarter for active private investors who regularly use the stock market service. A maximum of £900 a quarter will be charged for the futures service. \*\*\*

GIVEN THE recent cut in the base rate, the rates for guaranteed income bonds have fallen too. The following figures are the best rates available, according to Barloworth Investment Services.

On one-year bonds, General Portfolio is offering 10.1 per cent on sums of £1,000 to £1,999, while Hambro Guardian is paying 10.8 per cent on sums over £5,000.

On three-year bonds, Canterbury Life is paying 10 per cent on investments of £1,000 to £1,999 while Consolidated Life is paying 10.3 per cent on sums over £2,000.

SEVENTY PER cent of people in England and Wales do not have a will. Inheritance Assured is offering a service whereby you can make your will by post - filling in a questionnaire and sending it back to Inheritance Assured, which produces a will.

The service costs £3.85 plus VAT. A second will for your spouse costs an additional £20 plus VAT. For further information, ring Inheritance Assured on 071-224-8090. \*\*\*

FIDELITY has launched a phased investment programme for 1990 PEPs. Investors can place either £3,000 or £6,000 in a PEP. The money will be initially invested in short term deposits and then drip-fed into equities in six or 12 equal instalments. The scheme may appeal to investors who are cautious about the short-term outlook for equities.

Sara Webb

## EXPATRIATES

### Donald Elkin explains why you should not sell your UK property



FOR THE majority of expatriates, retaining or acquiring a residence in the UK is of prime importance - and with good reason. Not only does it provide a practical and emotional link with home, but bitter experience has shown that buying out of the property market for a prolonged period can be an expensive mistake for those who intend to return to the UK eventually.

However, owning property in Britain is not without its problems for expatriates. Of particular concern are the circumstances in which you may preserve the principal private residence (PPR) exemption for Capital Gains Tax (CGT) purposes.

There will not be a problem if you sell the property while you are neither resident nor ordinarily resident in the UK, although you should take care that any joint owners enjoy that status too.

However, further consideration is necessary if you plan to retain the property until after your return. The point is, the gainful sale of a property, wherever situated, when you are resident or ordinarily resident in the UK will give rise to a CGT charge unless it was your PPR throughout your period of ownership, except for the last two years which will be exempt in any event. Partial exemption is available if this test cannot be fully met.

This rule may cause problems for expatriates as, while abroad, their overseas home could be their principal place of residence. The CGT legislation has from the outset recognised these problems and incorporates provisions to deal with them.

Unfortunately, these arrangements are in terms which exclude many who feel that they are deserving of protection. It is important to appreciate that, *prima facie*, a property cannot be regarded as your residence unless you are actually living in it as such.

On the other hand, ownership is not essential and "resi-

dence" can encompass property which is rented to you, or even made available at no cost.

If at any time there are two or more properties which could qualify as your residence - for example, if you live in your town house during the week and in your country cottage at weekends - you can, within two years of this first occurring, nominate which is to be your PPR.

While the Inland Revenue applies this time limit with considerable flexibility, it does insist that this right of nomination is available only between properties which are in contemporaneous occupation, in other words, not where they are occupied in sequence.

If your property was your PPR both before and after an absence due to a period of employment overseas, it will be treated as your PPR throughout the intervening period.

A concession will even excuse the subsequent period of occupation, if the necessity for you to work elsewhere makes that impossible. But you do have to show that throughout your absence from the property, you had "no other" residence or main residence eligible for relief."

In all of this, satisfaction of

the conditions by one spouse will be sufficient, even if the property concerned is owned by the other. Furthermore, letting the property will not, of itself, exclude the relief.

These provisions will readily protect the exemption in straightforward cases, for example, where your sole residence was occupied prior to departure overseas and immediately re-occupied on your return, and your home in the meantime was the company flat overseas made available by your employer.

In these circumstances, no main residence nomination is necessary. In neither the "before" or "after" periods is there any other property to consider. Furthermore, since you have no proprietary interest in the overseas flat, you can have no liability to CGT in respect of that, so the question of its being "eligible for relief" does not arise.

Unfortunately, there may be no such simple outcome if you buy a UK residence after your original departure - perhaps on the sale of the property in which you had lived before being posted overseas.

To set the exemption running, you will need to elect for it - rather than the property which you occupy abroad - to

have greater freedom to manage their assets after retirement rather than being forced to purchase an annuity.

Companies will be provided with encouragement small shareholders by the production of a booklet called "How to read and interpret the company reports and accounts."

Ideas from Conservative think-tanks have been translated into government policy in the past. What will happen to the Bow Group's proposals may depend on the Conservative leadership election, the Bow Group is traditionally associated with the Heseltine wing of the party.

be treated as your PPR. For such a nomination to be accepted, you will have to show both that the UK property really is being lived in as your residence ("camping" in an empty house will certainly not be sufficient) and that your occupation of the two properties is contemporaneous.

If the country where you work is a distant one, this may not be at all easy. The problem would, however, disappear if your overseas residence qualified as "job related accommodation" - in other words you must live there either for the proper performance of your duties or as a result of the special security arrangements.

In these circumstances, the legislation deems you to be occupying the UK property as your residence, so a simple PPR nomination in its favour will produce the desired result.

Difficulties are also likely to be encountered if you purchase the property in which you live while overseas. For even if you have a UK residence which qualified under the "before and after" rules, the fact of owning the property overseas means that during your absence from the former, you cannot claim that there is no other property "eligible for relief." Only a successful nomination in favour of the UK property, involving the difficulties already described, can overcome this.

Many non-residents have no need to submit tax returns. A few prefer to keep things that way, leaving possible CGT problems to take care of themselves. If you do submit a PPR nomination, be warned that it might be met by incomprehension - or silence.

If all else fails, bear in mind that the elimination of taxable capital gains accrued during a period of non-residence can often be achieved by transferring the property to a simple UK trust in the tax year before non-residence is lost.

Donald Elkin is a Director of Wifred T Fry Ltd of Worthing, West Sussex.

## Finance for the over-fives

CHILDREN WILL learn about personal finance and investment at school if the government takes up a proposal of the Bow Group, a Conservative think-tank.

The new national curriculum should, the authors believe, contain a course called "Personal Finance and Money". To make this feasible, big investment houses should provide courses for teachers, with the costs being tax-deductible. Pupils will be taught the meanings of gilt-edged stocks and unit trusts and will be required to understand dividend yields and price-earnings ratios.

If the plan is adopted, it would certainly change the

nature of schoolroom chatter. "Sir, Johnny is trading options behind the bikesheets," or "Mike, my dog ate my portfolio" will become catchphrases round the land.

The authors make the serious point that the vast majority of the population leave school without any knowledge of finance issues and yet many individuals, largely through inheriting property, are becoming wealthier than ever before.

Other proposals from the Bow Group are that Personal Equity Plans should be replaced with CIAs (Capital Investment Accounts) which will give basic tax relief at source on money invested in equities.

Capital gains tax should also be replaced with an Asset Specification Tax, which would only apply to investments held for under a year. Individuals with personal pensions will

have greater freedom to manage their assets after retirement rather than being forced to purchase an annuity.

Companies will be provided with encouragement small shareholders by the production of a booklet called "How to read and interpret the company reports and accounts."

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Philip Coggan

will have affected the investment returns of Eagle Star. BAT's insurance subsidiary which has also suffered high underwriting losses. Currency moves will hit translation of overseas profits.

There is a range of forecasts from £255m to £115m for pre-tax profits, against £404m

in the same quarter last year, adjusted to exclude Argos and Wiggins Teape Appleton and to take account of the change to average exchange rates.

Ranks Hovis McDougall is the other company, and Sir James Sunningdale still holds around 27 per cent of the shares.

RHM is reporting full year figures for the period to end August, and warned at the interim stage of a likely drop in profits. Estimates range around £165m against £176.5m.

If British Gas is lucky in the half year to the end of September, it may report on Thursday a profit of just a few million pounds, perhaps as much as £26m, or it could dip slightly into the red. Gas keeps its entire staff going during the summer, but doesn't sell much gas. Full year profits are earned mainly in the winter and could top £120m.

An increase in British Gas's interim dividend, however, could signal a more generous pay out for the entire year.

The half year results should also give some clues as to the progress of British Gas's exploration and production programme.

## INTEREST RATES: WHAT YOU SHOULD GET FOR YOUR MONEY

	Quoted rate %	Compounded return for taxpayers at 25%	Frequency of payment	Tax (see notes)	Amount invested £	Withdrawal (days)
<b>CLEARING BANK*</b>						
High interest cheque	4.00	4.10	3.30	monthly	1	under 5,000
High interest cheque	8.10	8.40	6.70	monthly	1	5,000-9,999
High interest cheque	8.30	8.60	6.90	monthly	1	10,000-24,999
High interest cheque	8.50	8.80	7.00	monthly	1	25,000-49,999
High interest cheque	9.10	9.50	7.60	monthly	1	50,000+
<b>BUILDING SOCIETIES</b>						
Paid up share	6.00	6.08	4.87	half-yearly	1	1-250,000
Instant Xtra	8.95	9.15	7.18	yearly	1	500
Instant Xtra	9.20	9.20	7.35	yearly	1	2,000
Instant Xtra	9.45	9.45	7.55	yearly	1	5,000
Instant Xtra	9.70	9.70	7.75	yearly	1	10,000
90-day	9.5	9.5	7.73	half yearly	1	50,000-99,999
90-day	10.20	10.46	8.77	half yearly	1	10,000-24,999
90-day						

## FINANCE &amp; THE FAMILY

Sara Webb finds where fund managers are putting their money in E. Europe  
**Sun rises — slowly — in the East**

**REMEMBER THE** rush into Eastern European funds last year? No self-respecting fund manager could do without a fund where part — if not all — of the money was to go into East European ventures and listed companies with interests in the newly-emancipated Eastern bloc.

Investors, private and institutional, stampeded into the funds and their managers have spent the last few months searching high and low for good investment opportunities. However, Eastern Europe has not proved an easy place in which to invest and many fund managers have taken time to select their companies and joint ventures. But they stress that these funds are for the long-term investor (and the seriously wealthy one too, given that the minimum investment is often in the region of \$50,000) and that it may take several months to invest fully.

So how have some of the new funds invested their money?

The Hungarian Investment Company raised \$100m with a minimum investment of \$50,000. By August, the fund had invested about 20 per cent of the money raised, half in Hungary and half in Western companies which were doing significant business in Hungary. Eventually, the fund hopes to be invested 80 per

cent in Hungary and 20 per cent in Western companies.

John Govett, which manages this fund, has so far invested the following: \$6.1m in Niker, the Hungarian trading company for heavy industrial products; \$1.6m in Graboplast, a manufacturer of artificial leather for suitcases and seat covers, which John Govett claims has a wide client base in the west and was well managed but which needed more finance and additional contracts; \$2.8m in Teripex, which handles nearly all the export of meat products and needs capital to buy into some of the abattoirs and farms so that it can secure its supply lines; and Ibusz, the national travel agency which was privatised recently, though John Govett only received about \$50,000 worth of shares — "a pittance" according to adviser Steve Wood.

The rest of the fund's money is invested in Western companies which conduct significant business with Hungary. It has about \$7.5m invested in Austrian shares and the balance is on cash deposit. John Govett has two funds listed on the New York Stock Exchange which, when originally set up, were free to invest in East Germany. Since its launch, however, East and West Germany have united and the funds are chiefly investing in West European companies.

The New Germany Fund Inc raised \$258.7m and has bought shares in companies which have invested in East Germany and which stand to benefit from the developments, for example retailers which

treasury bills.

"There is a certain amount of frustration that the fund is not more fully invested," said a spokeswoman. The fund is a private investment company which is not listed or traded so the investors, many of them private despite the minimum investment of \$500,000, are locked in for five years.

Deutschbank Capital has two funds listed on the New York Stock Exchange which, when originally set up, were free to invest in East Germany. Since its launch, however, East and West Germany have united and the funds are chiefly investing in West European companies.

The New Germany Fund Inc raised \$258.7m and has bought shares in companies which have invested in East Germany and which stand to benefit from the developments, for example retailers which

have done well from the consumer boom.

"We see a lot of potential... West German companies are injecting capital and know-how," says Keller.

■ Tyndall's Emerging Eastern Europe Fund has discussed several investments in Eastern Europe, and says that it has a handful of projects at an "advanced stage of negotiation."

These include three projects in Yugoslavia — a greenhouse project, an irrigation project, and a meat export project, as well as a urea plant in Bulgaria. However, the company is quick to point out that of perhaps a hundred projects which they might consider, only two or three reach the negotiation stage.

The frustrations have included bureaucracy and lack of familiar accounting and legal practices. As Steve Wood of John Govett points out: "The process of investing in Hungary is rather time-consuming and slow at the start. The hurdle in the short term has been that so many of the assets are owned by the state and privatisation possibilities have been very slow."

Whatever the initial enthusiasm, few contemplate making a quick buck in the Eastern bloc — most investors will have to set their sights on the long term.



Carol Parker runs the rule over a bank sibling  
**Barclays Unicorn puts its house in order**

IT HAS BEEN a very busy year at Barclays' Unicorn City office next to St Paul's Cathedral in London. Early in 1990 the company was involved in restructuring by its Barclays Bank parent designed to streamline the group's financial services operation and bring all of its products in this field under one roof.

This year also has seen Barclays' Unicorn involved in the creation of two new offshore companies. Barclays Investment Funds (Luxembourg) will offer offshore investors the chance to invest in international equity markets through six specialist sub-funds, and Barclays' Asian Selection Funds, a Hong Kong based subsidiary, will offer offshore investors access to South-East Asia's major open stock markets.

In addition, Barclays' Unicorn is installing a client-based computer system which, it is hoped, will allow it to sharpen its marketing strategy and improve its administrative back-up. To symbolise the new look company, a redesigned Barclays' Unicorn logo is being introduced.

The blemish on this otherwise bullish face presented by Barclays' Unicorn is the recent performance of the company's stable of funds which, as the table shows, has been at best generally lacklustre and in some cases downright bad.

Of the 19 funds which have been running since November 1985, 18 have underperformed their sectors, with the Recovery fund the only exception. The majority of the group's funds have also underperformed the averages over the last three years.

The Barclays' Unicorn funds are managed by sister company, Barclays de Zoete Wedd, Investment Management, and John Kelly, BZWIM's director of asset management, argues

that the performance figures are not as bad as they may appear.

While conceding that the funds had a bad time in 1989 and early 1990 because of a heavy bias towards smaller companies which underperformed the market, he argues that — because the performance figures are calculated on a cumulative basis — this gives a distorted picture of the funds' overall performance in recent years.

Nonetheless he admits that

the company is as eager as any other to extend its customer base

there are "no excuses" for the smaller companies misjudgment and concedes that investment strategy in the past was "too bottom up and too value-oriented", concentrating on identifying good quality, longer-term situations at the expense of broader market trends.

A review of all the funds has recently been completed which was designed to refine the various funds' objectives and to re-target them at a more detailed level.

As a result each individual fund will be more clearly differentiated and its own individual strategy more narrowly defined. The benefits of this review are already beginning to show in improved performance figures, says Kelly.

Only time will tell whether this improvement will be sustained over the longer term, but Peter Dennis, managing director of Barclays' Unicorn, is confident that it will.

"The important thing," he says, "is that we have

recognised the problems and now we are taking action."

Dennis believes that, as the UK's sixth-largest unit trust group, with more than £2bn of funds under management, 25 UK trusts, and 12 Jersey funds — as well as the new Luxembourg and Far Eastern funds — the company is now better-placed than most to weather current uncertainties in the unit trust industry.

For one thing, the company, unlike many others, has enjoyed a positive cash flow this year. Peter Dennis attributes this to the large volume of Barclays' Unicorn's monthly savings plan business, traditionally a central plank of the company's marketing strategy. This loyal base of monthly savers provides the company with a steady income flow.

The company is of course as eager as any other to extend its customer base and one area Dennis is keen to exploit is the ready-made pool of potential clients represented by Barclays' Bank's 6m or so personal customers. Only about 170,000 of these are currently clients of Barclays' Unicorn, so the potential for new business here is clearly considerable and the strength of the Barclays brand name an obvious asset.

Peter Dennis believes that, following the rationalisation of the bank's financial services business earlier this year, the establishment of regional offices around the UK under the Barclays Financial Services name will make it much easier for him to target these customers.

Areas of overlap have been reduced and bank staff in Barclays' 2,600 UK branches will now have a clear single point of contact for following-up inquiries at the front line from customers interested in the group's unit trusts and other products.

## DIRECTORS' TRANSACTIONS

**Mountleigh in demand**

MOUNTLEIGH has suffered more than most in the property sector, falling to a low of 60p. Directors have been buying considerable quantities of both the ordinary and preference shares, with Clive Strowger, who was appointed in March, having a particularly large appetite for stock.

Substantial buying by directors has also occurred at Richmond Oil & Gas. The joint managing directors, David Wilkinson and Michael Hogue, have borrowed \$2.8m and acquired a considerable tranche of shares at 125p, a 42 per cent premium to the share price.

The shares sold by Mike Tilbrook in MMT Computing have gone to Groupe Seger, a French company which now has a friendly 17 per cent stake. Alan Shlaich, chairman of drinks group Macallan-Glenlivet, continues to lighten his holding at the same time as Suntory and Remy Martin increase theirs.

The stock sold by Mears Sinclair and Goldsmith in the eponymous surveying company has been acquired by the group's employee share ownership plan.

Angus Macdonald, Director

## DIRECTORS' SHARE TRANSACTIONS IN THEIR OWN COMPANIES (LISTED &amp; USM)

Company	Shares	Value	No. of directors
<b>SALES</b>			
AMEC	1,000,000	3,222	1
Castletown Press	100,000	88	2
Henderson Admin.	3,000	15	1
Kingfisher	6,000	23	1
Lloyd Thompson	150,000	405	1
Macallan-Glenlivet	115,000	827	1
Marie & Spencer	120,000	2*	2*
MMT Computing	500,751	597	1
Renshaw	45,000	113	2*
Sinclair Goldsmith	917,000	288	2
Tay Homes	75,000	71	1
Watmoughs	6,600	20	1
<b>PURCHASES</b>			
Betherside Consumer	25,000	34	1
Burford Holdings	107,838	38	1
Castletown Press	100,000	88	1
Ewart	69,000	31	1
Henderson Admin.	5,000	25	1
Inoco	250,000	18	1
Johnston Group	10,000	24	1
Mountleigh	97,000	22	3
Nu-Swift	80,000	382	1
Prospect Industries	250,000	13	1
Richmond Oil & Gas	2,240,000	2,800	2
Telfos Holdings(1)	9,686	12	1
United Energy	3,904,036	78	1

Value expressed in £m. Companies must notify the Stock Exchange within 5 working days of a share transaction by a director. (1) denotes a transaction reported late to the Stock Exchange. This list contains all transactions, including the exercise of options (\*) if 100% subsequently sold, with a value over £10,000.

Source: Directus Ltd, Edinburgh

have done well from the consumer boom.

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Whatever the initial enthusiasm, few contemplate making a quick buck in the Eastern bloc — most investors will have to set their sights on the long term.

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**QUARTERLY REVIEW OF PERSONAL FINANCE**

The next issue of the Quarterly Review will be on

**FRIDAY 25TH JANUARY 1991**

AND

**SATURDAY 26TH JANUARY 1991**

The survey within this issue will be Personal Equity Plans

For advertisement rates and positions call either:

Edward Macquisten on 071-873 3688 for Client Sales

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## BRIEFCASE/MINDING YOUR OWN BUSINESS

## Sexual equality and the taxman

I AM A female self-employed and earned £20,000 last year. My husband is now 63 and has no income (no pension) other than interest from building society accounts. This year his interest, which is received after deduction of composite rate tax, will amount to £10,000 approximately. He will receive no interest gross.

In the last tax year (1989/90), before independent taxation, we were taxed jointly in my husband's name, with the higher personal allowance of £4375 and wife's earned income allowance of £2275 being deducted from my income.

I have been advised that this tax year, with independent taxation, I shall have only my personal allowance to set against my income for tax purposes. My husband's personal allowance and the married couple's allowance cannot be transferred to me as it will be absorbed by his building society interest even though that is received net of tax. Is this correct?

Tax-wise as a couple we shall be worse off because the woman is the earner. If the self-employed earner were male and the wife held the savings accounts, then the man would have his personal allowance plus the married couple's allowance to set against his income. If this is correct, it seems there is sex discrimination in the tax laws.

Because of independent taxation, we also as a couple seem to be worse off this year. In 1989/90 £7,160 allowances were deducted from my income; this year it will possibly be £3,005. Is there a case under the transitional rules for my allowances for 1990/91 and following years to be fixed at £7,160?

■ Yes, we are sorry to have to confirm that your husband's decision not to transfer his savings from UK building societies to a more suitable place during 1988 (eg a bank in the Channel Islands or the Isle of Man) will prove expensive.

The legislation was passed in 1988, and there have been few explanatory pamphlets available at tax offices since quite early last year, as well as a lot of coverage in the FT and elsewhere, so it is unfortunate that you did not realise a year ago that you should try to persuade him to move his money to a new home.

It may be that the UK build-

ing society movement deserves some criticism for not giving greater publicity to the fact that many of its traditional customers might find it beneficial to shift their savings elsewhere, in anticipation of the start of independent taxation. Similar criticism might be levelled at the UK banks, perhaps. We have done our best to ensure that FT readers did not fall into the catch-as-catch-can trap of the RRT/CRT scheme, so we are particularly sorry if you missed our warnings.

Everything depends upon the interest payments of the building society, but perhaps something can be salvaged for the current tax year by switching the money even at this late stage.

The present Chancellor's prompt reversal of his predecessor's policy on the RRT and CRT schemes means, of course,

that the problem will not arise after April 5 1991.

Yes, there is indeed sex discrimination in the tax laws. There is also discrimination on grounds of nationality etc. In matters of national finance, expediency appears to take precedence in MP's decisions, whichever party is in power at that time.

The relevant legislation is to be found in sections 257B and 476(8) of the Income and Corporation Taxes Act 1988. Section 257B was inserted by section 33 of the Finance Act 1988. In a local reference library, you should find the legislation in, for example, the *British Tax Encyclopedia* or *Simon's Taxes*.

We also have to advise you that nothing in this reply should be construed as investment advice.

## Revenue's debt

RECENTLY, you have rightly drawn attention to the Inland Revenue penalties for not making a tax return by the due October date. What is the position when the boot is on the other foot? The Inland Revenue owes me over £1,000 for tax overpaid for the previous year. The sum is agreed. I have been deprived of interest on the sum for many months - what is the remedy?

■ First, write to the District Inspector at your tax office, marking both the letter and the envelope "For the attention of the District Inspector". If

you receive no satisfaction within ten days, write to the Principal of the Inland Revenue Southeast Regional Office, Albion House, Chertsey Road, Woking, Surrey GU21 1BT.

If you receive no satisfaction within a fortnight, write to the Chairman of the Board of Inland Revenue, Somerset House, Strand, London, WC2R.

You can expect in your view that the annual exemption and the PCT provisions will apply to the share purchases which you have made in your daughter's name. The effect of your will may give rise to a claim by the second daughter to the value of your half share of the shares rather than to the shareholding element in specie; but that can be resolved by your executors appropriating shares to the legacy.

### Correction

LAST Saturday's Briefcase contained two errors regarding Capital Gains Tax. Our tax experts have provided the following clarifications:

1. In the question regarding "a home for mother" the reader bought a flat in 1981 for £3,000 as a home for his widowed mother. The flat was put in his mother's name but held in trust for the reader. The reader wanted to know whether he would incur any tax liability if he decided to sell the flat because his mother moved to sheltered accommodation. There are two points to take into consideration. First, if there is a liability, then it would indeed fall on the reader as the sole person beneficially entitled. However, according to the CGT legislation a property which was bought before 1988 for a widowed mother is exempt from CGT as long as it is sold within two years of her moving out.

2. In the question regarding share transfers between husband and wife, the acquisition cost/value for the wife for CGT purposes is the cost of the shares when originally bought by the husband (appropriately indexed) and not the value at the date of transfer to the wife.

But he has great faith in the ability of Soviet citizens and thinks there is real growth potential in trade between British and Soviet businesses, pro-

MICK COSTELLO, former industrial organiser of the Communist Party of Great Britain, sits behind an Amstrad 640k computer in the basement office of his home in Maidstone, Kent. Is he a capitalist now? "What else?" he says.

From here Costello, once questioningly described in headline in the *Sun* newspaper as "The most dangerous man in Britain", now runs a business consultancy on trade between British companies and the Soviet Union. "I have been around a long time and know a lot of people over there." Some of those are former apparatchiks trying to flee a moribund system by running quasi-private industrial co-operatives in the Soviet Union. The son of a New Zealand diplomat once based in Russia, Costello speaks perfect Russian.

Back among those choleric labour disputes of the 1970s, the smart-dressing 54-year-old organised the Communist factions within Britain's trade unions. Right now, what is occupying his mind is how to supply Ian Lippit cases to Russia and the technicalities of selling Russian bark to a British fertiliser maker.

Costello left the Communist Party in the early 1980s and after a spell as industrial correspondent of the *Morning Star* began work for Newham borough council in east London. He helped set up Newham Chamber of Commerce Ltd, designed to develop trade between the London borough and the district in Moscow with which it is twinned. That operation is still seeking funding so at the moment Costello functions as a consultant on trade with the Soviet Union from his semi in Kent.

Costello says the shift in his philosophy results from the failure of Soviet central planning. Sounding like a trainee with Arthur Young he hits the nail on the head. "There is something missing - motivation for the individual."

For someone who was asked more than once whether he had been an agent of the KGB, Costello has a caustic view of the Soviet system. It has bred, he says "habitual lying and self-deception" and failed to deliver the goods. "There is a shortage of everything, transport, phones, fax machines, copying machines, just the vaguely bizarre. One of these is a proposal from a Soviet manufacturer of cabin cruisers to sell Russian-made boat hulls to Britain. One British company has asked Costello to find a Soviet company prepared to do bulk picture framing.

Since setting up on his own

Nick Garnett meets a former communist turned entrepreneur

## The capitalist who came in from the cold



**Trevor Humphries**  
Mick Costello: new role for 'the most dangerous man in Britain'

victim British companies get off their backsides.

Costello is attempting to tackle everything from finding premises in the Soviet Union

partly raised against an insurance policy. The biggest element has been funding trips to the Soviet Union, six of which

have been made this year.

"The flight will cost between £250 and £400. Hotels cost

between £50 and £10 a night. I

travel internally by plane. You

can travel by train but the distances are too long and the trains too slow."

There is no difficulty getting visas "but

you need an invitation from a business, local authority or ministry. I do not deal with ministries."

He has so far acted as go-be-

tween on two successful deals and is close to clinching two others, including a fertiliser tank. He is still having to supplement his income from journalism but thinks that the business will eventually prove profitable based on an average return of about 6 per cent of the total value of each deal.

Unused to a market economy, the Soviets have limited ability to bargain in a capitalist way. "Price fixing has been done for so long by centralised bodies. Living in a system of shortages of every single thing they tend to think that if they have got something somebody must want to buy it. You have to explain that a lot of surplus everything is wanted providing the price is lower or even better."

He is surprised that British companies have shown little interest in harnessing Soviet brain power through their research institutes. One potential trading area is conversion of Soviet products designed originally for military or space applications. Another is the supply of Soviet raw materials, from mink oil to aluminium. The Soviet Union is also critically short of advanced machinery. A visit to the Black Sea port of Nikolayev revealed that the town has \$40m to invest in foreign goods.

Costello says he is too small to get involved in barter arrangements. "But what I am concentrating on with some of the Soviet companies is trying to create for them a hard currency fund from what they sell and then using that to buy machinery, but a quick sequence of deals."

He has done no advertising, depending solely on word of mouth. The business is still precarious and he says that to run it properly would require an office in London and a secretary, with cash hacking of up to £200,000. He is looking at ways of raising that but a recent decision by Tate & Lyle not to invest in the Newham Chamber of Commerce venture underlines the worries of big business about trade with the Soviet Union.

Costello still finds it difficult to accept that unemployment is a basic fact of life within capitalism. But the man who dropped out of Manchester University's medical school harboured capitalist thoughts long before he left the Communist Party. "I often thought it would have been nice to be a doctor in a country practice in the Lake District driving around in a white Jaguar."

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## MINDING YOUR OWN BUSINESS/COMPUTING

## A helping hand with life's big decisions

LAST YEAR, maths teacher Bernard Canetti gave up his job at an independent sixth form college in north London, borrowed £5,000 from his family and started the Educational Counselling Centre, working from home.

"Between the ages of 14 and 18, students make crucial decisions about their future, which often have consequences affecting the whole of their working life," Canetti points out. "Choices about A level options, what to do if things go wrong, degree courses and careers."

In his first year, Canetti saw 60 clients. He is confident that the figure could double by the end of this academic year.

Most of his clients come through the local grapevine - "when I see somebody from one class or particular school it usually brings in several other enquiries," - siblings and a mailing list. "Newspaper advertising wasn't successful as people contacted me assuming I was a free government advice service."

Canetti believes that choices are much more complicated because of changes in GCSEs, National Curriculum, AS levels and the funding and structure of higher education.

"It can be extremely distressing for students and parents, and there is a need for someone outside the family to provide proper guidance. Many schools simply don't have the resources or time to look at the needs of individual students."

Most clients come to Canetti in crisis - wrong A-level choices, failed exams, no place in a university or polytechnic course. "I would much prefer to see students earlier on rather than having to patch up mistakes."

Canetti, 35, enjoys teaching. "But if I'd followed what my father wanted me to do, I would be working in Manchester, in the family textile business or doing accountancy," he admits. "I was bright and my parents sent me to an expensive career guidance consultancy who suggested accom-

tancy. If they'd actually taken the time to sit down and talk to me for a couple of hours, they would have realised that I was totally unsuited to business and accountancy."

After a year and a half at the London School of Economics, Canetti gave up and went to York where he studied mathematics. He then did a masters at Imperial College.

"I'm very wary of career advisers who use psychometric tests which register all kinds of things about ability but don't necessarily present a true picture. There are

expensive tests which you take your advice or leave it. They assume no responsibility. I work within a much more personal committed relationship with a client."

Canetti invested in an IBM computer on which he has a data base including all university/polytechnic courses and names of admissions tutors. He spent £400 on his library, bought a photocopier, second telephone line and answering machine.

"Apart from that, my biggest expense - about £1,000 - was a brochure, which I typed myself using a desk-top publishing system. Postage added another £300." Canetti printed 3,000 brochures and initially his mailing list came from the list of UCCA forms he had dealt with at the tutorial college. The list has now grown to approximately 350.

As Canetti had £1,000 in the bank and there were exactly eight weeks between leaving the college and setting up the Educational Counselling Centre, he qualified for an Enterprise Allowance. He charges £20 for a 45-minute session.

He welcomes parents but is often astonished at some attitudes and expectations. "If I see the danger signals, I've now perfected a manoeuvre which leaves parents reading information while I go into another room and deal with the client in private."

**Bernard Canetti, 224 Walm Lane, London NW2 3BF. 081-423-1631.**

ONE of the earliest decisions which most small businesses have to face nowadays is what to do about buying a computer. For those without any previous knowledge of computing the dilemma may create near panic, because resources of cash and time will already be fully stretched in setting up the business itself.

However, those who jog along with old-fashioned ledger books for their accounts and eschew the advantages of an automated mailing list can quickly put themselves at a disadvantage. At the start it may be possible for the founder of a small business to keep all the essential information in his or her head. But later the intelligent use of a computer to provide timely information about a business need tip the balance between bankruptcy or success.

This column, starting off on a fortnightly basis, is intended to demonstrate how the desktop micro can help, without dominating, businesses of all sizes. In future weeks we will be looking at how to get the best out of the standard business programs (software), such as word processors and accounts packages; how to get your computer to earn its keep in more enterprising fashion (financial planning, computer-aided design, graphic demonstrations etc) and how to beat techno-fear by pre-empting disasters such as loss of your vital computer records and by getting on elementary talking terms with your machine.

So how should the prospective small-business computer user cope when asked to consider the relative merits of workstations or micros, 8kHz to 32kHz processing speeds, basic XTs or super 486 machines, dot-matrix, bubble-jet or laser printers, and the need for full multi-tasking and/or hypermedia facilities? That back of an envelope can start to look an enticing alternative, especially when prices for these options range from under £1,000 to £4,000 or more.

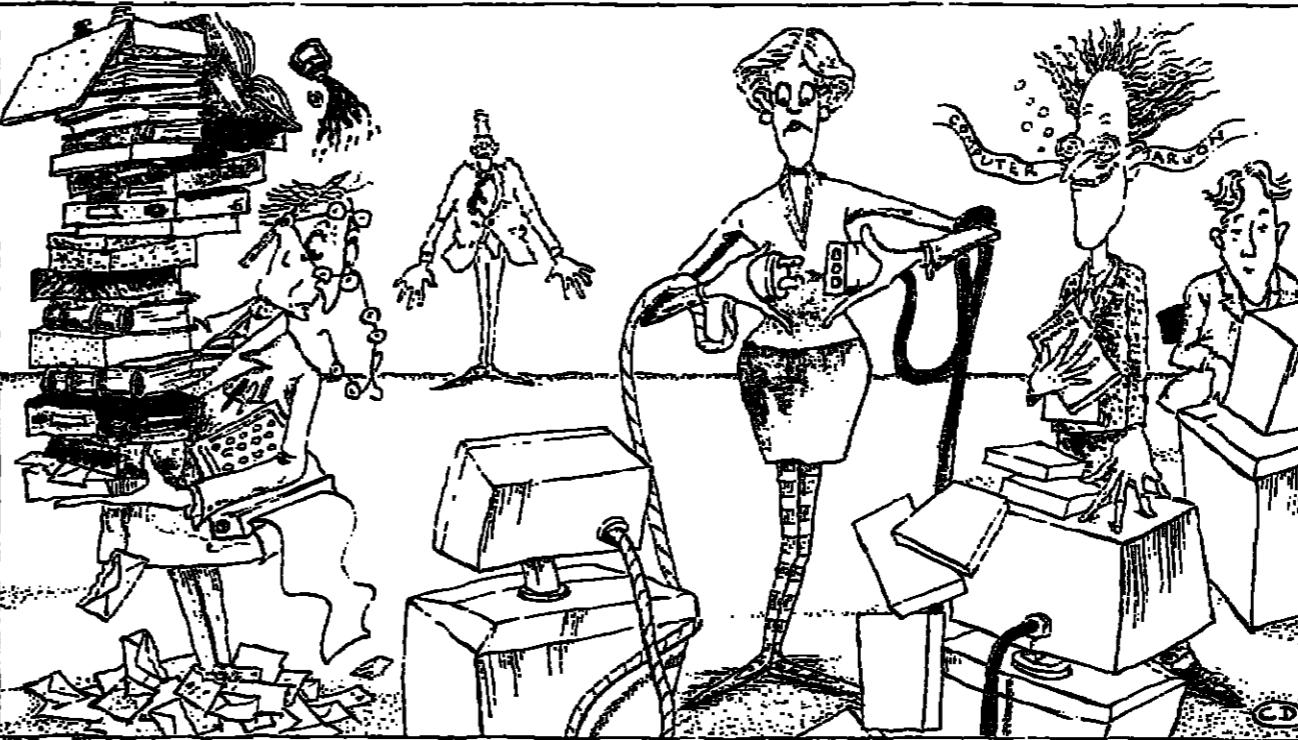
However, if this techno-fear - and the barrier of jargon - can be overcome, a computer may help to transform the efficiency of even the smallest business.

The next column will be looking specifically at the types of machine available for those buying a first machine, and how they might fit in with a growing business. But first, here are some basic rules on joining the computer age:

What do you actually want to do?

Buying a Ferrari Testarossa

**Barbara Conway begins the first in a series on computers for the small business. Future reports will cover software and practical applications**



## Beginners start here

and then just using it to pop down to the supermarket a couple of days a week may impress the neighbours but it makes little financial sense. The same applies to computers. If you want to start off with basic letter-writing, book and record-keeping, do not let yourself get talked into a far more complex system on the grounds that you will grow into it. One of the benefits of computing today is that, if you take care over your initial choice, it can grow with you by accepting expansion - which can be anything from adding more memory to transforming it into a more powerful machine overall - as you become ready for it. For the same reason, don't delay a decision until the "latest model" is available. With computers a new model is ALWAYS just about to be released.

**Beware false economy.**  
A quick dip into computer magazines will show you that mail-order companies can often offer fairly heavy discounts on popular micros. But these lower prices are often achieved by the lower overheads which can mean that support, including sorting out faults and maintenance, is often difficult to obtain.

A local store which can give you "hands on" demonstration of the machine plus back-up could save you both grief and money in the long run. As you become more familiar with the machine and understand the risks, you may be able to save money buying add-ons.

**Do you need compatibility?**  
There is only one effective standard for desktop computers at present, and that is the one set by the giant IBM Corporation. The merit of using IBM machines, or any of the

vast array of true IBM "clones", is that it opens up an almost limitless choice of software and, because the machines are so widespread, means that if you need to provide information to another business, from your accountant to a customer, you can do it easily by computer disk.

IBM is unusual in the computer world in that software which would run on even its earliest PCs, from the start of the 1980s, will still run on the newest models (although it may well look very primitive).

If you want compatibility, make sure that you are getting it in full. Clones which are only MS-DOS (the most common IBM operating system) compatible may not fit the bill. There are more than enough true compatibles to give a fair choice.

You may, however, not be in such dire need of the IBM stan-

a significant investment for any small business and, like all investments, you need to understand just what you are getting. Computer retailing is a competitive business and if one retailer cannot be bothered to explain the options in plain language, find one who can.

There is no more shame in admitting that you know nothing about co-processor boards in buying a computer than in being unable to decipher the wiring schematics of a new car. What you need to know in either case is the equivalent of where to put the petrol, oil and water, how to run it under normal circumstances and perhaps a few extra basics like how to change a tyre. And, if the machine breaks down, how to summon fast and effective help.

**Take equal care with the software.**

The hardware, the computer, is the first step but without the right software it is a waste of all the trouble you put into choosing it. As we will be describing in the next column, micros are now often "bundled" with enough software to get you going as far as basic business needs are concerned.

The arguments for different grades of software are virtually identical to those involved in choosing a computer, and the price ranges between, say, a basic word-processor which can handle letters, short reports, memos and spelling checks and a full bells-and-whistles package with thesaurus, grammar-checker, indexing facilities and full page layout can be between £30 and £500.

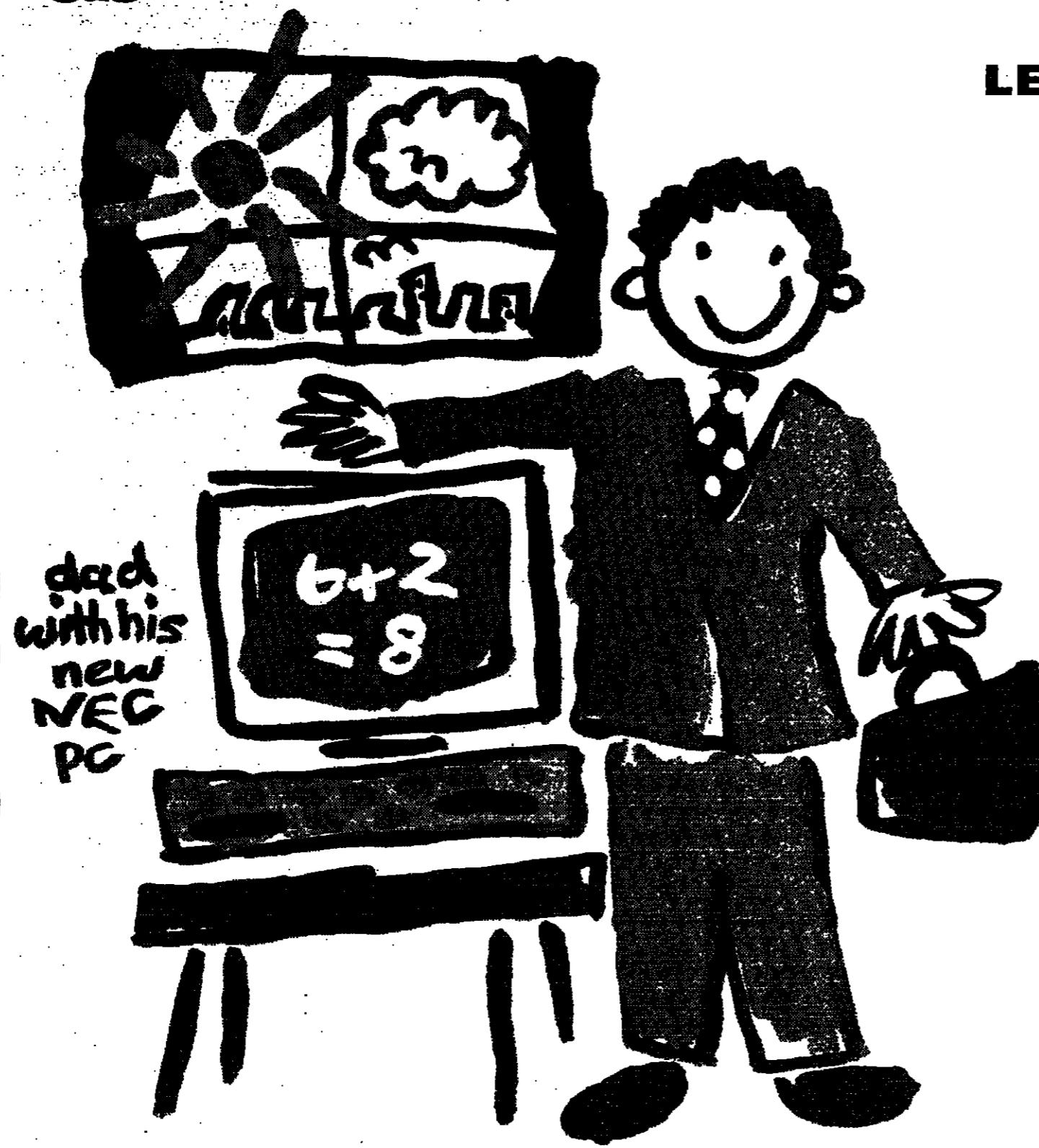
If you need the more fully-featured variety, check on upgrading policy. With many such packages, the software company will regularly update the program - perhaps to add new features and make it run faster - and offer existing registered users the new package for a relatively nominal fee.

The range are the Commodore Amiga, which can also be transformed into an IBM clone via a special add-on, and the new range of Macintosh computers from Apple. The Apple Mac has always been regarded as extraordinarily user-friendly but, until the new releases last month, it suffered from the fact that few first-time users could afford one. Now both Macs and business-class Amigas are within the IBM-clone price range.

**Don't be blinded by science.**

Even at the lower end of the market, a worthwhile, expandable system with monitor and a decent printer will leave little change out of £2,000. That is

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## ARTS

**T**HREE COULD hardly be a better time to buy art. That was the inescapable conclusion from a dip into Sotheby's auction of British pictures on Wednesday. Some impressive works were coming under the hammer and Sotheby's had persuaded vendors to reduce their reserves in recognition of the facts that dealers were sitting on stacks of unsold paintings and were more likely to be sellers than buyers; and that private collectors were rarely feeling in an expansive mood.

Over a third of the lots failed to find a new home and many more were going for under, or just within, their estimates. Sporting pictures and portraits were particularly out of favour, but even a group of pictorial English views was cheap. At last the museum could afford to buy, and the Victoria Art Gallery in Bath was able to pick up a portrait by Jervis of William Pulteney, Earl of Bath, for £17,500, under its low estimate, and Chiswick House will find room for a view of itself in 1741, the joint work of Hogarth and George Lambert, thanks to the generosity of English Heritage, the National Heritage Fund and the National Art Collections Fund, which collectively coughed up £220,000, also below the published estimate.

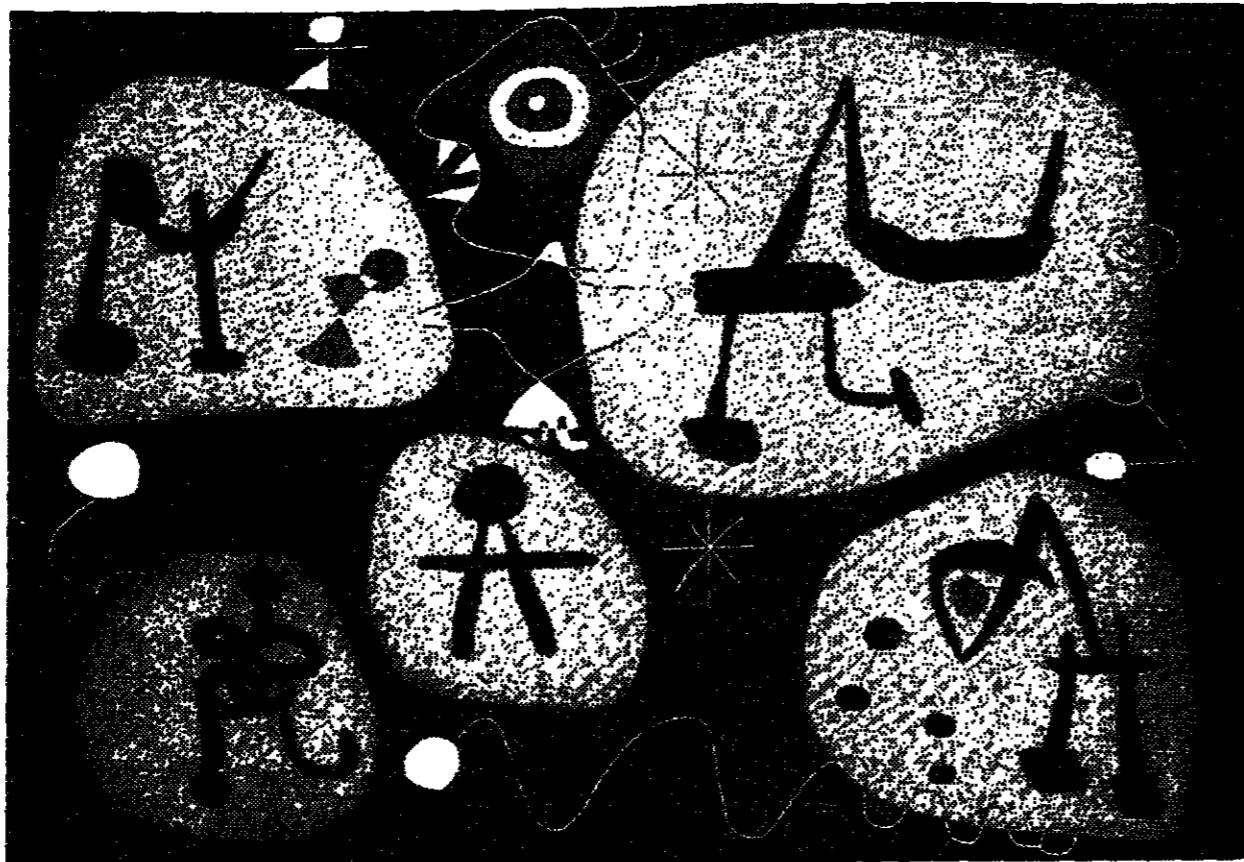
By accepting the inevitable and persuading sellers to take lower than the advertised estimates Sotheby's was able to make the sale look quite respectable, totalling £12.2m, with just over 8 per cent unsold. This was especially true of the star lot, Constable's "The Lock", his most important work likely to come on to the market (the National Gallery has a view of Salisbury Cathedral on permanent loan) which sold to Baron Thyssen for £10.75m which, taking the hammer price as its true value, was also beneath its low estimate of £10m.

This was the make or break week for the auction houses with major auctions in New York, London, Geneva, Hong Kong and Amsterdam. The results suggest they will survive, but that turnovers and profits will be down this season. Most of the attention was in New York where Sotheby's and Christie's were holding the important Impressionist and Modern picture sales which in a few days usually contribute around 15 per cent of their annual turnover and even more of their profits.

The depth of the recession which has hit the art market is beautifully illustrated in the turnover from Sotheby's three days of selling Impressionist and Modern art. They brought in \$165.6m (£84.4m); in the same period in 1989, at the peak of the boom, the sales totalled \$342m (£216.5m). Christie's suffered a similar, but less pronounced, downturn: it had been very selective in the works it had accepted for sale and if it had managed to dispose of its star lot, a Van Gogh flower painting estimated at up to \$16m, would have contemplated a successful week.

The problem with a recession, and its loss of confidence, is that sellers decide not to risk exposing their art on an uncertain market and those who are forced to sell, mainly executors, are persuaded by the auction houses to accept lower prices, often much below the estimates quoted in the catalogues.

On average prices in this crucial sec-



Miró's 'Femmes entendant de la musique'. Christie's New York: one of the better results at \$3,850,000 (est. \$3-5m)

## Saleroom

## Prices hammered down

*This was 'make or break' week, says Antony Thorncroft*

tor are back to the level of the summer of 1988. There are variations between artists. A Cézanne landscape sold at Sotheby's this week for just over \$1m, roughly the same price a similar work fetched in the spring of 1988. Renoir seemed to be back to the price range of the spring of 1988, while a Monet waterlily went for \$9.46m, slightly above the price paid for a similar painting in May this year. The Japanese remained keen buyers of the decorative Impressionists and the Europeans, who had avoided the Henry Ford II sale at Sotheby's with its rather boring pictures, were back to bid heavily for works by challenging 20th century artists like Miró and Léger. American buying was almost insignificant.

In most cases both Sotheby's and Christie's had persuaded vendors to lower their reserves. For example, a pretty Renoir portrait of his nephew with a nurse, which carried the cachet of belonging to Greta Garbo, sold at Sotheby's for \$5.7m, including the 10 per cent buyer's premium. The catalogue had estimated it at \$7m-\$9m. At Christie's main sale, a languid Picasso

portrait of his new mistress Marie-Thérèse resting in front of a mirror, 1932, set for \$5.5m, which looks cheap when set against the catalogue estimate of \$7m-\$10m.

By talking down the expectations of sellers Sotheby's and Christie's managed to blust their way through the auctions and to keep the unsold percentages, by value, down to reasonable proportions. Christie's even achieved a record for a drawing — the \$8.36m paid for a vibrant Van Gogh sketch of a garden.

The main excitement of the week was Sotheby's coming badly unstuck with its guarantees on the Henry Ford II pictures.

To ward off the challenge from Christie's it gave the executors to the estate around \$60m for the pictures. To spice up the sale, Renoir's "La tasse de chocolate" was thrown in by the family and it sold well, at just over \$1m to Japan. But the guaranteed pictures brought in only \$30m, leaving Sotheby's with a dozen unwanted pictures. Its shares were temporarily suspended. It later issued a statement suggesting that it anticipated a loss of \$5m on the deal.

But the head of its Impressionist and Modern department, David Nash, has great faith in the art and is confident that, over time, he can sell it at a profit.

The Ford guarantee might have proved a disaster but recent, much healthier, guarantees have produced good profits for Sotheby's (including its deal this week on the collection of the late Catherine Schlumberger Jones), and Christie's, which has always been split down the middle about the wisdom of staking such a risk, must be even more confused when its guarantee on paintings from the Yveson Estate sold strongly this week and delivered a handsome profit.

The message of the week was that the art market is down but not out. The most expensive lot of the season so far, Constable's "The Lock", found a new home — to Sotheby's director Baron Thyssen — for £10.75m, below estimate but still a mighty sum. And on Wednesday in Geneva Sotheby's sold a diamond for a record £6.5m. It is too soon to write the epitaph on the great art market joy ride.

Whistler was ever cosmopolitan and a great traveller, and the Hunterian's special exhibition, consciously appropriate to the year, is of the etchings, lithographs, water-

## A misunderstood artist

*William Packer in Glasgow reviews the work of James McNeil Whistler and others*

**G**LASGOW, European City of Culture, continues to offer the broad miscellany of exhibitions that has been its character throughout its year. Long may it go on, even without the spur of international position to keep it up, for it is well set up with public galleries as any city in the two kingdoms. These now show every sign of renewed liveliness, and around them the number of active private galleries continue to grow.

Last Tuesday I reviewed *The Age of Van Gogh*, now at the Burrell Collection (until February 10 sponsored by Whyte & Mackay), that sets Van Gogh in the context of the Dutch painting of his time. But such an exercise always carries broader implications, and in this case the extra-Parisian comparisons and contrasts are the ones to follow up. And if so happens that the Hunterian Gallery of Glasgow University holds, *en permanence*, the finest collection of the work of James McNeil Whistler this side of the Atlantic.

Whistler was Van Gogh's senior by some 20 years, and it might seem that the contrast between them, of temperament and practice, could hardly be greater — the aesthetes butting with sting in his tail on the one hand, on the other the desperate, driven proto-expressionist. And yet they coincide curiously on several levels.

Both men were artists in exile, both studied and worked in Paris only to produce the substantial portion of their work elsewhere; both of them were acquainted with the artists of the great age of impressionism and were themselves party to its later development. And while Whistler's career was longer extended, and not attended quite by the frustration and tragedy that dogged Van Gogh's, he too was much misunderstood in his work, under-rated and ultimately disappointed. To go to the Hunterian and to see the great sequence of full-length female portraits of around 1860, is to be made to realise the same fundamental truth that we take from Van Gogh's contemporaries at the Burrell: that Whistler in his art was neither second-hand nor second-rate, least of all by virtue of choosing to work in London rather than in Paris.

Whistler was ever cosmopolitan and a great traveller, and the Hunterian's special exhibition, consciously appropriate to the year, is of the

etchings, lithographs, water-

colours and pastel drawings that he made on his regular forays into Europe. It embraces Bellany and Blackadder, Philipson and Houston, Littlejohn and Wisniowski. The creative challenge lies in remaining faithful both to the artist's original design and to the medium of tapestry, for while the image may be transcribed accurately enough, physical material and surface are so different that great technical liberties must be taken. The results are in no sense mere reproductions but altogether distinct. In their ingenuity and sympathy of effect, they are quite remarkable.

They are very beautiful indeed.

The excellent Compton Gallery has a two-man show of Janice Adler and John Herman (178 West Regent Street G2 until November 23) celebrating an association of two enigmatic Polish artists which flourished in Glasgow in the early years of the war. Herman happily is still alive but Adler, who had been associated with Groz, Beckmann and Nolde, and like them pronounced by the Nazis, died in 1949 aged 54. Active in British art through the 1930s, he has since been not so much forgotten as neglected. The current revival of interest in him is long overdue.



'Finette at her window'; etching, 1859, by Whistler

## The Shock of the Old

**S**O TITLED, the programme about to tour the Arts Council's "Contemporary Music Network" is by Music Projects/London, who played it on Thursday in the Queen Elizabeth Hall. Four good solo singers are involved too, and a three-woman chorus. The idea is to represent the impact of old — especially Medieval — music upon

recent composers.

To that end, they begin with an early but splendid Bach cantata, "Christ lag in Todesbanden", which is in a virtually archaic refrain-form. Then comes old Stravinsky's Cantata on Old English Texts — also in refrain-form, and exploiting modal harmony to boot; next a solo motet, minimalist-medieval, by Arvo Part, and finally Alexander Goehr's music-theatre piece *Sonata about Jerusalem*. The latter fits into the plan only abstractly, by virtue of its refrain-form, for nothing else about it echoes anything historically remote — but it also supplies the only solid muscle in the concert.

That might seem to imply a libel upon Bach's cantata (Stravinsky's is *deliberately* light, ready and detached), but the performance here is not a muscular one. Given with minimum forces — a handful of strings, small organ, the four soloists doubling as chorus — it carries no Lutheran fervour; it sounds intricate and delicate, attractively sung, particularly by the tenor Andrew Murratroyd. The excellent Sarah Leonard joins him for the Stravinsky, coolly and stylishly rendered. The counter-tenor Christopher Robson is exquisitely poised in Part's small, rapt motif, with only violin and viola as support.

**R**abbi Dr Jonathan Sacks has chosen *Faith* as the theme for his Reith Lectures. In our materialistic age, religious belief is not high up the charts, yet our ecology, as Rabbi Sacks points out, is full of hints of religious origins: we take them for granted but not for examples. Dr Sacks's commentary, equally valid for all faiths, may set us alongside the epileptic boy's father in St. Mark, who pleaded, "Help thou mine unbelief."

Yet I must conclude with a heresy: I cannot believe that Arthur Ransome's books mean much to modern youngsters. Radio 3 is giving *Swallows and Amazons*, a story about the wild children of a self-help family, all keen on sailing boats. The kids in the Chelsea youth club where I used to go are not interested in how he got on with his musicians, several of whom we hear. The British

bass-player Dave Holland was surprised to find that there was next to no rehearsal. Another British player, guitarist John McLaughlin, described the instructions to the rhythm section: "I want it to go *la, pa, pa, pa, bom-be-pah!*", with no indication of tempo. You may hear next week what it went.

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## ARTS

# Major surgery on 'The Ring'

*Andrew Clements emerges impressed with Birmingham's truncated 'Saga'*

CITY OF Birmingham Touring Opera carved out its niche with productions of *Falstaff* and *The Magic Flute* that combined portable stagings with expertly cut-down orchestrations, in which not an ounce of the flavour and texture of the originals appeared to be wasted. Now, both of those serious achievements seem to have been only a preparation for CBTO's latest project - nothing less than a travelling *Ring*, presented in two evening-long parts, "Alberich's Curse" and "Brynhilde's Awakening", with an orchestra of just 18 players.

It is a bold, some would say foolhardy, undertaking, but the success of the first cycle at the Stockton Green Leisure Centre in Birmingham this week amply justifies the ambition. In condensing some 14 hours of the original score into just over three (which still makes for two evenings of uncompro-*mising Wagnerian proportions), the producer Graham Vick and conductor Jonathan Dove have performed major surgery on all four music dramas: the severity of the cutting increases as the cycle develops, as reflection and recapitulation are necessarily sacrificed to narrative action. So *Das Rheingold*, which makes up the first act of "Alberich's Curse", is relatively unscathed, losing only some 40 minutes' music and the characters of Mime and Frode, while *Siegfried* (the first act of "Brynhilde's Awakening") is roughly halved in length. *Götterdämmerung* discards its Prologue and the Norms all together, as well as the Rhine Journey and all but a fragment of the Funeral March.*

The process works most easily in the more episodic earlier writing; the scars are more obvious as the action becomes much more continuous. In the same way Dove's consistently inventive, thoroughly musical scoring - for just six strings, single woodwind, two horn, trumpet, trombone, tuba, harp, percussion and an electronic organ deftly used to fill in inner parts - is at most convincing in the first part of the cycle; in the third act of *Siegfried* and in *Götterdämmerung*, composed after Wagner had written *Tristan* and immeasurably extended his harmonic language and his interpretation of voices and instruments, the problems of reduction are much more acute. Solo singing lines can hardly sustain the same expressive force as the originals; the expressive motives of the original cannot be given the luminous texture cannot be achieved on such meagre rations.

Yet extraordinarily so much is preserved, and the sense of the drama so carefully focussed in Vick's production, that the sound only seems intermittently anaemic. One may come to earth with a jolt at those points, but one emerges from *The Ring Saga* with new insights into the whole massive conception of *The Ring*: if nothing else, it brings a deeper comprehension of how the original structure needs to work and why for musical, emotional and narrative reasons Wagner planned on the scale that he did. Certainly it is hard to imagine that in any conventional staging so many of the words of Andrew Porter's English translation can ever have been so ringing clear, with such a scaled-

down sound to surmount, the singers could devote much more attention to words and their meaning. The audience hums on every syllable.

In every dramatic sense it is a stag-

ing of careful detail. Chris Dyer's functional, grey mansoulement set

brings the action into close focus;

watching singers in a Wagner opera

when they can react to each other's

words without the worry of telegraphing their reactions to the farthest

points of an opera house is a revela-

tion in itself, and this cast had been

chosen, one suspects, as much for its

ability to act convincingly as for its

vocal quality and powers of endur-

ance. In two evenings in which all but

the Wotan of Patrick Wheatley and

manic eye-rolling Alberich of Keith

Latham doubled and often trebled

their roles, the concentration was unfaltering. How, for instance, Yvonne Howard could make Frick's confrontation with Wotan so riveting in the second act of "Alberich's Curse" and then in the second part bring a greater intensity to Wal- traute's narration than I've encountered was quite remarkable, yet Paul Harry brought off a similar feat with his superb chain-smoking Loge and cringing Mime, and Helen Walker with her plaint, hunted Sieglinde and vulnerable Gutrune.

In the two acts allotted to *Götterdämmerung* the tension was spell-binding: Brian Bannatyne-Scott's Hagen, Peter Sidhom's ringingly clear Gunther, Linda Macleod's Brynhilde - a little Girl-Guidish in Walküre but gaining all the time in confidence,

clarity and vehemence - and Paul Wilson's deeply ingenuous, unflagging Siegfried constructed a web of relationships and internal tensions that normally has to be taken as read in a standard *Ring* production.

That was the reward for sacrificing something of the musical flow, and rather more of the soundworld. It was urgently propelled by Simon Halsey, and the odd tattered lase apart, commit- tably played. There will be opportu- nity for further reflection when the production visits the Elizabeth Hall in January as part of its wide-ranging British tour: it is no substitute for the real thing, but nevertheless *The Ring Saga* is a serious undertaking that has been executed in a way that dramatically and vocally exceeds the most optimistic expectations.

Alastair Macaulay wonders whether Dance Umbrella has lost its way

# The high kicks are over

WHEN YOU have spent several nights a week with the Dance Umbrella at various venues - Riverside Studios, The Place, Queen Elizabeth Hall, Sadler's Wells - you start to blame it for everything - the cold, the rain, the tax bill. You don't thank it for good things like Laurie Booth or Yolande Snaith, Extraordinary Dance, and Siobhan Davies. I also saw Correspondences, in which the dancer-choreographer Shobana Jeyasingh and composer Kevin Volans attempted to weld her Indian dance to his Western string quartet. The idea was so much more serious than most efforts to adapt Indian dance to the West that I wanted to give it - and yet the sound and dynamics of stringed instruments and of barefoot Indian dancing are so different that the piece was doomed from its conception. And although Correspondences told of the differences between India and Cambridge in the story of the mathematician Srinivasa Ramanujan, it never made the difference between its dance and music interesting.

Well, the French are still with us. Fewer than last year, but no better. In fact, much worse. The members of the Groupe Emile Dubois, a troupe I had hitherto missed, do nothing well - they also speak, sing, play percussion and change costumes - but I was not prepared for just how feeble their dancing was. They have not only been taught how to fake double pirouettes, they look confused by having to sing. None of them can hold a note in the air. They have to flick through the steps of grand battements (high kicks). When they do cabaret-type dancing to rock-ish music, they are coarse.

Everything looked amateurish, and was meant to. The show was a series of fantasies. The greying, middle-aged dancer had a dream scene in a G-string in which his paunchy body was a substitute for the real thing, but nevertheless *The Ring Saga* is a serious undertaking that has been executed in a way that dramatically and vocally exceeds the most optimistic expectations.

This year's Americans - though all had shown work before here - were Stephen Petromio, Susan Marshall and Margaret Jenkins. Perhaps if I had been able to see what Petromio and Jenkins showed this year, I would be writing differently. (And perhaps not.) I should also mention a British-American production conceived and directed by Jonathan Stone (of Ralf Reiff). This was the slow-moving but tightly-made and witty mime comedy *Contender*, in which six people meet and confer in arcane gestures and wordless noises. It isn't serious, folks. Not counting ballets and operas I already knew, there are less than a dozen performances of dance, music and theatre that I have walked out of in my life. After 70 minutes the Groupe Emile Dubois was one of them.

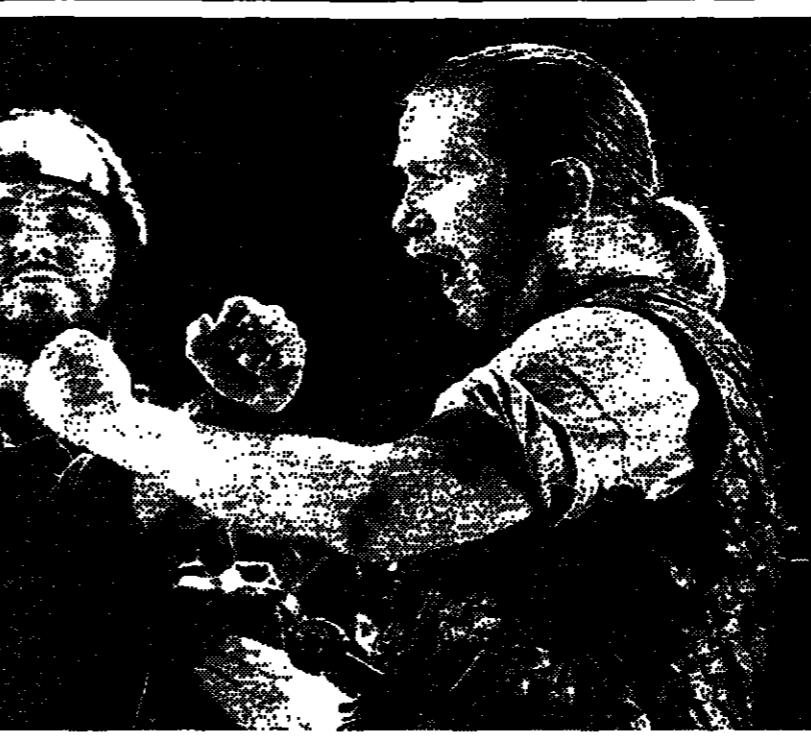
The Umbrella, now in its twelfth year, is a festival of some international repute. More than that, it has been the prime agent in educating many of us in new dance forms and in introducing us to leading post-modern dance-makers. To the Umbrella I myself, for example, owe my first sight of Trisha Brown, David Gordon, Karole Armitage, Mark Morris and many others. Shouldn't it be above the rubishy meanderings, however popular, of the Groupe Emile Dubois?

In twelve years, the Dance Umbrella has changed the London dance world profoundly. Its influence can be felt in our ballet companies' repertoires. Without it, there would surely not be the other seasons of new dance that now occur through the year - Spring Loaded, April in Paris, The Turning World, New Moves, and others. It is they, however, not the Umbrella, who have recently introduced us to the most important new choreographers from abroad - such as Wim Vandenkeybus and Joachim Schlämmer. Has the Umbrella lost its place in the vanguard of the new? On

ARE YOU EXPERIENCED? by Noel Redding and Carol Appleby Fourth Estate £14.99, 256 pages

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Peter Sidhom, Brian Bannatyne-Scott and Paul Wilson in CBTO's travelling 'Ring'

# Macbeth with music

*Malcolm Rutherford on a cinematic production at the Riverside*

MACBETH WITH music might claim to be the London theatrical theme of the week. A Chinese - or Taiwan opera - version of the Macbeth legend is visiting the National's Lyttelton Theatre and was reviewed by Alastair Macaulay in yesterday's paper. At the Riverside Studios in Hammersmith there is a more or less straight production of the Shakespeare play, except that there is background music to accompany it.

Such is the power of the Macbeth story that you could probably do almost anything to it without ruining it completely, and the desire to set it to music has distinguished origins. The Hammersmith production by the newly formed

Red and Gold Theatre Company does not aspire to opera and uses music as if this were a screen rather a stage version of the play. The music is composed by Brian May, whose reputation lies in rock but who has clearly had a classical education. It is particularly effective in highlighting relatively brief, but crucial incidents like the escape of Fleance while the three murderers are concentrating on bumping off Banquo. In the final battles of the play the music becomes more frenzied, but again it would be hard to argue that it is an unwelcome intrusion. It heightens the drama.

There are other devices that remind us of the cinema: changing photographic images on the backdrop throughout,

for example. The use of lighting is impressive: the candles on the table at the famous banquet scene seem to emit light beyond their capacity and throw it at exactly the right place at the right time. Rarely can the blood on Banquo's forehead have been so singularly picked out, or the gore on Macbeth's hands after the killing of Duncan. The lighting designer is David Hersey, who has illuminated musicals from *Evita* to *Miss Saigon*.

None of that brilliance would be enough, however, without some acting. This is variable, but tends to improve as it goes on. Polly Hemingway as Lady Macbeth is much better in the sleepwalking scene than when she is first urging her husband to screw up his courage. Roy Marsden's Macbeth looks mildly promising from the beginning; in the end he exceeds expectations. He speaks the "tomorrow and tomorrow and tomorrow" speech as well as I have ever heard. MacDuff is a pretty awful part: Mac Andrews pulls it off largely by looking facially different from everybody else.

There are some reservations. It is an affectation to dress everyone in black military uniforms, including the murderers. The background to the play is of feudal warlords, not fascism. Equally affected is the use of pistols as weapons.



Scene from Red and Gold's 'Macbeth': Brian May's music heightens the drama

They make some wonderfully dramatic bangs, notably when Macbeth fires at Banquo's ghost, but in the final contest the participants have to resort to heavy swords. The last battle, incidentally, takes place in Macbeth's study, not in the woods.

Perhaps those are minor points: every *Macbeth* must be different. There are plans to take this production to Tokyo where it may be filmed. Meanwhile what we have here is the play of the movie, not the play of the book.

which is worth seeing in its own right. It is directed by Malcolm Ranson and runs to December 15. One of the Red and Gold Company's next projects is *Peter Pan*, but it may be less in black and white.

In the US as a superstar. His career was impeded by bad management and by his own good nature, which left him at the mercy of groupies and hangers-on. He was not, by 1960s standards, a heavy drug abuser, and was never, in spite of rumours, a heroin addict. His death following an accidental overdose of barbiturates could have been avoided with prompter medical attention.

Nowadays he has two audiences - nostalgia freaks who are getting on, and young Acid House fans who know no better. Hendrix videos and CDs may be big business, but neither the Hendrix Estate, nor the Umbrella, who have

recently introduced us to the most important new choreographers from abroad - such as Wim Vandenkeybus and Joachim Schlämmer. Has the Umbrella lost its place in the vanguard of the new? On

bass guitarist Noel Redding nor drummer Mitch Mitchell have profited much.

Noel Redding's own story, *Are You Experienced?*, is a confused account of the convoluted and fruitless legal battles which followed his brief moment of glory, makes painful reading. He has plenty of good advice for aspiring musicians and is very sharp on the 1960s drug scene, the touring treadmill of uppers, downers, creepers, psychedelics, smoking stuff and booze. He retired to west Cork in 1972 where he has lived quietly ever since with his girlfriend, the co-author, Carol Appleby. Carol was killed in a road accident last June, days after finishing the book.

Mitch Mitchell's more conventionally ghost-written memoir is spiked with putdowns of Redding as a musical lightweight and a mildly paranoid personality. Redding in turn accuses Mitchell of being insufferably conceited. Life on the road with these two cannot have been much fun for Hendrix. Mitchell's is a picture book aimed at the juvenile market, so there is very little about drugs and only coy references to the group's legendary licentiousness.

For that sort of thing one must turn to Shapiro and Glebeek's monumental tome, which includes 214 pages of notes, appendices and index. It

is strictly for those fans idolatrous enough to believe that Hendrix's lyrics have serious literary merit ("sue me while I kiss the sky"), and that his compositions bear comparison with Stockhausen. Enough!

Such exploitation is as unfair in its way as the mismanagement of his business affairs was during his life. Hendrix was a man who knew his limitations; he was a competent Rock musician, a good show man; his music was loud and gimmicky but his

guitar playing was not earth-shattering. Watch a video if you disagree. He was only just getting started when he died. He was planning to take a year off and study musical theory and notation so that he could get hold of the elusive sounds in his head. He hated having to play the same old hits night after night, but in the end it is for the hits that he will be remembered.

He died 20 years ago, aged 27.

## Man with the guitar on fire

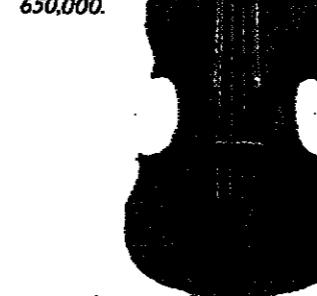
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## Pick of the Week

The Mendelssohn Stradivarius. With label, dated 1720. Length of back 14in. Estimate: £550,000-650,000.



THIS magnificent instrument dates from 1720, towards the end of Stradivari's 'Golden Period' of violin production. Owned in the late 19th century by the Mendelssohn banking family of Berlin, who were descendants of the composer, 'The Mendelssohn' is in superb condition and has not been on the market for 35 years. Being sold for the benefit of the United Jewish Appeal-Federation of Jewish Philanthropies in New York, it is one of the finest instruments by Stradivari to be seen at auction in recent years. The violin is included in the sale of Musical Instruments at Christie's, King Street on Wednesday, 21 November at 10.30 a.m. and 2.30 p.m.

For further information on this and sales in the next week, please telephone Christie's 24-hour Auction Information Service on (071) 839 9060.

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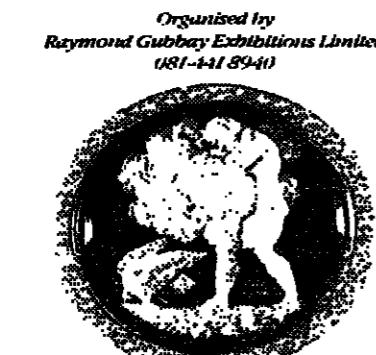
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## BOOKS

## The man behind Lolita

**Jackie Wullschlager on the life of a great literary exile**

**H**E WAS Vladimir Nabokov on the dotted line. He was Vivian Darkbloom in pseudonymous anagram. He was Macnab as a student. He was Shirin to his Russian audience. But for English readers he was always the man who wrote *Lolita*.

What was the life behind the bestseller? A madly private writer, Nabokov was not keen for us to know. He distrusted "biographists" and seemed justified when his first one, Andrew Field, published a scurrilous gossip-mongering account in 1987. Now we have Brian Boyd's much weightier critical biography, scholarly, sympathetic, full of insight. My only problem with it is that while Field rustled up trouble, Boyd at times irons Nabokov out so smooth that he becomes almost flat.

It is not hard to see why

**VLADIMIR NABOKOV: THE RUSSIAN YEARS**

by Brian Boyd

Chatto & Windus £20, 607 pages

Boyd is cowed by the giant ego of his subject. Nabokov was arrogant, uncompromising, individualistic, passionate about democracy; he could never bring himself to vote and unservingly reliant on family rather than friends. If such qualities appeal, he emerges from these pages, as from his prose, a real character. If not, Boyd's account at least explains the background that changed the Russian exile into the wizard of American words.

He was born in 1899 into a wealthy, aristocratic and very close family. His father was a well-known liberal lawyer who in 1917 composed the Czar's act of abdication, and Nabokov grew up in a kind of Arcadian playground: winters in a sumptuous St Petersburg town house, summers at a country estate where he chased butterflies – a lifelong obsession – and girlfriends. His experience of innocent idyll blending into first romance is told in *Speak Memory*, one of the most rapturous accounts of childhood ever written.

The Nabokovs fled revolutionary Russia, on a freighter loaded with rotting vegetables, in 1919. But this century's other great literary exile, James Joyce, Nabokov's imaginative life was already fixed in the world of his childhood. Longing and not belonging, loss and nostalgia, keeping faith with the doomed "grass-roots" of his memory: this is what defines his novels. Boyd's concentration on this period is invaluable because only with the Russian story do the English masterpieces like *Pnin* and *Pale Fire* fall fully into place.

From Russia, Nabokov went to Cambridge, where his warmth and patrician confidence met with blank amazement on the "well-scrubbed English faces". How very



Vladimir Nabokov

**T**HE INITIALS VSP might seem to suggest a particularly fine, well-matured brandy, or alternatively some transposed abbreviation of the admonition RSVP. In the literary world they refer in fact to Sir Victor Pritchett, who celebrates his 90th birthday on December 16. *Vivat! Long may he live and continue to write.*

However, on reflection the convivial associations prompted by his initials are not all that wide of the mark. The late Andre Simon explained: "V.S.P.O. Vera very special old pale brandy up to 40 years old, which is as old as any brandy ever to be, and older than it is in the ordinary course of commerce".

That is a good working-description of Pritchett whether in the short story or the critical essay. His impeccable prose has graced the public prints in Britain and America not just for 40 but more like 50 years. His by-line invariably signals a rare treat for readers accustomed to the crude *vin ordinaire* dispensed by the average book-reviewer. After the sip of the first VSP sentence, the prose trickles slowly along its leisurely course while the mind is filled with that warm, intoxicating glow of well-being that Pritchett's writing induces in us.

And RSVP – that is exactly what Pritchett does. He responds. No-one now writing regularly about books and writers has a wider area of response than Pritchett. His range is well-nigh universal in the 19th and 20th centuries, if we make the large exception of poetry about which he rarely writes. His latest collection, *Lasting Impressions*, which reprints 27 review-essays from the late 1970s and 1980s, contains only two articles on major poets, Browning and Lorca, both seen from a largely biographical viewpoint. The rest cover novelists (Walker Percy, Molly Keane, Forrest Reid, Salman Rushdie, P G Wodehouse), playwrights (Osborne, Bernard Shaw), essayists and historians (de Beauvoir, Orwell, Rebecca West, Le Roy Ladurie), explorers and men of action (Humboldt, Chatwin, Malraux, Saint-Exupéry). The pieces are arranged in alphabetical order of the authors appraised and run from Sholem Aleichem, whose tragic-comic tales Pritchett lauds, to Mary Wallenstein, whose complex character, and whose part in the development of feminism, he analyses.

The articles were all commissioned as reviews of books by journals like *The New York* – and *London* – *Review of Books*; the extended space which these papers are able to offer their contributors enables Pritchett to develop his argument well beyond the book in question. Some of these books appeared a awful long time ago, but the high quality of the reviews justifies the decision to re-print.

Pritchett is unusual, for a critic who is also himself a writer of fiction, in the degree to which he manages to eliminate himself from his response to the work he is considering. Before he writes a word, he saturates his mind completely in the book to be reviewed. We all try to do that of course, but Pritchett is able to do it with such consummate ease and to go much further, immersing himself wholly in the work and career of the author before him. Fifty years of practice at the job have given him great reserves of reading, but it is interesting to see how well Pritchett knows the work of writers of a much younger generation than his own – like, say, Updike, Osborne, Naipaul, whom he expatiates in the same telling detail that applies to Flaubert or Turgenev.

On rare occasions the VSP mask of impersonal explication is dropped and we have a glimpse of the man who went from school as an apprentice to the leather business, and then into journalism, where he rose to be the literary doyen of the *New Statesman* books pages before and during the war. The young Victor Pritchett whom we came to know intimately in his books of memoirs, *A Cab at the Door* and *Midnight Oil*, surfaces here in a recollection of Forrest Reid, the Belfast novelist "... shily drawing intricate patterns with a poker in the soot on the back of the fireplace. I had never met a book-reviewer before, had not read any of his novels, and though by this time [1933] I had heard talk of mysticism, the supernatural, visions, and of really dissolving into dreams, these subjects were above my head and



## Savour the VSP sentences

**Anthony Curtis appreciates an outstanding critic and creative artist**

**LASTING IMPRESSIONS**  
by V S Pritchett  
Chatto & Windus £15.95, 171 pages

**THE COMPLETE SHORT STORIES**  
by V S Pritchett  
Chatto & Windus £25, 1220 pages

beyond my inclination".

Those patterns made in the soot might have come straight out of one of Pritchett's short stories, which have been appearing regularly since the 1930s and it is useful to have collected together now in one huge volume, *The Complete Short Stories*. His technique, the revelation of innumerable visual touches, has remained remarkably consistent. If short story writers may be divided into disciples of Maupassant, where plot is primary, to disciples of Chekhov, where plot is secondary beside character and mood, Pritchett is clearly a Chekhovian.

Like Chekhov, Pritchett is adept at setting up the group-portrait, at discriminating within the crowded canvas.

A group of people are drinking in a pub when a vagrant enters and starts to do conjuring tricks; a group of diners are eating in a tavern in Madrid when a roving gypsies burst in; an unhappy married middle-aged English couple are staying in a seaside pension in Northern France and have to explain to the other guests how the proprietor was almost drowned; four cyclists stop at a country inn for a pint of beer but it turns out not to be an inn and they can only have tea. From such small beginnings Pritchett probes to the depths of fear and despair or the heights of elation and rapture.

His career began when the short story was quite a profitable form for a writer to practise. It continued through the war when the short story boomed in the pages of the literary magazines that flourished then, and it shows no sign of abating even now when apart from *The New Yorker* there is hardly any market for it at all.

Pritchett is a born story-writer but has also written half a dozen novels of which the best is *Mr Belgrave*. It will be for posterity to decide whether his contribution as a critic or a creative artist is the more important. Both are outstanding.

## Precursor of the bodice-ripper

**J**OHNSON thought him a "blockhead"; Richardson said he lacked "knowledge of the human heart". If the claim to have founded the English Novel was ever seriously contested between Richardson and Fielding, then Richardson's study of the inner life, subsequently championed by Henry James and Virginia Woolf, has long since been off the challenge.

Romance and rumbustiousness are the qualities associated most commonly with Fielding's novels helped by the film of *Tom Jones*, which made him a precursor of the bodice-ripper, with their sprawling, action, their generalised character types, and enough Latin tags and shit and a-e's to suggest an equal interest in the scholarly and the bestial.

Most earlier biographers have been hasty to deal in type, moving from the "good-natured libertine" to the even-handed judicar and magistrate. Finally to the moulding Olympian, looking down benignly on earthly follies and vices. All this changed with Martin and Ruth Battestin's 700-page *Henry Fielding*, published last year, and the result of 20 years research by two scholars who have dominated the post-war Fielding industry, a book which was hailed as a masterpiece of detective work.

Born in 1707 at Sharpham Park near Glastonbury, at 12 Fielding was caught up in a dispute between his father, recently remarried to a Catholic, and his staunchly Protestant grandmother, during which nursery maid alleged that the boy Henry was not only in the habit of spitting in the girl's face but "was guilty of committing some indecent actions with his sister, Beatrice". Six years later he was bound over by the magistrates of Lyne following a street brawl which resulted from his attempt to abduct a 15-year-old heiress. Debt actions dogged him for the rest of his life.

The precise cause of Field-

ing's improvidence has always eluded his biographers. In this new study Donald Thomas attributes it to a large-spirited ambition to live in the style of his ancestors (he was descended from the Earls of Denbigh). It fits with his general view of Fielding as a patriotic moralist, enemy alike of bourgeois piety and aristocratic corruption, whose drink-

ing companions, philosophically at least, were Cicero and Seneca, Horace and Claudian. As an idea it works well. It certainly gets the spirit of Fielding's bawling of Falstaff when his boy dominates the London stage. To describe it as "a schoolboy ragging his master" conveys the sense of an almost donnish innocence which is lacking in the Battestins' picture of a committed but ultimately compromised political activist whom Walpole bribed and then silenced with the Licensing Act.

Thomas is also excellent at suggesting how Fielding's interest in Fortune and Providence in the novels, and his broader feeling for virtue's

## Epilogue to a presidency

**Stewart Fleming is not bewitched by Ronald Reagan**

**T**HE THEATRE darkens, the curtain parts and the cameras begin to roll. Welcome to the autobiography of Ronald Reagan, *An American Life*, a re-run of the former US President's finest hours – at times it seems every single moment of them. There are centre stage is the handsome leader, now tenderly embracing his wife, now sharing the nation's tragedies and triumphs, now warning the American people of the demons which threaten them.

Comments abroad. Democrats at home. Finally, having for almost a decade sought peace not confrontation with the Soviet Union, Mr Reagan and his political philosophy emerge victorious. His book is testimony to his conviction that events are shaped by leaders, not the rhythms of history. The reader familiar with the Reagan presidency will have to pore patiently over this volume of familiar anecdotes and convictions to find new insights into the life and times of the author. As this affable and approachable man says of himself, as a child "I was a little introverted and probably a little slow in making really close friends", adding "I think this reluctance to get close to people never left me... I've been inclined to hold back a little of myself reserving it for myself".

Sadly the next seven hundred pages are more than ample testimony to this reserve. He even resists the very human temptation to respond in kind to those whose "kiss and tell" memoirs already shone an unflattering light on his presidency. Those readers with a penchant for mulling over the psychology of the writer will no doubt see in the portrayal of his wife Nancy the soul-mate without whom he says, his life would have been barren. They will wonder what went through the eleven-year-old Reagan's mind when, one winter's night, he came on his alcoholic father collapsed in the snow outside his home. "For a moment or two," he says, "I looked down at him and thought about continuing into the house and going to bed as if he weren't there. But I could not do it." And they will not be surprised that the solitary youngster from a poor family in small town America lost himself in books and fantasy. "I fell in love with the movies. I could not count the hours I spent in the darkness of our moviehouse (in Dixon, Illinois) with William S Hart and Tom Mix galloping over the prairie, or having my eyes turned misty by the cinematic perils that befell Mary Pickford and Pearl White."

As the book progresses however, the standards close down on the deeper feelings and judgements of the man this lonely child became. His ten-year marriage to Jane Wyman, the actress who was the mother of two of his children (Maureen and Michael) before their divorce in 1948, merits On the contrary, if Washington were so well aware of the troubles of the Soviet economy in 1981 then the President's efforts to limit Western financial credits to the Soviet Union in his first years in office took more like the actions of a beligerent seeking to squeeze until the pipe squeaked, something his more tractant advisers in the Pentagon favoured. Mr Reagan's efforts to rewrite history are too transparent to convince any but his most ardent supporters. His critics will continue to see him as a man who may have helped to raise the spirits of his countrymen but who did so at the cost of encouraging their isolationist instincts, another legacy which his successor is having to wrestle with as he confronts the latest Middle East crisis. Perhaps the biggest service Mr Reagan has done himself in this volume is to preserve the mystery surrounding his character and the extraordinary way in which he so bewitched the American people. As Professor Gary Wills wrote in an acclaimed biography, "He is just as simple and mysterious as our collective dreams and memories".

it is just in these final pages that one needs a blast from the Battestins. Whereas Thomas stresses Fielding's discomfort and vulnerability, the Battestins continue to stress his powers of mind, his appetite for observation as well as, typically, for food, and above all, his enduring humour. The Battestins have none of Thomas's sense of intellectual discovery, which makes his the better intellectual biography, but they have an unswerving appreciation of Fielding the man, "the source of infinite entertainment to his Friends, whatever was the conversation, whether grave or gay" as his friend James Harris remembered him. Thomas talks about Atropos cutting the thin-spun thread of Fielding's life, but the Battestins notice in the Spring of 1988 that an anonymous visitor has placed 47 roses on Fielding's grave.

That two such magnificent and equally well-researched biographies should appear (apparently) so independently leaves the Fielding enthusiast as well as the newcomer happily spoiled for choice.

**Mark Archer**

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## FOOD &amp; WINE

## Lure of northern red Rhônes

Edmund Penning-Rowsell on an area of south east France that is gaining in popularity

**A**S IN Burgundy, the 1990 vintage further south on the Rhône was very good. Louis Jaboulet, president of the well-known Tain l'Hermitage firm of Paul Jaboulet Aîné, told me that for the first time in his life there had been three excellent vintages in a row - '88, '89 and now '90.

Moreover, partly because of the ever-increasing prices of the Côte d'Or wines, more and more consumers have been turning to a region which has improved quality and production substantially to meet world-wide demand. Appellation Contrôlée Côtes du Rhône and its villages wines in the second half of the Seventies averaged under 1.5m hectolitres but last year produced nearly 2.4m. Châteauneuf-du-Pape also increased production substantially.

In the north where Châteauneuf apart, the most distinguished wines are made, the biggest district of Crozes-Hermitage more than doubled its production in the same period. Even the tightly restricted appellations of Hermitage and Côte Rôtie increased their authorised output.

While prices of these two wines have risen in recent years for some excellent vintages, they compare favourably with those for single-vineyard Côte d'Ors and the lower appellations are very good value.

The reason why the Côte Rôtie, the most northerly and for some the most distinguished of the Rhône reds, has increased its output in these some 20 years ago the controlled appellation was extended to the plateau above steep hills that form the real Côte Rôtie, divided between the Côte Brune and the Côte Blanche. The delimited area that only covered 60 ha 20-30 years ago, is now 150 ha, of which less than half is on the hillside, on narrow, very hard-to-work terraces. The plateau has a lighter soil and less intense sun-exposure, and the wines are best bought from the traditional growers on the slopes.

The black grape employed is the Syrah,

formerly almost entirely confined to the northern Rhône, but now spread further south and to the New World, where in Australia it is called Shiraz. But, in the same way as Chianti was softened by blending with white Trebbiano, so the powerful Syrah is blended with up to 20 per cent of Viognier, the uncommon grape of adjoining Condrieu; and poured into the same fermenting vat as the Syrah, but only once for Côte Blanche.

As in Burgundy, the trade is very much divided between the merchants who buy grapes and make a blended wine, and the growers who make and market their own wine. Of the former the best known is Jaboulet's Les Jumelles, but respectable wines are also made by Chapoutier and Delas of Tain.

The latter group is dominated by Marcel Guigal of Ampuis, who also owns the neighbouring firm of Vidal-Pleurey. The demand for his wine and information - and he has other wines to sell, including Hermitage, Côtes du Rhône and Gigondas - is high. He has 12 ha on the Côte but has plans for a further 3 ha, which would cost Ffr2m (£272,000) per ha to clear and plant.

Permission from Brussels to plant vineyards is difficult to obtain. Guigal sells his Côte Rôtie either as a blend of the two Côte or as Le Mouline Côte Blanche or Landonne Côte Brune. These are very hard to find in the UK, and expensive (Adams of Southwold has the '94 La Landonne at £26.65 a bottle), but only 8,000 bottles are made of this, and 5,000 of the La Mouline.

He has brought into production a site left unplanted since 1990, the Clos Turque, and I tasted the recently-released first vintage of '88. It has huge colour and is powerful and rich - as was the '88, still in cask, and very concentrated. Only 4,500 bottles of the '96 were produced, and if it is to be found here the price is unlikely to be much under £30.

There are a number of other distinguished Côte Rôtie producers, including Jasmin, whose huge-coloured, very fruity '88 I tasted in his Ampuis cellar. Other good names whose wines will be on the lists of leading merchants in the UK, include Derieux, Roasting, Barge and Jamet.

Just south of the Côte Rôtie, and also on the right bank of the river, lie the slightly less steep vineyard slopes of Condrieu, where one of the world's rarest white wines is made from the Viognier - 13,000 cases in the unusually large '89 vintage, but normally averaging no more than 9,000 from 20 ha in production. It is what the French call a "jealous" grape, unreliable, small in output and liable to quick over-ripening.

It has a very special bouquet - apricots and pears are recalled - distinctly dry in flavour, but elegant and full-bodied too. It is normally regarded as a wine to drink young, but Georges Vernay, the biggest producer, says it can last 10 years. He told me that the UK was his biggest export market, but it is not on any list to hand. Adams of Southwold list Guigal's '87 at £19.20, but Perrier's '88 at £13.60. Although with its own appellation, Ch. Grillet is made in the Condrieu.

The centre of the northern Rhône vineyards is Tain l'Hermitage, dominated on the left bank by the Hermitage Hill, closely planted with the Syrah black grape, and the Roussanne and Marsanne for the small percentage of white Hermitage: a total of 125 ha which, in total, produce about 63,000 cases. I count Jaboulet's '91 Hermitage La Chapelle as one of the finest red wines that I have ever drunk. These superior northern Rhônes may lack the velvety quality of the finer Côte d'Or reds and the finesse of many classed-growth clarets, but they have, when mature, a mouth-filling fruitiness and rich concentration on nose and

palate that cannot be matched elsewhere. This includes the better Crozes Hermitage, St Joseph and Cornas. But seldom do they receive their due measure of time to ripen. The initial power of Hermitage may be softened by 20 per cent of Viognier, but in fact this is used sparingly if at all.

The four leading Tain houses are Chapoutier, Delas, Jaboulet and the Cooperative, and all but the last trade in the southern Rhône also. Chapoutier is the largest owner on the Hermitage hill and his white Chante Alouette is probably the best-known white Hermitage, though Jaboulet would doubtless put in a claim for their Chevalier de Sternberg.

These are good but not great whites, and those brought up on white burgundy, expensive though most now is, are unlikely to be completely satisfied with not inexpensive, somewhat weighty, white Hermitage. Of the reds Jaboulet's La Chapelle, of which only about 8,500 cases are made, is the most celebrated. However, Delas and the Tain co-op have greatly been improving the quality of their Hermitage and other local reds, and are less

expensive.

Crozes Hermitage can vary from the dull and uninspired to the fruity, full-bodied and distinctive. The best is almost certainly Jaboulet's Thalabert, reasonably priced, listed in the UK by many firms including Jesterini & Brooks, SW1, Lay & Wheeler of Colchester and The Wine Society of Stevenage.

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## PROPERTY

# Putting a high price on fame

*How do you sell a house with a notable owner? Very discreetly, says John Brennan*

**H**OME OWNERS with a public life are faced with a dilemma when they want to make a move. Discretion is often the better part of value in the upper reaches of the housing market.

On the one hand, a little owner-fame adds value. On the other, too high a personal profile and news of a sale risks raising eyebrows among business contacts and gossip columnists: do they need the money, has the wife found out about the mistress, has the mistress found out about the wife?

Once a house is on the open market it becomes open season to speculate about the reason for the sale. At the cash-strapped start of the 1990s that means a lengthening queue of important town and country properties available, but over which the owners have become publicity shy.

Some of the big country estates now hovering on the margins of the open market are being sold for no more profound reason than that their owners find that a bear market lifestyle eliminates the scope to be a part-time country squire. Yet so many of these properties are of a style and on a scale justified by considerations of status rather than by any conceivable accommodation need that owners find themselves on the wrong side of the double edge of image consciousness.

Having been able to display their success with a stately home and rolling acres it often seems a lame exit from the stage to be moving for purely practical reasons. Reports that the chairman is selling his house provide one of the tastiest of tit-bits for stock market speculation on a slow news day. The fact that he never gets time to visit it finds it too draughty, or that the neighbours drive him to distraction might justify, but hardly explain, the move. Acquiring a property of distinction adds status, and it adds visibility.

On the positive side, no sales agent would miss the chance to attract a few extra viewers by promoting a studio flat as the home of a soap opera star or a mews house as the changing rooms of some current football hero. Even a distant aura of

fame can add value. London's "blue plaque" houses, marked out as the former residence of some famous painter, poet, or politician, invariably attract a degree more buyer-interest than their neighbours. The price may be no different at the end of the negotiations, but the conversational value of living in a property with a history is a sales aid.

Fame, however tangential, is an even stronger force in the market for period country

Park homes of one of the Guinness trial defendants in this column recently elicited solicitors' letters and a surprising degree of concern about drawing attention to what, in that instance, was a perfectly straightforward home move.

Now, Sir Jack Lyons and Roslyn, Lady Lyons, are selling their home – one of London's largest and most secluded central area houses – with a degree of caution about publicity that perfectly illustrates the headline writer's dilemma.

It is the scale and location of Blundell House rather than

treaty, with the emphasis on "private."

The simple truth is that the house is too big for the Lyons now that their family has grown up, and they have already instructed the agents to find an equivalent standard, but more manageable house for them nearby. There is no race for cash, no exit from London, no drama beyond a normal trading down from a big family home.

It is the scale and location of Blundell House rather than

property in which the main house's drawing room measures 29 ft by 20 ft and where the dining room is 27 ft by 20 ft. And knowing that there are a couple of double garages and driveway parking for eight to ten more cars hardly gets across the presence of a house in which the door frames sport Adam architraves and where the main staircase and most fireplaces are exiles from an 18th century mansion.

Having a house of this scale spread across two floors is rare enough in an area more commonly associated with monolithic stucco terraced villas. Having a garden that could be hidden in the stockbroker belt around a house that is roughly equidistant from Notting Hill Gate and Kensington High Street lifts it still further out of reach of local comparables.

The house without publicity is also the house without an asking price. You might speculate that this is a substantially larger property than a number of the major town houses that have been marketed recently in the £2m to £10m price range. You could also say with certainty that its freehold status has far greater appeal to international buyers than the "average" Knightsbridge, Belgravia or Mayfair leasehold.

As for the location, it would be reasonable to argue that a Kensington mansion commands a premium over a Hampstead mansion but for the fact that the opportunity to compare like with like is so rare.

Move Blundell House to Hampstead and it would have more contemporaries to share a wall with, but even in that area of the big detached freehold houses with double digit-million asking prices it would stand out as a major property. Equally, Holland Park would have few problems winning a homeowners' popularity contest with Regent's Park, despite the particular appeal of the Nash Terraces and villas.

All of which combines to suggest a potential price that could well be as exceptional as the property. The one certainty is that this is a house which justifies that old saying about a Rolls Royce: if you need to ask the price, you can't possibly afford it.



## A half-century hotel

**A** SLIVER of Las Vegas hotel practice adapted to the Oxfordshire countryside has helped preserve at least one of the stately homes in the stockbroker belt around a house that is roughly equidistant from Notting Hill Gate and Kensington High Street lifts it still further out of reach of local comparables.

Property search specialists Property Vision thought up the Vegas-variant lease solution as a way of bringing together Ashford Hotels and Buckland House. Ashford is William Dowling's country hotel group, which owns and runs the Ashford and Dromoland Castles in Ireland and the elegant Draycott Hotel in Chelsea, Buckland House, for its part, is big.

The house, above, is an 18th century, Grade I listed Palladian hunting lodge by Richard Wood the younger that grew to become a building big enough to get lost in during an Edwardian building spree. Although the house, which lies near the centre of a 1,000-acre estate, did remain the Wellesley family home until the 1980s, it is self-evidently a property of another age.

In the 1980s in common with many stately home owners looking for an appropriate institutional occupier, the family sold the house to a private college.

The economics of private education stretch to cover the basic running costs, but regular parent appeals attest to the fact that few school or colleges generate enough cash to meet calls for the kind of maintenance involved in properties of this scale. As the college lease approached its end the estate owners were faced with a limited range of options, none of which appealed.

What do you do as the owner of a listed stately home that is likely to cost a few million pounds to bring up to scratch, and which is seriously over-scale for a family? The days when a few lions and a drive lined with vintage and classic motor cars would attract

enough day trippers to finance a house of this size are long past.

Not that entering into competition with the theme parks appealed, any more than the idea of selling the house and its deer park to a leisure property developer. Selling to a developer to carve the property into apartments had no allure either.

As for a straightforward home sale, as Property Vision's William Gething explains: "There has been a distinct change in climate. In the mid-1980s, with a bull market and tax rates coming down, it did become acceptable to buy bigger houses. Now,

rates that would have to be charged to justify the costs would be prohibitive. So that preferred option would have fallen through – if it had not been for a lease deal with distant echoes of Las Vegas.

It is commonplace in the US hotel market for the building to be developed and owned by one set of investors and the operating lease to be held by a separate business. That is less common in the UK, where institutional property investors traditionally have seen hotels as a market apart from office, shop or industrial buildings. Unlike their US counterparts, the UK investors have tended to regard the property and the operating sides of an hotel business as indivisible elements of its value.

Translating the more flexible US approach to Oxfordshire, Property Vision worked out a long-start 50 year leasehold structure with the freeholding family trust which allows Ashford, as the leaseholders and hotel operator, to pay for the adaptation of the house without having a parallel set of purchase finance costs to deal with at the same time.

The idea of adapting the property to become a country house hotel met most of the owners' concerns about the possible use of the house. But on a straightforward sale basis the figures did not add up. "There have been some crazy prices paid in the past five years in a market where people have been viewing every blade of grass as a golf course and every country house as a five-star hotel," says Gething. "A lot of those deals just do not make any economic sense."

In this case, if you added the costs of adapting, rewiring, replumbing and fitting out 30,000 sq ft of Grade I listed house to a realistic freehold purchase price then the room

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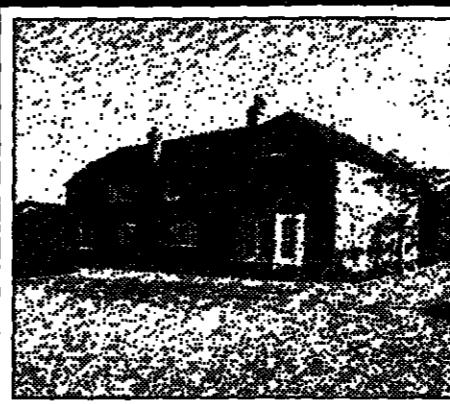
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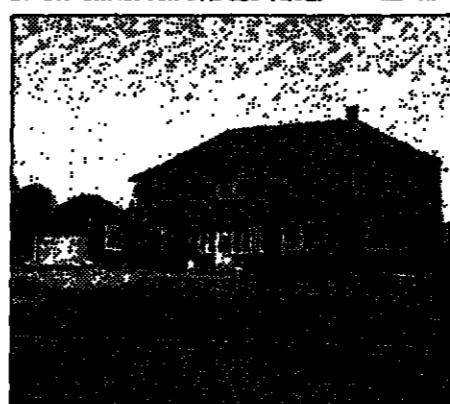
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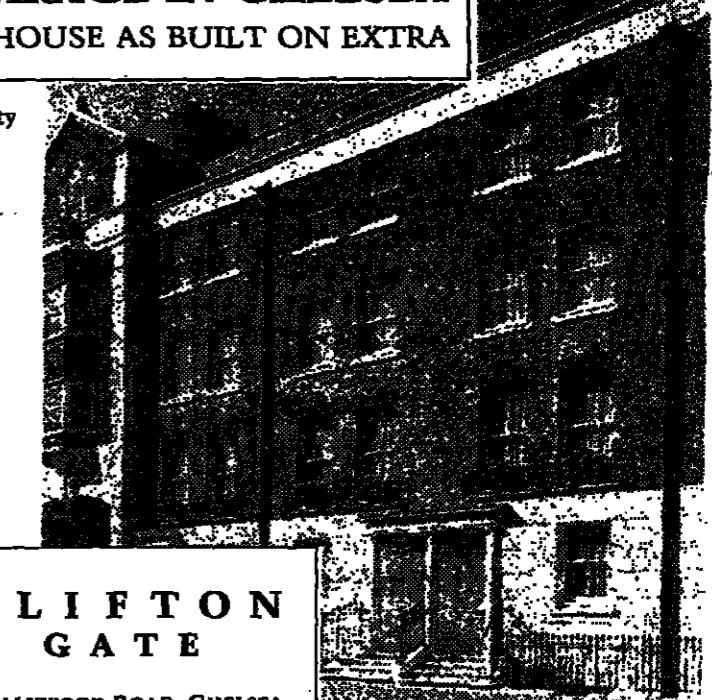
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## DESPATCHES

# Memories of the Sixties

**George Graham** on the questions posed by the latest Paris riots

**T**HE SMELL of tear gas drifting along the quays of the River Seine brought back familiar memories this week, as France's CRS riot police formed up to disperse an estimated 120,000 protesting high school students.

The marchers set off from the Bastille to press their demands for better school conditions in front of the parliament and the education ministry. But, as scuffles and looting broke out, the police moved in to stop the demonstration from crossing the river to its destination in front of the Elysée Palace.

Despite some superficial resemblances, however, everything about Monday's march distinguished it from the Paris riots of 1968, where students and trade unions came together in a far-reaching outburst against society, and even from the student demonstrations of 1968, protesting against a project to reform the university system.

Behind the violent picture given of the march by images of looted shops and burning cars lay an overwhelmingly peaceable demonstration, far from the maelstrom of May 1968: students, police and jour-



Paris rioting, 1990 style — but the 100,000-strong march by French students ended an overwhelmingly peaceful demonstration

nalists all agree that the "smashers" formed a small and unrepresentative minority.

The most obvious difference was in the reaction of the police. Instead of laying about them with their truncheons as they did in 1968 and 1986 — when two policemen beat a student to death — the police reacted so gently that they have been criticised for being too soft with looters.

Eyewitnesses agree that the police displayed remarkable restraint. Different, too, is the response of parents, teachers and politicians to the protests.

"The paradox of this movement is that it is beating against an elderdown. Parents remember May '68 and encourage the movement; politicians from right and left want to open a dialogue. But this attitude irritates the school students, who get the impression that society thinks of them as children to be coddled," says sociologist Edgar Morin.

The leaders of the '68 generation, many of whom sit in parliament or work in the government, look on almost with regret at the materialistic preoccupation of the students.

Money is certainly at the top of the students' demands. They want money to renovate the bleak suburban lycées, or high

schools, where the protest movement began; money to pay for more teachers and security supervisors; and money for coffee machines, cafeterias and extra-curricular activities. Behind these concrete demands, however, lies a more general unease.

"When the students see that the rule of the game in the economy, in politics, in sport, is the absolute rule of money, we shouldn't be surprised if they say 'Us too'... but we can see today that we cannot make it with quantitative measures alone," says Yannick Sibron, secretary general of the FEN teachers' union.

Since President François Mitterrand was re-elected in 1988, the government has made education its top priority. The central education budget has

risen by FF150bn since 1988 to total FF247.8bn next year, and Michel Rocard, the prime minister, this week promised an additional FF4.5bn to meet the students' demands.

In relation to the French economy, however, the budget boost of the last three years has only halted a longer slide in education spending, which has declined by around half a percentage point since its peak at 6.79 per cent of gross domestic product in 1984.

The extra money, moreover, has been overwhelmingly devoted to revaluing the salaries of the 880,000 teachers and 280,000 administrative and ancillary staff employed by the French education ministry.

Lionel Jospin, the education minister, has made only a tentative start on the promised

overhaul of the system.

Commentators from all sides are agreed that secondary education in France is close to thrombosis in its structures, its organisation, its subject matter and its goals — a judgment which throws cold water on the new-found enthusiasm of Neil Kinnock, the leader of the British Labour Party, for the lycée model.

France's educational achievements are still solid. More than 80 per cent of boys and more than 90 per cent of girls are still at school at the age of 17, compared with 30 and 40 per cent respectively in the UK.

The ambitions of Rocard's government are still more impressive. By the year 2000, the aim is for no-one to leave school without some form of diploma; for four pupils out of five to reach the level of the baccalaureat, the main examination for those graduating from high school; and for all who pass to be able to go on to higher education.

These goals involve bringing 60 per cent of pupils to baccalaureat level by 1993, compared with around 50 per cent last year and little more than 30 per cent in the 1970s.

But parents and schoolchildren complain of rigid curricula, authoritarian teaching staff, long study hours, the heavy load of homework, the discouragement of original thought and the psychological pressure to pass the baccalaureat, without which it is becoming more difficult to get a job.

Even the very best lycées are unquestionably far more open

to children from all social and economic backgrounds than Britain's public schools and universities. Yet middle and upper class families with the time and money to coach their children through the baccalaureat still score far higher educational success rates than working class families.

What is more, some economists suggest that, whatever its intrinsic merits, the French system is providing the wrong sort of education, and may be partly responsible for France's unemployment rate of 8.9 per cent, the highest in the industrialised world except for Spain and Ireland.

On the organisational side,

one of the core problems in the French educational system is its heavy centralisation. With a total of 1.16m employees, the French education ministry ranks second only to the Red Army in the size of its workforce.

A timid attempt at decentralisation began in 1986, when responsibility for the construction, maintenance and renovation of high schools was entrusted to regional and departmental administrations.

This decentralisation means

that, ironically, the student protesters are knocking at the wrong door. Crumbling lycées buildings and prefabricated huts serving as classrooms come under the regional governments, not Jospin's central ministry — a fact which has rubbed salt in Jospin's wounds as he tries to lead on the students' inchoate demands.

Yet many observers see the

concrete demands put forward by the students' leaders as

more emblems of a deeper-rooted unease than objectives in themselves.

It was not only the C&A

clothes chain that was raided

by the "smashers" at Monday's

demonstration; school students

on the march, too, were held

up and robbed of their jackets

by their worse-off contemporaries, to the battle cry of

"Vaulx-en-Velin".

Neither the anger of the

havoc nor the more peaceable

unease of the haves are

easy targets for the govern-

ment to address with concrete

measures. What remains to be

seen is whether the student

movement will simply wear

itself out with time, or gain

momentum and begin to pose

more serious problems for

the government's survival.

disbanded, public fear of the state is replaced by fear of crime. Burglaries, street crime and more organised racketeering have soared (as in neighbouring countries). The uniformed police, which now has 4,000 vacancies, knows it is unloved and barely maintains a presence on the streets. It polices by swoops and raids, and is conspicuously absent when needed. The national crime clear-up rate has been estimated at from 3 to 5 per cent. Compare this to Britain's 35 per cent, and it would seem that the supply of prisoners in Poland must be drying up. Apparently not so. Even the minimal clear-up percentage in Poland is enough to be slowing down the monthly drop in the jail population. Prison staff are starting to see last year's prisoners who were granted an amnesty, back in again.

The economic situation contributes to general nervousness, and does much to undermine the reforms in the penal field. As jobs disappear outside, it becomes harder and harder to find the contracts that keep prisoners employed and paid. The absence of after-care provisions adds to housing and employment problems.

Major prison riots at the time when the extent of the amnesty was being disputed in the two houses of parliament increased public anxiety. Public opinion surveys in Poland show a desire for tougher treatment of criminals, including the death penalty.

"Voices from the people, the press and the parliament are saying we need to be more tough on crime," says Professor Lech Palandy of Warsaw University, a leading government adviser. "If those voices prevail, we'll be in the same dilemma as the UK. So far the government is in support of our reforms, but what next?"

With the Presidential elections due on November 25 it is not just the lawyers who are holding their breath.



Lech Wałęsa: in the forefront of reform

filled up again. The most blatantly double-edged criminal charges used by the Communists have been repealed. Root-and-branch changes have been made in the prosecution, sentencing and appeals procedure aimed at keeping people out of prison (or releasing those serving outlandish sentences). Virtually all the Supreme Court judges have been replaced and a ban on Communist Party membership for all judicial applicants is bringing out a different sort of candidate.

However, the new practices aimed at protecting the individual have still to operate within a penal code that was designed to protect the state. A

completely new code has been drafted at break-neck speed, too fast, many lawyers think. It includes abolition of the death penalty and introduction instead of the life sentence for murder. Meantime, the system has to try to operate both justly and within the law. It is like trying to rewrite the script and change the cast while the performance is on.

The other central European countries have embarked on a similar course, but Poland is in the vanguard: the groundwork for many of today's changes were laid in 1980-81. The dizzy reforms could now so easily come crashing down.

With the old security police

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With the old security police

## Independent schools: heads and tails

■ continued from page I

schools," Rogers said, adding that his students might have performed well if they had been sent to their local comprehensive.

Meanwhile, the data also suggest that schools which insist on retaining white Christian names do less well than their more open-minded counterparts.

Rev. Peter Pilkington, headmaster of St Paul's, says that the very large number of Jewish boys at his school has contributed to its high performance in A level exams.

Similarly, David Smith, headmaster at Bradford Grammar, says his school's academic standards are bolstered by the high percentage of Asian children attending, as well as by the decision to admit girls to the sixth form.

Meanwhile, singling out superior girls' schools is a far more difficult task than pinpointing top boys' schools, although their A level grades

are roughly equal. For example, Wycombe Abbey slightly outperforms Winchester on A level exams, while North London Collegiate outperforms a number of the best London boys' day schools.

So why admissions tutors, examining and marking officials within independent education should find it so difficult to name the top 10 girls' schools remains a mystery. However, headmistresses offer a few ideas.

Among the primary reasons are that the boys' schools have better financed publicity machines and that girls' schools have not fostered such a fiercely competitive ethos. "These A level results are sort of like virility symbols," said one Oxford admissions tutor. And to be fair, Oxford colleges have only become co-educational in the past 10 to 15 years so that tutors are less familiar with the products of girls' schools.

Also, there has been a more subtle aspect to girls' education that is only changing recently. "For years, girls' schools were preoccupied with turning out little ladies," said one member of the Girls' Public Day School Trust. Indeed, even a quick perusal of the latest

girls' schools catalogue shows that courses in domestic science, needlework and textiles are offered, even at the most selective places. One parent, suggesting Wycombe Abbey as a possible school for her daughter, was told about the classes in flower arranging. Although Wycombe Abbey's scholastic record is formidable, this is not the sort of which academic reputations are made.

Among some of the most rigorous girls' day schools, such courses are scorned. "We don't offer domestic science," said Helen Williams, headmistress of St Paul's Girls' Schools. At her school, all girls are required to take chemistry and mathematics to age 16, and the overwhelming majority take maths and science to A level. Indeed, at many girls' schools, the same subjects are taught to the age of 18.

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The best results are undoubtedly impressive. Nevertheless, as a product of New York's school system I am still looking to the maintained schools in my area for the education of my daughter.

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## TRAVEL FOCUS - HONG KONG

# Pick your own thrill in a capitalist funfair

*There is more to Hong Kong than shopping. Daniel Green gives an overview of one of the world's great destinations*

**C**APITALIST theme park. Asia's shopping mall, Chinatown to the global city. For the visitor, Hong Kong is an inspiring vision of urban hedonism. Like children at the fair, each tourist seeks and finds the thrill of the ride. There is something uplifting about the enclosing mountains, something cozy about the warm humid climate, something exhilarating about the slick efficiency with which 6m people run their neon machine.

For those born to shop, time passes quickly. Their days are filled with Krisia, Cerruti, Freis and Kenzo; Breitling, Omega, Well and Rado. It is a crash course in the vocabulary of branding. You may not want to learn, but you will. Playing truant is not easy, for each door

leads to another classroom.

Hong Kong is a narrow and superficial place that caters marvellously to primitive pleasures. Fun is there for the having, but after a week you can feel like an extra in a soap opera.

Hong Kong looks unreal because it is unreal. Some talented set designers have been working on the mountainous coastline at the far end of a dry river. It is an extraordinary achievement and worth a few days of anyone's life to behold.

A century and a half ago, what is now the Territory (no-one calls it a colony) of Hong Kong was a scrubby shore and several hundred rocky islands at the mouth of the Pearl River. The area was one of the last parts of the Chinese empire to be settled; 150 years ago, a few peasant fami-

lies scraped a living from fishing and subsistence farming. Their descendants are property billionaires and their houses are on the tourist authority's Heritage Tour.

There are also tourists tycoons, which is not surprising: more than 5m people visit Hong Kong each year. Most visitors are from the Far East, men outnumbering women three to two, most are in the "senior white collar bracket and only one-third are on package."

They do not come for heritage tours. More than half their spending money goes to shopkeepers. It is a shame, really, because although almost no building is old, it is not difficult to find an older way of life. Few tourists bother to step off Nathan Road, the main shopping street on the Kowloon peninsula. Within a few

yards, though, English vanishes from shop windows because there is no-one to read it. The local restaurants have no walls; their roofs are held up by bamboo pillars. Dinners in dungarees pluck their chopsticks from a communal tin filled with water in the centre of the table.

Such sights are not even conceived of by visitors, perhaps because the retail industry has developed to a fine art the practice of attracting your attention. Try walking through Causeway Bay and only one-third is on package.

It is not all like that. The gorgeous Sai Kung peninsula in the east is serene and spectacular walking country. The more leisurely can rent a junk to take them to isolated beaches, perhaps at the foot of the striking and aptly named Sharp Peak.

Wild country is Hong Kong's undiscovered treasure.

miles to the north of your hotel.

The good news is that you are likely to see Halka people, from one of the original tribes of the area. The women are easiest to recognise, with their fringed broad-brimmed black hats. The bad news is that much of the New Territories is strewn with used car dumps, abattoirs and hardened fire camps for Vietnamese boat people. The man who keeps the city functioning is just out there. A few thousand people live out there. There is not much shopping to be had but the food is good, the roads empty, people look you in the eye - and may even smile.

■ Daniel Green travelled c/o Cathay Pacific and stayed at the Conrad and New World Harbour View hotels.

## Life, death and birdsong: just another Sunday

**S**UNDAY afternoons are the worst. The clack, clack, clack of wooden tiles being slammed down on formica tables, then shuffled furiously, the sound rising in volume until it seems as if you are living in a cicada colony. The residents of Hing Hon Road in Sai Ying Pun, Hong Kong, are settling down to their weekly orgy of mahjong.

When I first moved into this flat the noise was deafening. Nine months later I am getting used to it, in much the same way, I suspect, as the local shopkeepers and inhabitants are getting used to my white face in what is still a very Chinese part of Hong Kong.

Sai Ying Pun is a small residential district of the western tip of Hong Kong Island, of little interest to tourists or businessmen and far removed from the hustle of the shopping arcades of Central or Tsim Tsa Tsui. It has a mixture of old colonial-style houses with graceful though crumbling facades, and newer, much taller buildings.

My flat is on the fourth floor of a 20-storey apartment block. This being high-rise Hong Kong, where personal space is a reward only for the rich, I can see into the flats, and lives, of at least 12 Chinese families living 20 yards away across the road. They, too, can look in on me, although they now seem bored with their new *guello*, or westerner.

The area is home for middle-class

Chinese, perhaps working in banks or for the government, and manual labourers, often content with taking jobs as and when they are offered. Most of the shopkeepers own and live in their shops, selling curtains, building supplies, joss sticks, freshly-rolled noodles, anything.

In some ways it is still a traditional Chinese community with second-, sometimes third-generation residents passing on their homes and businesses to their children - if they have not emigrated.

In spite of Hong Kong's image as a 24-hour city, Sai Ying Pun remains peacefully at night. By 6.30am the local market is operating and housewives jostle to buy fresh vegetables and milk for breakfast. Older people head for the "park" less than one acre in size, where they go through their morning exercises or practise *taiqiquan*, a form of Chinese martial art. Workers queue for the endless stream of public buses and minibuses which head for the commercial and industrial centres of Hong Kong.

Children start school early and only housewives are left behind to go through the daily chores of washing, shopping and preparing for the evening meal, which is nearly always attended by the whole family. The routine is only broken by occasional hawkers peddling their wares. One, a wizened man with a high-pitched squeal of a voice, sells long bamboo poles

which are suspended outside each flat window. The poles act as a mini washing line, transforming the road into a Chinese laundry each afternoon.

Cantonese culture remains strongly visible. On festivals and holidays women burn paper, symbolising money, on the street. The offerings are intended for ancestors and are accompanied by oranges, because the Chinese word for oranges sounds similar to the word for good fortune.

**Hong Kong resident Angus Foster on being a stranger in a strange land**

No-one seems much bothered by the risks of lighting fires in the cramped streets, or by the swirls of ash and smouldering paper which threaten to land on every passer-by. After all, ancestors must never be slighted.

Chinese and Westerners keep to themselves. We exchange greetings in the lifts and chat about the weather in much the same way as neighbours in other countries. My few insights into local gossip come from Mr Ma, who visits for tea and a chat some mornings.

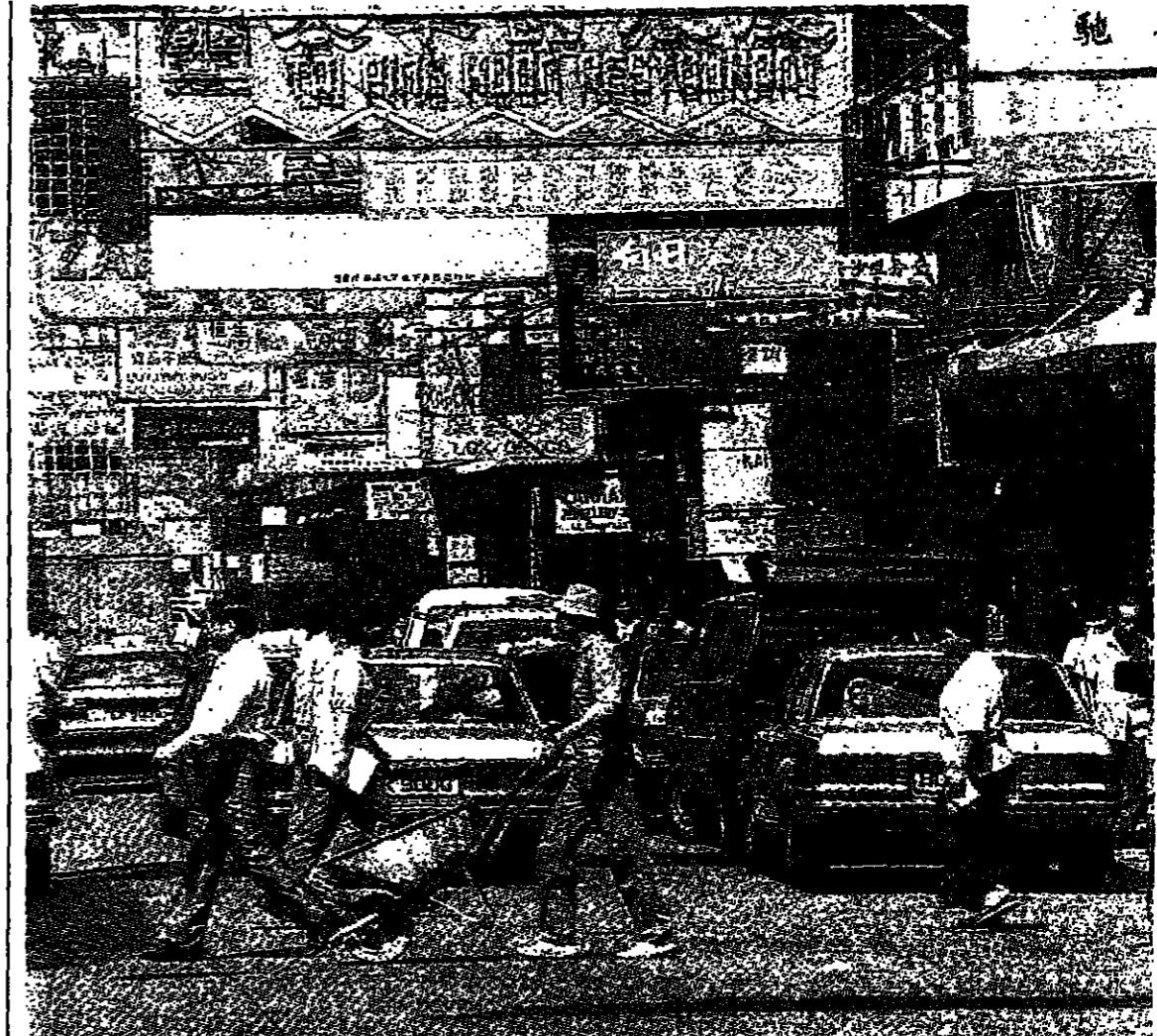
Recently there was great excite-

ment. Mr Ma's friend, Mr Cheng, like many older Chinese men, likes birds. He has several brightly coloured birds, which are proudly displayed each morning from his window in beautiful woven bamboo cages. But Mr Cheng's girlfriend complained he was spending more time with his birds than visiting her. Did he love the birds more than her, she asked. In a huff, she threw one of the birds, complete with cage, to its death six floors below.

According to Mr Ma, Mr Cheng very nearly inflicted the same fate on his girlfriend, but only gave her a beating. It seems she was right about Mr Cheng's affections. He has bought a new bird and stopped seeing the girl.

There is not much night life in Sai Ying Pun. The few restaurants nearby cater for labourers at lunch time and young couples and celebrating families in the evening. A take-away noodle shop does brisk business on Wednesday nights, as punters return from the betting shop where they have either won, or more likely lost, on the twice-weekly horse racing.

Otherwise, families are back home by 7pm for the evening meal, followed by TV and early bed. The general calm is occasionally broken by a practising pianist, a passing police siren or the hum of a taxi bringing people home late from the buzzier parts of Hong Kong.



Bright lights, big city: the heart of Hong Kong is not shy of advertising its attractions

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The New World Harbour View on Wan Chai waterfront

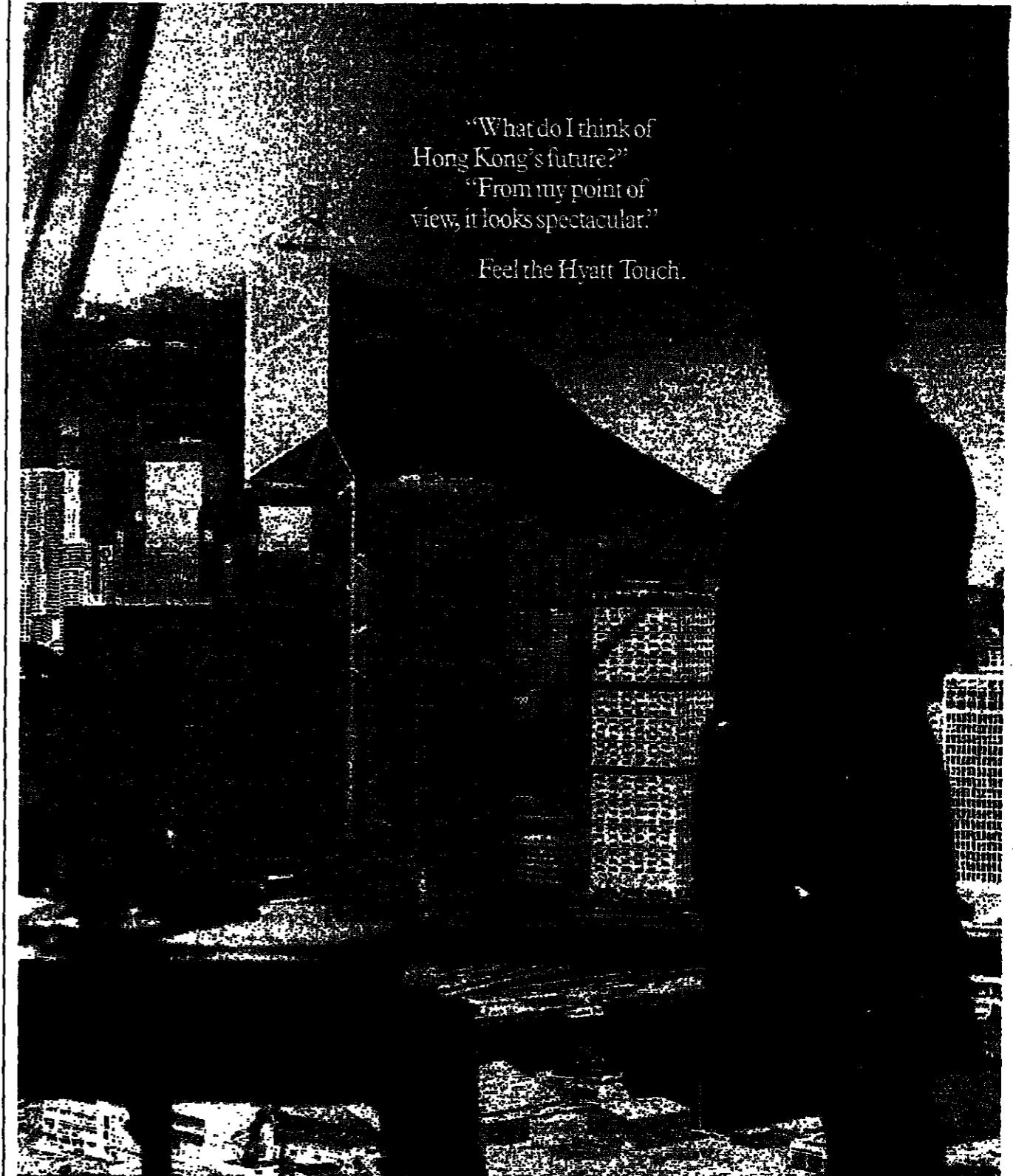


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I HAD visited Hong Kong twice before. I had shopped and shopped and eaten and ridden up the Peak on the tram, walked along Nathan Road, been to Aberdeen and Stanley and even clambered to Lamma Island on a junk. I had seen it, done it, and bought the T-shirt.

But what do the locals do on a day off? How do they get away from Hong Kong's designer monotony?

Answer: they go for country walks. This is not a joke. Hong Kong has prepared trails through scenery that would be called a national park in the US. The landscape is so mountainous that where the city stops, the jungle starts.

From Lion Rock, behind Kowloon, you can see the whole territory. Below you Boeings bank for their final descent into the strip of land reclaimed from the sea called Kai Tak Airport. Beyond, the channel of Victoria Harbour is cross-hatched with junks, ferries and bulk carriers. They sail past Causeway Bay and Central District towards the camel humps of Lantau Island's twin peaks.

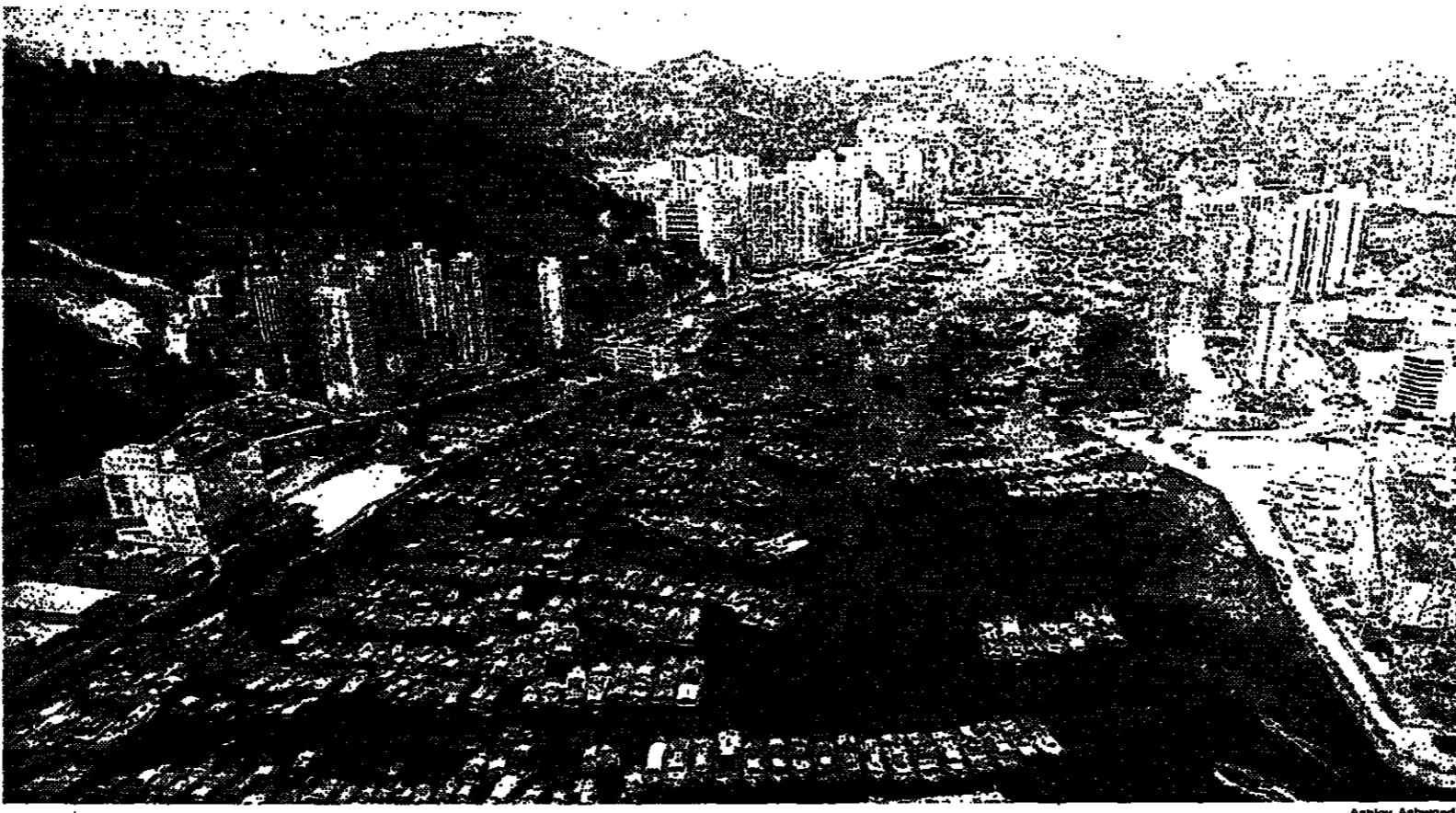
On the other side your gaze drops down to the boom town of Shatin, with its wide avenues and race course. Beyond is Deep Water Bay and then China. To the left the huge bulk of Tai Mo Shan, the territory's highest mountain at 3,100 ft, blocks the view, while to the right the spine of the Sal Kung peninsula points like an arrow towards Taiwan.

I start my wanderings in Central District, a few minutes from the Hilton Hotel. The Peak Tram arrives at an observation platform crammed, as usual, with five-minute trippers. They are ignorant of the short trail around Victoria Peak that starts a few yards away because nobody tells them it is there. They are missing both a stroll flat enough for the seriously unfit and a grand circle tour around one of the world's great shows of living sculpture.

Follow the signs and within moments the city's jackhammers and jets subside to a grey aural backdrop. Birdsong breaks through like the sun. Pixel-thin tower blocks come into view at the far end of Hong Kong island, stacked up behind each other as if in an auditorium. The mean and moody Bank of China building, the tallest in Asia and the architectural equivalent of a switchblade-wielding street tough, takes centre stage.

Half way around the three-mile walk, the official Hong Kong Trail drops away to the right. I tighten my laces, check my water supply and head into the country. The air is cool and still. A forest of rhododendron swishes down to the sea. A mile from the oriental equivalent of Bond Street or Fifth Avenue, there is a cat on the path. Tall and thin, it could be a stray Siamese except for the spots. A local naturalist later told me it was a leopar cat, and a rare sight so close to the city.

Ten minutes later the shrubbery becomes a low wood. A sandy path



The walker's reward in Hong Kong: a spectacular view of junk-crammed Aberdeen harbour

## Soft lighting, hard selling

IF THERE is a symbol of Hong Kong's excesses, where status and money meld perfectly, it is in the brash architectural lines of "The Landmark" one of Hong Kong's glitziest shopping arcades.

Indeed, if things go wrong after 1997, The Landmark should be consecrated as a temple to consumer fetishism.

Every major western luxury brand name is represented, renting some of the most expensive real estate in the world. Need a diamond

studded watch, a Russian fur coat (no sensitivities about animal rights here), or a complete suit of Gucci leather accessories? No problem, come to the Landmark.

When I arrived in Hong Kong I was amazed at the range and number of these "internationally acclaimed" brand names. Being a bachelor, and a poor one at that, I had been cossetted from this world which seems to drive well-heeled women wild. I sometimes wonder if I, too,

could start up a famous "house." I would only need a Paris phone directory and a long-legged Asian model.

Despite the hype and the prices, shops like these do good business, pulling in wealthy Asians for whom Hong Kong still offers the best shopping in the region. No doubt American and European tourists help, although I suspect many get muddled by the exchange rate and think they are getting a bargain.

Such up-market shops are a relatively recent addition to Hong Kong's arcades. The colony is still better known for being a good place to buy cheap electronics, material and clothes. That reputation remains intact, although Hong Kong's claim to be the best place in Asia for tarts has been usurped by Thailand.

Unless you are a convicted shopaholic, possibly the best fun can be had wandering the back streets of Western, Wanchai or Mongkok, away from the tourist pleasure domes. Food markets are especially absorbing, although western sensitivities have robbed them of some of their traditional charm. For example, you will no longer see skinned dog on sale in Hong Kong, as you still do across the border in China.

Sadly, Hong Kong is not a shopping paradise in every department. European friends complain they can never find adequately supportive bras. Unfortunately for them, the Asian female is not modest in this regard. Still, I understand the situation has improved slightly since Marks & Spencer came to town.

Angus Foster

## Been there, done that

Daniel Green gets away from the city and into the jungle

winds its way around the hillside. It could be London's Barnes Common on a Sunday afternoon. Suddenly there is a snake next to me. It is fat, brown, about 5 ft long and upset. I step back in alarm while it tries, without much success, to scramble up a spindly tree-trunk. Breathing quickly, I plunge onwards, down steps cut in a ravine, past a water conduit where turtles flop gently in shallow pools. There are several places for the sore-footed to join a road and catch a bus or taxi, but I press on to the end of the five-hour route. The reward is a spectacular circuit above the junk-crammed harbour and terraced cemeteries of Aberdeen.

For a real adventure, I catch a ferry for the one-hour journey to the largest and highest of the territory's islands, Lantau. The boat pulls in to Silvermine Bay where it connects with half-a-dozen air-conditioned buses to the handful of settlements on the island. Lantau is twice the size of Hong Kong island but is home to just 15,000 people. The roads are empty — only

buses and the occasional crazy European crouched over the handlebars of a racing bicycle disturb the peace.

I go to Ngong Ping, a Buddhist temple complex on an elevated saddle between the cloud-draped Lantau peak at 3,000 ft and a 110 ft gilded statue of Buddha on its own smaller hillock.

It is a popular weekend spot for Hong Kong families, their clicking Canons and unusual pastimes.

In the temple grounds is a concrete box about 5 ft square. It contains a miniature rock garden with about 10 tortoises of various sizes. Covering the box is a metal grille through which, for some reason, visitors drop coins on to the heads of the tortoises.

They usually hit, and these permanently nervous creatures stride across their damp mat of metal discs diving into their shells at any approaching shadow.

I walk down the mountain towards the houses-on-stilts village of Tai O. It is wild woodland, with views beyond Hong Kong's waters, across the mouth of the Pearl River to where Macao lies hidden in the mist.

Only the turquoise and primrose of monastery roofs breaks the textured canopy of the woods. Outside the temple walls are scented market gardens with papaya, banana and breadfruit the size of bowling balls.

Bandy-legged old women stand raking and weeding. They greet me with black-toothed smiles beneath their grey tufty hair. "Tai O?" I ask. "Down down," they shout, laughing and pointing along a path that snakes into a thick outcrop of bamboo.

Once again, the trail is deserted.

The steps look new but the path is so overgrown in places that it is hard to see anything but the hillsides around. I feel like a Victorian adventurer in old Cathay. Sometimes I have the luxury of steps, sometimes just earth; much of it is covered in slippery moss. Few people pass this way. I have to duck under spiders' webs span across the track.

At the bottom, Tai O is bigger and dirtier than I had imagined. The star attraction is a rope ferry. A surly crane, elbow deep in piles of small change, levers herself upright to haul

on the rope that spans a creek from the bus stop to the bank. The fare is 30 cents (2p).

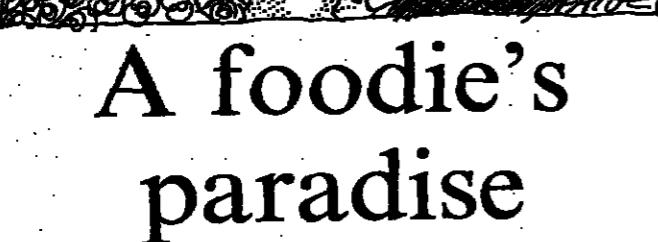
The ultimate walk is the MacLehose Trail, east-west across the New Territories mountain ridge. It is 100 kilometres long and divided into ten sections on walking maps. Every year there is a race along it, usually won by the Gurkhas. In not much more than 12 hours, I'll try that next time.

On my last day, I go on an official guided trip. The minibus is filled with women, sit next to a glamorous Texan MBA who has given up a successful business career to become the wife of a banker. "We're all wives," she says, indicating the other passengers.

Hong Kong is not her kind of place. "I've been here three days and seen everything. I told my husband I'm not coming back."

"Come on," I say. "There's lots to do. Have you tried the trails on Lantau, climbed Lion Rock, seen the wildlife . . ."

The lure of the markets,



## A foodie's paradise

"WE'VE TRIED Korean and Japanese, and tonight we're having Sri Lankan," the middle-aged tourist explained. Then he burped. Judging by his shirt, which clung tightly to his ample frame, he had enjoyed his meal.

Food is one of the things Hong Kong does best. Certainly the variety, and perhaps the quality, of cooking in the highest in Asia. As well as at least a dozen styles of Chinese food the colony is also the best place to enjoy a crash course in Asian cuisine. Indonesian, Thai and even Vietnamese are just some of the options our tourist had not tested. Anyone spending just a few days in Hong Kong quickly loses the notion that all Asian food tastes the same.

Eating and eating out, has always been important in Chinese culture than in most western countries. Hong Kong has also long been home to a transient population of immigrants, expatriates or travellers unable or unwilling to eat at home.

Since the 1970s, rising prosperity has made it easy for many Hong Kong residents to eat out several times a week. The result is a keenly competitive food trade. This competition, pronounced at the top and the market, has generally kept standards high.

Hong Kong claims it cooks

the best Chinese food in the world, although such statements are always subjective and cannot really be checked. Yet unsuccessful restaurants quickly fold and entrepreneurs are always looking for new themes. Hardly had the Berlin Wall tumbled before the colony was graced with a new eastern European restaurant, offering a range of Balkan and Germanic dishes.

The host wins or loses face depending on the dishes ordered and the enjoyment of his guests. It is extremely difficult to maintain appearances when already weighed down by enough food for 10 and a week's supply of XO brandy. The foreigner is suddenly faced with the final specialty, sucking pig or perhaps fresh water crab. Somehow, a sense of duty prevails.

A.F.

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## TRAVEL FOCUS - HONG KONG

## A high-roller's heaven

HONG KONG can at times seem a city obsessed. New York, London and Tokyo may all have a reputation for hard-nosed dealing, but walk through the financial district of Central on Hong Kong Island and you immediately get the feeling that this is a place that is *serious*. In Hong Kong, human drama is surpassed only by the drama of numbers.

When street crowds gather outside Central's Hong Kong and Shanghai Bank with eyes riveted upwards, it is not some sombre, low-key deal unfolding above. Instead, they are breathlessly watching the changing figures on the electronic Hang Seng index display. When the man in the grey suit next to you in the Mandarin Grill barks into his cellular telephone, blanches and buries off, leaving sauteed crab claws behind, it is not because his wife is having a baby — his finely-calculated bid on a vital stock option had just fallen through. In Hong Kong, playing the odds and winning is more than just business; it is the principal matter of life itself.

Hong Kong's obsession with working the numbers is at no time more obvious than when work is over and leisure begins. When the weekend comes round and grey suits give way to Ralph Lauren

shirts and Gucci loafers, Hong Kong's wealthy Chinese head for their favourite playground 50 minutes away across the mouth of the Pearl River.

The fortunes of Macao as a trading centre may have dwindled as those of Hong Kong rose, but over 100 years ago this tiny Portuguese territory tumbled to a far easier way of making money — licensed gambling. Today, the powerful jets that make the Hong Kong-Macao crossing every half-hour bring with them enough casino-mad Hong Kong Chinese to provide Macao's government with more than a third of its total revenue.

Not even the draconian methods of Mao Tse Tung, the once great helmsman of the People's Republic next door, were enough to stamp out the Chinese passion for gambling. In Hong Kong, games of chance, like firecrackers, are illegal — both are regarded as dangerous. Thus when Hong Kong Chinese families go to Macao for a weekend break, they abandon themselves wholly to their passions.

Macao's own citizens, even its poorest, have also fallen under the spell. In the shade of the trees that line Praia Grande Bay, old men with wispy beards spend hot afternoons playing Chinese checkers. In the early evening you can hear the sound of mahjong games, a clacking shuffle that emanates from the first floor

have eyes only for the game. So intent are they that they rarely bother with ashtrays. There are more cigarette burns on the carpets in Macao casinos than there are watches in the pawn shops clustered in the streets around them.

In fact, Macao's passion for gambling spills well beyond the casinos' doors. There is a race-track, a "canidrome" full of panting whippets and a jai alai

palace, venue of the world's

fastest ball game. All are happy to take your money on odds long or short. So are the vendors of lottery tickets outside Chinese temples, where heaven-sent prayers and a fistfull of burning joss sticks may turn chance in your favour.

Macao's own citizens, even its poorest, have also fallen under the spell. In the shade of the trees that line Praia Grande Bay, old men with wispy beards spend hot afternoons playing Chinese checkers. In the early evening you can hear the sound of mahjong games, a clacking shuffle that emanates from the first floor

windows of private houses in countless back streets and alleys. And in the steamy heat of mid-night in the Macao summer, pedicab drivers while away sleepless hours over cards, using the seats of their three-wheeled vehicles as playing tables. Day or night in Macao, the wheels of chance rarely stop turning.

Happily, though the colony is much more than an oversize gambling den. A daily influx of Hong Kong Chinese may bring with it the whiff of a racer, more competitive life, but 450 years of Portuguese influence are not easily dispelled.

They easily show Macao a delightful air of Latin lassitude, a sub-tropical torpor that fits perfectly with the colony's gracefully crumbling villas, straggly outdoor garden cafés and delapidated public monuments. Here is a city, one feels, that is not overly worried with getting things done today. It is Hong Kong 40 years ago. Hong Kong with a heart, and after the unrelenting drive of its sister colony it comes as something of a relief.

Macao is a tiny territory made up of three elements — a narrow peninsula joining the Chinese mainland, and two small islands linked to the peninsula by bridges. Some 88 per cent of the colony's 500,000 people are crowded on to 5 sq km but, somehow, its jumbled confusion is a happy one.



Gamblers anonymous: Macao's casinos are often full to bursting

Although the Portuguese governor's residence is the only colonial building regularly to receive a bright coat of paint, the old city's faded pastel shades of yellow, pink and blue do much to relieve feelings of congestion. A far cry from the grey functionality of Hong Kong, there are also Latin-style city squares with fountains and ornate 17th century baroque churches.

There are only about 15,000 Portuguese and Portuguese-Eurasians in Macao, but the colonial influence is felt everywhere. On the Avenida de Almeida Ribeiro you can visit the Leal Senado, the "Loyal

Senate," the colony's municipal affairs building and one of its best preserved examples of colonial architecture. Here in the library, above a blue-tiled entrance hall, are treasures from the days when Macao acted as a trading link between China, India and Japan.

There are 16th century handwritten manuscripts by Jesuit priests, the first Europeans to penetrate China since Marco Polo; early maps of China, even a collection of English books with titles such as *India and How England Saved China*.

But popular Portuguese culture, too, forms part of the fab-

ric of today's Macao. While the most comfortable stay in Macao is to be had in the Mandarin Oriental, you might also stay in the Pousada de Sao Tiago, a traditional Portuguese inn of cool, red-tiled floors.

Here, as in many establishments in Macao, the culinary accent is strongly Portuguese. On an airy, shaded terrace overlooking the mouth of the Pearl River you can sample the dried cod dish *bacalao*, spicy chicken derived from Portugal's African colonies, or superb prawns washed down with cold *vinho verde*.

The colony is also a deep repository of Chinese tradition.

Once off the main streets you might find yourself lost in a world that disappeared decades ago in China itself. In an evening's wandering about you can watch ancestor worship in a Buddhist temple, view a martial arts competition where swords, spears and pikes whis-

tle perilously through the air, or visit a restaurant that offers stewed bear's paws and snake's gall wine.

Macao is not destined to remain a colony for much longer. In 1999, two years after Hong Kong does so, it will revert to the Chinese state as a special administrative region.

Will hydrofoils bearing fanatical Chinese gamblers continue to roar across the waves to Macao? Nobody knows. How will China cope with this oddest of colonies, with its ancient Chinese tradition, four centuries of Portuguese colonialism and the greatest concentration of casinos east of Monte Carlo? Nobody knows.

■ Nicholas Woodsworth flew to Hong Kong with Cathay Pacific (Tel: 071-930-7878), which offers non-stop flights from London to Hong Kong. In Macao, he stayed at the Mandarin Oriental Hotel (tel: 567-588, telex 86683).

## TRAVELLER'S GUIDE

**IT IS** easy to be a tourist in Hong Kong. The hotels are among the best in the world, the taxis blissfully cheap, the streets safe to walk alone at night and the tap water drinkable. But it is a long way from anywhere. Count on five hours flying time from Tokyo, 13 from Europe or Australia, and 15 to 20 from the US.

Most people minimise the risk of disappointment. They plan only a short visit — three or four days is typical — while touring the Far East. Hong Kong is a favourite last port of call where you can test your credit card to its limit.

For that kind of trip you must organise yourself. Get measured for your suits on your first morning. Tailors usually want three days to make a suit and you should go back for up to three fittings. Depending on materials, the tailor's name and location, prepare to pay £200-plus for a good suit. Shoes (£50) and shirts (£15) take only 24 hours.

A couple of years ago, traditional businesses such as caravans and hifi were not really a good deal. Once import taxes were reduced the savings were half. But the value of the Hong Kong dollar, which is tied to that of the US, has fallen steadily since. You can now save about one-third on UK hi-fi prices.

I shopped around for a portable compact disc player (Sony D600). The price ranged from HK\$1,750 to HK\$2,000. I paid HK\$1,750 to include real guarantees, dealer stamps and peace of mind. With import taxes the total price was around \$140, compared with about £200 in London.

There is also a choice in hotels. This was one of the cheapest hotels in Hong Kong, but the territory now has too many rooms. The building boom of the last two years coincided with world economic downturn and the violence of Tiananmen Square. Tourists have stayed away and occupancy rates are less than 10 per cent in some hotels. This is good news for you. There is a lid on prices and you may be able to organise a discount at the newer hotels.

A big fuss is made over whether it is better to stay on the Island side, which is more cosmopolitan and diverse, or the Kowloon side, which is more Chinese and, in the best hotels, gets the classic skyline view across the water. They are five minutes apart by the excellent Mass Transit Railway (MTR) so do not lose sleep over the decision.

Either way, you are looking at £100 to £150 a night for a standard double at the top of the scale. At the other end of the scale is the YMCA — complete with pool and Jacuzzi and well-located on the Kowloon peninsula. The price is £15 to £20 a night.

The penalty you pay for the hotel room boom is a shortage of experienced staff. The problem is recognised locally, but that does not help if restaurant staff are nervous or the fruit bowl in your room slowly turns to mould.

Holiday lets are where you find the friendliest spots. The trendiest places to watch the chippies (Chinese supplies) change every few weeks right now, it is 43's in the Grand Hyatt, but by the time you get there, who knows?

old-fashioned trams included in a liberating force. The rail network is a circle with four prongs on it. Buy a stored value ticket in any MTR station and go outside the main business areas where the lines run above ground.

Take the suburban KCR (Kowloon-Canton Railway) north towards the border. It dives into a tunnel under the territory's highest massif and bursts into an open suburbia of wide streets, squeaky clean high-rises and even a race course. Beyond the boom town of Shatin a flat pipeline bringing fresh water from the People's Republic runs along the left side of the railway track. On the right is the wilderness of the Tai Kung Peninsula and Clear Water Bay.

That five-minute subway trip from one side of the harbour should only be the start of your exploration by public transport. The Star Ferry crosses across in a leisurely 10 minutes, but the jetties may not be as convenient as MTR stations.

Taxis are what they should be: cheap and there. But think twice before you use them to cross the harbour. The tunnel cannot cope with demand and you should take a good book in rush hours.

Urban Hong Kong is a small place. The real treasures in the territory are the 236 outlying islands. There you can play golf, scuba dive, swim on clean beaches, go walking at all kinds, visit Buddhist monasteries and even find locals who are surprised to see a foreigner.

There is also a choice in hotels. This was one of the cheapest hotels in Hong Kong, but the territory now has too many rooms. The building boom of the last two years coincided with world economic downturn and the violence of Tiananmen Square. Tourists have stayed away and occupancy rates are less than 10 per cent in some hotels. This is good news for you. There is a lid on prices and you may be able to organise a discount at the newer hotels.

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Rail transport —

## CHECKLIST

Time: GMT +8  
Visas: Not needed for UK, US, Commonwealth and EC citizens.

Climates: Winter: temperate and clear with snowfalls; spring and summer: cloudy and humid with rainstorms;  
autumn: warm and clear.

Information: Visit the Hong Kong Tourist Authority outlets at the airport or Star Ferry Terminal on the Island side. The newly published self-guided walking tours are excellent.

For the more adventurous, orange survey-style maps and books from the Government Publications office in Swire House in Central district are the best.

Daniel Green



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## MOTORING

# Short cuts through the factory jargon

**T**HE TROUBLE with motorway drivers is that after a time they can't see the wood for the trees. They get into the habit of using jargon that may be useful shorthand, to them but is unintelligible to many readers.

I try not to offend but I must be guilty at times. So, in an effort to make amends, here - in no particular order - are the answers you have been dying to know to a few of the questions about motor cars you have never dared ask.

This time, I will deal with some about the brakes and transmissions. If I have missed out your own pet question, let me know.

What are ABS brakes?

The initials stand for anti-blocking system - but forget this. All you need to know is that a car with ABS brakes is much safer to drive on slippery roads because, in an emergency, you can brake as hard as you like without losing steering control. How do they work?

When a wheel is locked and sliding along the road, the tyre has no sideways grip. So the wheel must be prevented from locking. ABS does this by sensing when it is about to stop revolving, increasing the brake momentally and then putting it on again. This will happen many times a second if need be. As the wheel never locks, the tyre retains its sideways grip and you can still steer the car, even though you are pressing the brake pedal as hard as you can. Can I have them on my car?

It depends what kind of car you buy. ABS brakes are now standard equipment on most executive class cars and widely available at extra cost on cheaper ones - even on the latest Ford Escorts. I have read about automatic traction control; what is it?

Automatic traction control (ATC) is like an ABS braking system in mirror image and uses similar electronic sensors. But in this case they detect when the wheel is spinning, not locking up.

If you make the drive wheels of a car spin by accelerating too hard - this is easily done on wet roads and almost impossible to avoid on icy ones - once again the tyres will lose their sideways grip.

If the car has front-wheel drive, you can't steer it properly - the spinning front wheels will let it plough straight on. With spinning rear wheels, you can still steer the car but the back end drifts out sideways.

So does ATC stop drive wheels from spinning?

Exactly. To make the tyre grip again, ATC reduces the engine's power or applies the brake until the wheel stops spinning. At the moment, you can only have ATC on cars like certain BMW, Mercedes-Benz, Saab and Volvo models but - just like ABS brakes - it will spread down to cheaper cars. Does ATC make winter driving easier?

It works like magic. When moving away from a standstill, even if you put your right foot hard down, it feeds just enough power to the drive wheels to match tyre grip, which on wet or black ice may be next to nothing.

As the drive wheels can't spin, you won't lose control on corners,

**Stuart Marshall supplies the answers to some common motoring questions**

always providing you drive at sensible speeds. In fact, ATC has many of the benefits of four-wheel drive (4WD) without its cost, extra weight and higher fuel consumption. I'm glad you mentioned four-wheel drive. Why have it on road cars?

The whole point of four-wheel drive is that it puts the engine's power on to the road surface through four tyre footprints, not two. Remember that a tyre only has so much grip. The more of it you take to drive the car, the less there is to steer it or keep it on the right path when cornering.

At its simplest, 4WD splits the engine's power equally between front and rear wheels. The tyres have to work only half as hard to propel the car as they would if it had front or rear wheel drive. What does this mean to drivers of 4WD cars?

A number of things. First, they can use a powerful car's acceleration to overtake quickly and safely on slippery roads without risking misbehaviour through wheelspin. The car will feel very stable at speed on a motorway or when cornering on curvy country roads, especially in the wet. Tyre wear will be reduced. And in winter, it will keep going on roads deep in snow or climb icy hills that would defeat normal cars.

Can a 4WD car be driven on snow as fast as it could on dry roads?

Certainly not. The whole purpose of having four-wheel drive and, for that matter, ABS brakes or automatic traction control (ATC) is to make motoring safer, not quicker. They can only allow a driver to make the best use of what tyre grip there is.

If there isn't any, they can't help. In zero grip conditions, you find that far fewer things is the same as twice nothing. Fools in 4WDs have their accidents at higher speeds.

My Audi quattro has full-time four-wheel drive but my neighbour's Fiat Panda 4x4's system is selectable. What is the difference?

Quite a lot; I will try to explain. When a car goes round a corner, the wheels on the outside have to travel further than those on the inside. So the transmission incorporates a differential gear to let the drive wheels revolve at different speeds when cornering.

With 4WD, you obviously need differential gears on the front and back axles. But because the front wheels will travel further on a bend than the rear wheels, you also need a third differential in a car that is permanently four-wheel driven and used on hard surfaces. If you didn't have one, the wheels would have to slip to accommodate the difference.

That would lead to heavy tyre wear and put a strain on the transmission. Isn't the Fiat Panda 4x4 in four-wheel drive all the time?

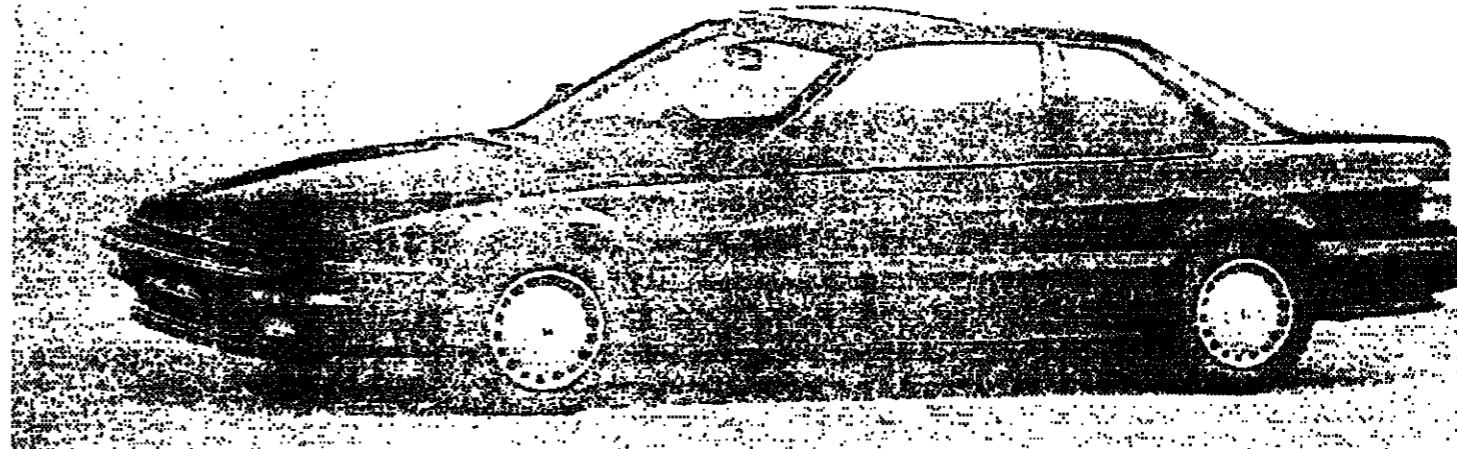
No. It is normally front-wheel driven. You select four-wheel drive by putting the power through to the rear wheels only when you really need extra traction to keep going. The Panda 4x4 doesn't have a third differential because tyres slip easily on a low grip surface and the transmission won't be strained when the car turns.

You don't put it in four-wheel drive on hard roads because it is quite unnecessary. Two tyres provide all the grip you need in a low horsepower car like a Panda. Its 4WD is for exceptional conditions only.

Can I use selectable four-wheel drive on a snowy road?

Of course. It will make the car much easier to control. But switch out of 4WD when you reach a cleared, dry road. If you forget, you will feel the steering tugging at the front and rear axles fight each other.

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The Prelude 2.0i-16 coupe with four-wheel steering, automatic transmission and effortless parkability

## One of the cleverest cars on wheels

EVEN THE OTHER Japanese importers privately admit that Honda is still the one to beat. Its cars have the quiet distinction, the air of authority, that you also find in a Mercedes. One feels that if ever Mercedes decided to make a small, four-wheel drive, it might be rather like a Honda Civic. And, again like Mercedes, Honda tends to attract mature buyers to whom their obvious quality appeals.

Honda's competitors are catching up quickly, though. The latest Nissan and Toyota, Mazdas and Mitsubishi's, not to mention the smaller fry - Daihatsu, Subaru

and Suzuki - are shining examples of sound, often advanced, mechanical design, clean styling and careful assembly.

Last week, I dipped into the Honda collection. First I drove the latest Prelude 2.0i-16 coupe with four-wheel steering and automatic transmission then a 5-speed manual Concerto 1.4GL 5-door built in Britain for Honda by Rover.

The £16,100 Prelude is one of the cleverest things on wheels. At low speeds, the rear wheels turn in the opposite direction from the front ones; at higher speeds they move very

slightly in the same direction. The result is effortless parkability in confined spaces and unmatched nimbleness in city centres. On the open road, it handles with extreme neatness and security. We shall be seeing a lot of cars with 4WDs but, Honda, as it is, credit, first to put one on sale.

The Concerto GL (£9,350) is pretty much the same car as a new Rover 200/400 except its engine is by Honda, and one of Rover's excellent 16-valve K series. Also, it has power-assisted steering as standard, not at extra cost, and any Concerto may be had with automatic transmission, which

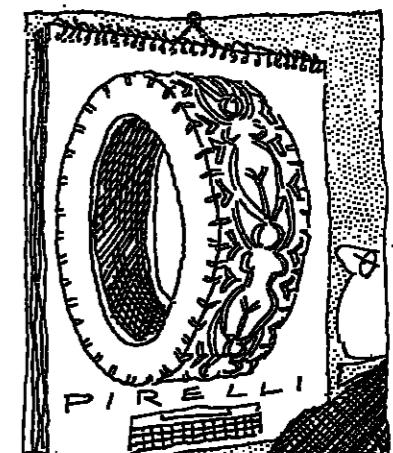
at present is confined to the Rover 200/400 GSi models.

Performance obsessed people might dismiss the Concerto GL as worthy and well made but extremely dull. On the other hand, buyers - especially those of mature years trading down from something bigger, dearer and thirstier - will find it refined, exceptionally easy to drive and just the right size. It is not so small as to make four people feel cramped and the boot is roomy, but it still slips easily into a parking space.

S.M.

## Pirelli strips off its exclusive image

**John Griffiths on a change of strategy for the famous pin-up calendar**



This year's sale will be closely evaluated before being repeated.

Those who have accumulated the calendars over the years have a more than aesthetic interest in the outcome: some early copies of the calendar have changed hands privately at up to £1,000. More recent collections, covering five-year periods, have passed through auction houses at between £2,000 and £3,000.

## MOTORS

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## SPORT

## Tennis

# Why players can afford to be kind

**John Barrett** senses a new mood of co-operation among the big-time boys

**T**HIS WEEK, in Frankfurt, the leading men of professional tennis have been using their season-ending - the first ATP Tour Championships - to announce plans to raise millions of dollars in 1991 for selected charities.

Stefan Edberg, the World No.1, will be the chairman of the IBM/ATP Tour Charity Programme which will itself make direct donations of at least \$250,000 (£127,000).

It is encouraging to see that some of today's sporting millionaires do have a social conscience. The excellent work being done by Yannick Noah's "Enfants de la Terre" among underprivileged children and the fund-raising activities engaged in by Edberg, his fellow Swede Mats Wilander, Boris Becker and many others is to be applauded.

According to figures published this week by the ATP Tour's chief executive, Mark Miles, the players can afford to be generous. Of the gross revenues for 1990 of \$33.4m, payments to tournaments and players accounted for the largest slice - \$12.3m, or 37 per cent, a figure that is similar to the proportions received by players in America's National Basketball Association and Professional Golfers Association. Player services consumed \$9.7m (29 per cent), commissions were \$7.4m (22 per cent) and overheads \$4.6m (12 per cent).

Other figures show that the first year of this new player-led tour has been a qualified success. The "Best 14" ranking system has led to stronger fields at most tournaments. In 1989 the last year of the old Grand Prix, the average cut-off to qualify for Super-Series (top points category) tournaments was the player ranked 148. This year at the equivalent Championship Series

events it was 93.

At the lower World Series tournaments it had dropped from 147 last year to 112. These are the figures up to the end of October and they will become even more impressive when the strong fields in Sydney, Tokyo, Stockholm and Paris are included.

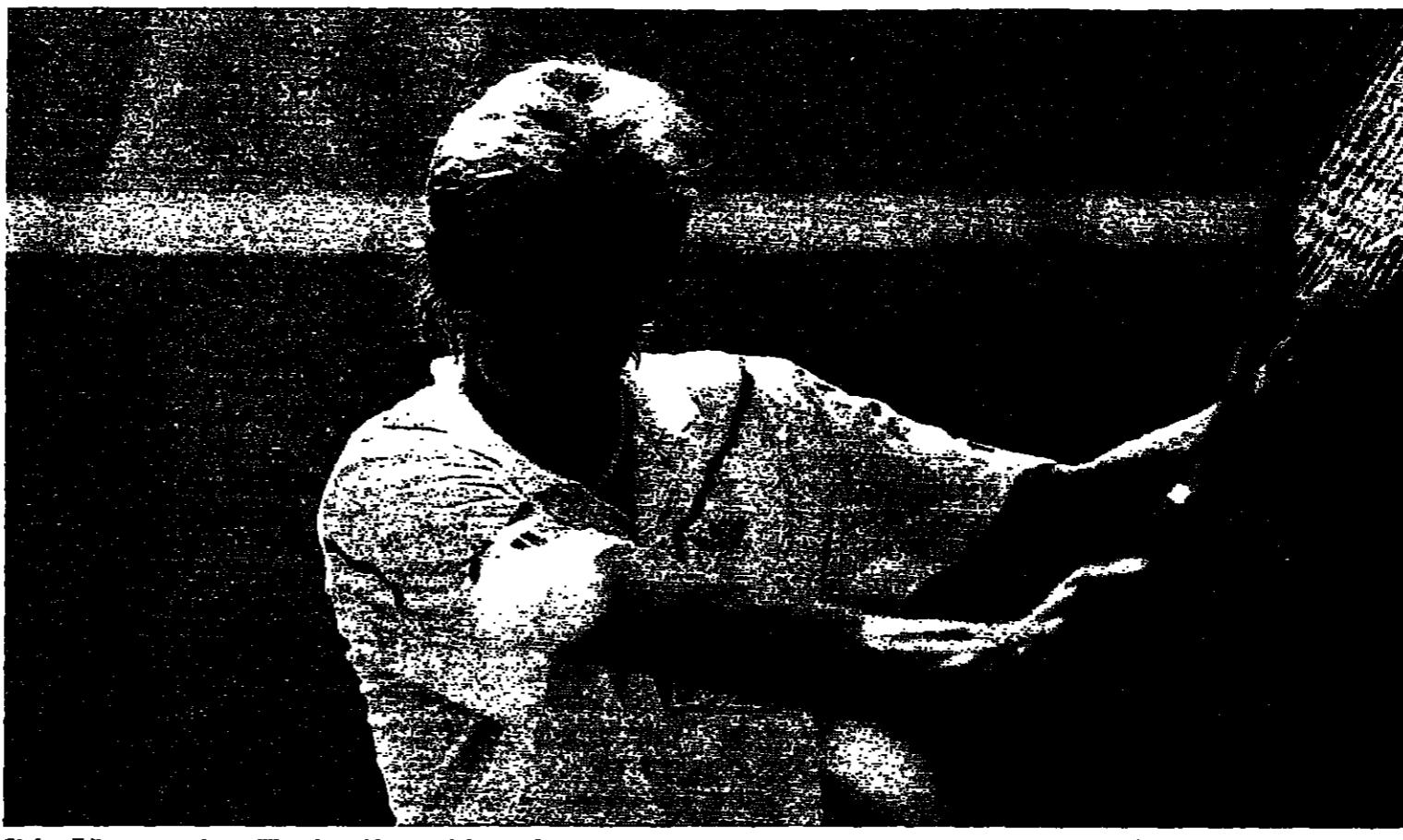
Despite appearances to the contrary, there have been fewer upsets among the top ten players. In 1989 there were 30.89 losses in the first or second rounds among this group, this year 22.73.

Yet increasingly it is apparent that the ATP Tour is benefiting the top players at the expense of those trying to break in. The revised ranking system helps those at the top to retain their positions and the reduction in the tournament commitment from 12 to 11 for the eight men who have reached this week's Championship means that they will have an extra week for lucrative exhibitions.

Is it not enough that those men with long service to the game, such as Ivan Lendl, are given a lower commitment - in his case eight tournaments for 1991?

Tennis will enter the electronic age with a vengeance next year when the ATP Tour's main sponsor, IBM, puts into operation a data collection system that will allow analysis of every professional's game in minute detail. Every point of every game, in the estimated 3,000 tennis matches that will take place in next year's IBM/ATP Tour, will be recorded on newly-designed umpire's sheets.

These sheets will then be scanned and processed by computer to produce information on every category of performance. It will be possible, for example, to know how many double faults, first serves in, percentage of points won when the



Stefan Edberg: sporting millionaire with a social conscience

first serve goes in, and so on, were made. Thus, from the start of 1991 we shall start to build records that, in time, will enable us to compare the effectiveness of all players in every department of their games.

As Arthur Ashe, a former Wimbledon champion, said: "If only this had been around at Wimbledon in 1975 I wouldn't have had to ask my friends Charlie Passarell and Marty Riessen to watch Jimmy Connors' semi-final against Roscoe Tanner so I could work out a game plan. I would already have had all that information!"

Undoubtedly there will be a few cases of statistical indiscretion, but, used intelligently, this new information will add great depth to player analysis. Technically it is a triumph.

There is cause for celebration in the announcement that the ATP Tour and the Women's Tennis Association are co-operating in three important areas. They have at last established a joint scheduling committee. This should prevent a repeat of this week's ridiculous clash

between the Frankfurt event and the women's Virginia Slims Championships taking place in New York.

The adoption of a common procedure over drug testing in collaboration with the International Tennis Federation is another move in the right direction. However, there is a danger that the whole thing may become merely a cosmetic exercise unless random year-round tests are approved so that players may suddenly be called during periods of rest.

As the world of athletics discovered, it is not enough to test during competitions. Anyone seriously intending to cheat would hardly be as careless as Ben Johnson.

Finally, the two players' organisations have agreed as far as possible to harmonise their respective Codes of Conduct. Thus, in 1991, the time allowed between the end of one point and the start of the next will be 25 seconds and the men's three-step point penalty will now apply to the women.

With such a welcome mood of co-operation in the air, would it be uncharitable to suggest that the glee with which certain ATP Tour officials greeted the news of Andre Agassi's withdrawal from next month's Grand Slam Cup was surely they should be encouraging all players to honour their obligations, as they must on their own tour?

The fact is, Agassi has signed a contract. He did so as a free agent. It was his decision. He could, like Becker, Wilander and McNamee who were all on point, not to sign.

Poor Andre. This talented shot maker has once again been badly advised. He let the cat out of the bag when he said with a smile that he will still be playing the three exhibitions in Europe the week between the Davis Cup final and the Grand Slam Cup... "because I feel committed to the whole thing," he says. "Not to play the Grand Slam Cup is about what I am standing up for." Like breaking contracts, presumably.

If the Grand Slam committee impose the penalties in the contract that Agassi signed, the American could be fined \$25,000 and refused entry to one or more of the four Grand Slam Championships in 1991 and banned from next year's Grand Slam Cup.

He is not entered for Australia so the first test would come in Paris. If Agassi is banned there, where this year he was the beaten finalist, it could provoke a player boycott of 1992 tournaments, the year that 79 men withdrew from Wimbledon over the suspension of Nikki Pilic by his national Association for not competing in a Davis Cup tie. All that was part of the birth of ATP.

Oh yes, the tennis' Becker's injury seems to have healed. Edberg looks strained but is fighting well. Lendl is the freshest and has most to prove. And Agassi? In that extraordinary outfit, he looks as if he cannot decide whether to go for a bicycle ride, set off for the beach, or go to the fancy dress ball as Joseph. No technicolour dreamcast this; more of a sartorial nightmare!

Police reinforcements arrived yesterday. When the West Ham end of the street was cleared the Millwall fans surged again through the police line, but stopped 20 yards away from their enemies. There was another volley of abuse and missiles before the police drove them back. Then a brief pause and then a sudden noise from the next street up. When that was calmed by the police, the two sets of fans tried again on a third street.

The police say there was fighting between rival sets of fans but this was confined, they say, to a hard core of 400-600 out of a total of more than 4,000 in the immediate area. The striking thing for anyone who was there was how many fans were drawn towards the action.

On the other hand only ten people have been charged and the police say there were no serious injuries.

Before last weekend English football was wearing a self-satisfied air. The World Cup had passed largely without incident as had the first tentative steps of English clubs back in European competition after a five-year ban and the first three months of the domestic season. The clubs had seen off the hated membership strike.

But Saturday's fighting at Millwall was followed by incidents at Molineux Rd where visiting Leeds United fans damaged more than 1,000 seats. The fact that Leeds fans, who were responsible for the last serious outbreak of violence in Bournemouth in May, cannot behave, and that so many Millwall and West Ham fans still want to fight, shows that English football's most serious problem still exists.

The reason it is not happening more often is because the police - who clubs grumble at paying for - are doing their best to prevent it.

**Peter Berlin**

**F**OR THE club with no pitch, no bar and no subscriptions, this has been quite a year. The Barbarians who today meet Argentina at Cardiff, have been celebrating their centenary. They have been back to Bradford where, as every schoolboy knows, the club was founded over an oyster supper at Charles Leutheuer's restaurant; they have beaten Wales and lost to England. But are their days numbered? Will the increasingly competitive world of League rugby, of professionalism, of win-at-all-costs, see off the greatest guest club in the world?

Not a bit of it. Geoffrey Windsor Lewis, the club secretary, told me. "Many leading players want very much to appear for the Barbarians. For example, Robert Jones (of Swansea and Wales) said he enjoyed the change. The chance to have a break from League and international rugby."

Windsor Lewis acknowledges new pressures on the Barbarians now. "Recruiting players will probably

become more difficult. We are aware that there are more international matches than ever, plus the League programmes. But I think I can say that all international players still want to appear for the Barbarians.

It has always been an honour regarded by many as second only to an international cap and the club has a glorious history stretching back to its first game against Harlequins in 1880. Its dedication at the outset was "to play the game without inhibition, to enjoy rugby in the more remote regions and to share the good company of rugbymen everywhere."

But rugby has changed rapidly in the last 10 years. It has become more intense, more businesslike, and to survive, the Barbarians have had to move gently into commercial waters. This year, for the first time, the club entered into a sponsorship deal with Scottish Amicable, the insurance group.

"It is a very nice fit," says Windsor Lewis. "They put money into the clubs we play. They help with jerseys. They put up money for our lunches and for the centenary dinner. If we undertake and overseas trip, which we would like very much to do, they will help there. Initially, it is a three year sponsorship of unspecified amount, and we are very happy about it."

The only material reward for playing for the Barbarians is - as it always has been - a tie and life membership of the club with no clubhouse. But you do get invited to lots of enjoyable things," says the secretary.

Windsor-Lewis, Cambridge Blue and former Welsh international, is only the fifth secretary in the Barbarians' history; continuity is one of the more remarkable aspects of the club. He is extremely bullish about the future. "As long as we restrict our fixture list and continue to apply for grants, we will be able to attract some leading overseas play-

ers - especially the Australians and New Zealanders - I feel very positive indeed about the next 10 to 15 years, which is as far as I feel I can look."

"We have had to make alterations over the years. We had to drop the Pemarsh fixture a few seasons ago, and I admit we have had some problems with the Easter games. I never have any problems, however, with the Leicester game at Christmas. All the top players want to play in that, and the crowd is always big."

"We want very much to undertake some trips abroad in the near future. They would, I think, be very unpopular and in keeping with the ethos of the club." He believes that, despite all the new pressures, there is still considerable cachet in playing for the Barbarians.

Ticket sales for today's match at Cardiff have not been perhaps as brisk as hoped. The poor Argentine performances against England and Scotland have had their bearing. On the other hand this Argentine side is one against which the Barbarians can display their commitment "to play the game without inhibition."

Today's Barbarian selection was handicapped by England's Courage League programme, but Nottingham, without a game, supply Simon Hodgkinson, Chris Gray and Gary Ross. Much attention will focus on All Black centre Craig James.

We could see a cricket score for the Barbarians today which would reinforce their status as top rugby's last free spirit, a beacon in the increasingly grey world of leagues. The vision of the Bradford oyster eaters becomes more seductive each year.

## Rugby

# From oyster eaters to Barbarians

**John Kitching** on the future of the greatest guest club in the world

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## Football

## The old familiar problem

"MILLWALL," said the mountaineous steward calmly in a thick Liverpudlian accent as another fusade of coins, cans, bottles and abuse flew past us up Cold Blow Lane, "is a quiet ground."

There was a hull. The next knot of visiting West Ham supporters contemplated making a dash for the gate. The Millwall supporters meanwhile entertained themselves by chanting "We are evil" and pulling faces at police officers.

It was five minutes before the scheduled kick-off in the London Derby match between West Ham and Millwall. The residents of the streets around the Millwall ground had just spent 45 minutes watching the kinds of scenes which are supposed to be a thing of the past in English soccer: gangs of rival fans indulging in a series of confrontations.

At 2.15pm Billington Rd, on the route from New Cross Gate Under-ground and British Rail stations to the ground, was packed with fans.

Suddenly there was a noise from one of the side streets ahead. Instantly, many fans started running towards the action. The street filled with a crowd of jostling young men all waving fists and shouting towards some unseen foe. Dustin lids, milk bottles, lumps of wood flew through the air.

Police reinforcements arrived rapidly. When the West Ham end of the street was cleared the Millwall fans surged again through the police line, but stopped 20 yards away from their enemies.

The police say there was fighting between rival sets of fans but this was confined, they say, to a hard core of 400-600 out of a total of more than 4,000 in the immediate area. The striking thing for anyone who was there was how many fans were drawn towards the action.

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## TELEVISION &amp; RADIO

## SATURDAY

## HTV

12.30 pm *The World of Gott*, 2126 Coronation Street, 3205 Film "Pay for the Wildcat" with Andy Griffith and William Shatner, 12.45 pm *Right to Reply*, 7.20 *The World This Week*, 20.30 *Mr. Adams' Adventures*: Mr. Adams is on the Moon, 21.00 *TV's Best*, 21.30 *International presents "The Emigrants"* (Part 3) (in German with English subtitles), 22.00 *TV's Best* Jonathan Ross v Jonathan Ross, 22.30 *The World*.

**CENTRAL**

12.30 pm *Art Attack*, 2126 Coronation Street, 2146 *Coronation Street* (Omnibus edition), 22.05 Film "The Million Pound Note" with Gregory Peck, Jane Greer, Robert Stack, George Grizzard and A.E. Matthews, 22.30 *Chimera*.

**S4C WALES**

As Channel 4 except: 12.30 pm *Outfit*, 12.45 *The ITV Chart Show*, 12.55 *Children's TV*, 12.55 *Motorists*, 12.55 *ITV Chart Show*, 12.55 *ITV News*, 12.55 *ITV Weather*, 12.55 *Local News and Weather*, 12.55 *Salt & Gavel*, 12.55 *Sporthub*, 12.55 *Second Chances*, 12.55 *ITV News*, 12.55 *ITV Weather*, 12.55 *ITV News*, 12.55 *ITV*